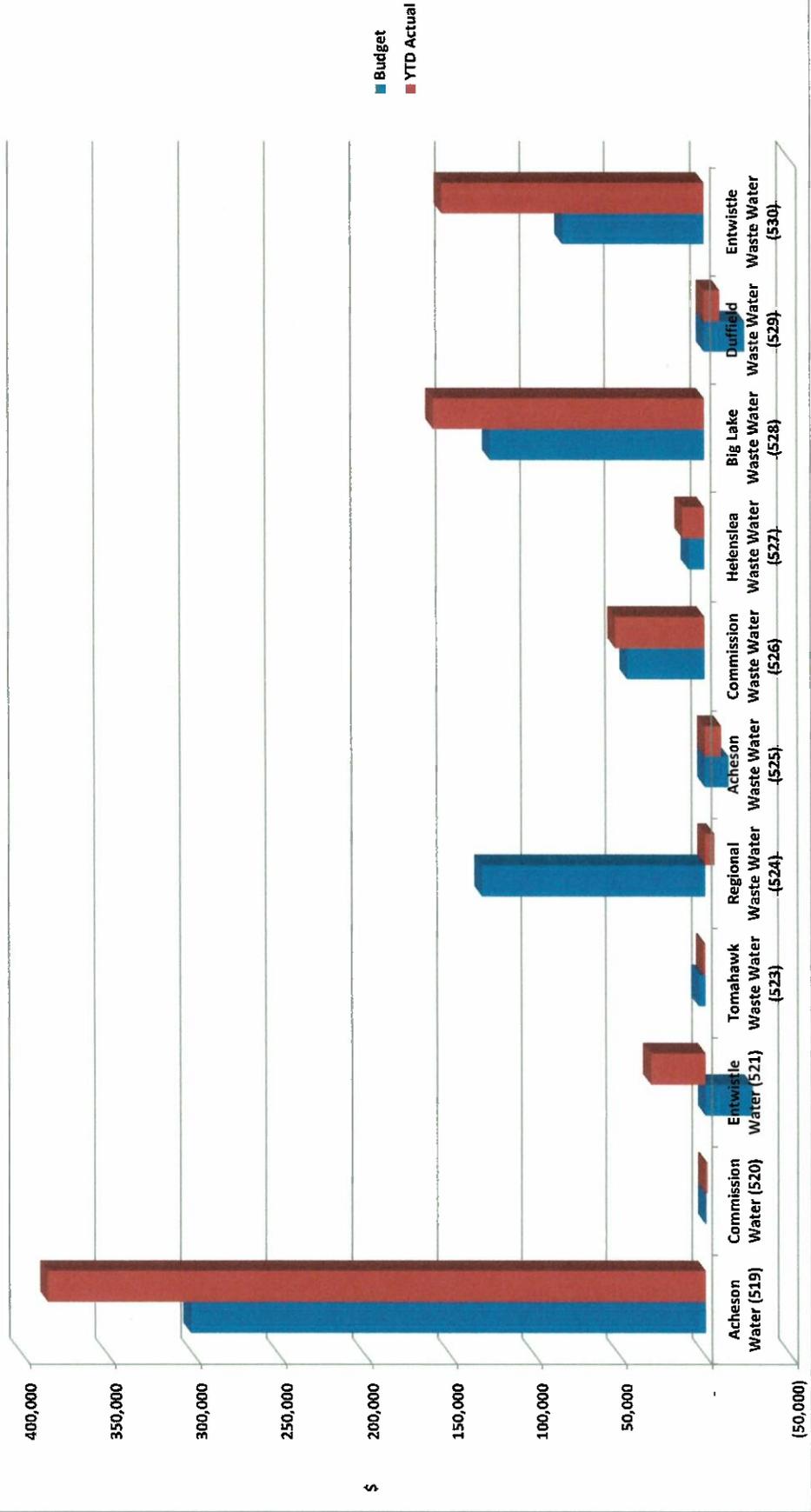


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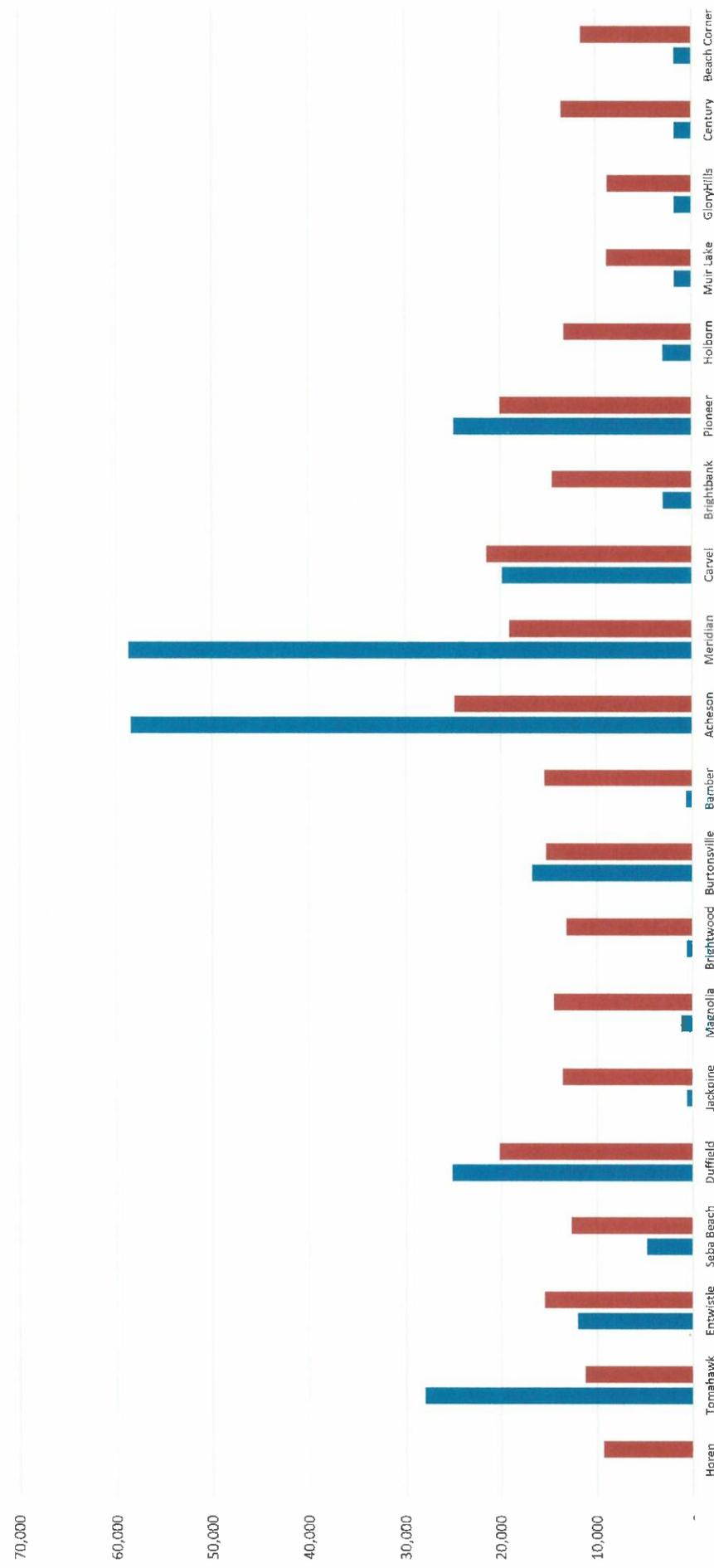
PARKLAND COUNTY MUNICIPAL BUDGET SUMMARY As At December 31, 2018

	Budget	Actual	Budget Surplus/ (Deficit)	Budget Spent
	\$	\$	\$	%
Council	1,007,900	906,301	101,599	90%
Chief Financial Office	5,316,600	4,471,640	844,960	84%
Corporate Services				
Communications Services	626,500	618,669	7,831	99%
Employee Services	2,074,300	2,025,603	48,697	98%
Information Services	4,174,000	3,833,021	340,979	92%
Legal Services	1,134,400	1,306,752	(172,352)	115%
	8,009,200	7,784,045	225,155	97%
Community Services				
Agricultural Services	1,523,600	1,335,210	188,390	88%
Emergency Communications Services	(82,900)	(34,815)	(48,085)	42%
Emergency Management	18,500	53,924	(35,424)	291%
Enforcement Services	2,014,800	1,827,788	187,012	91%
Fire Services	5,966,300	5,877,922	88,378	99%
Parks, Recreation & Culture Services	5,027,500	4,657,836	369,664	93%
	14,467,800	13,717,865	749,935	95%
Development Services				
Community Sustainability	744,700	682,514	62,186	92%
Economic Diversification	780,400	739,686	40,714	95%
Planning & Development Services	2,382,700	2,525,605	(142,905)	106%
Connected Communities	911,500	999,106	(87,606)	110%
	4,819,300	4,946,910	(127,610)	103%
General Services				
Executive Administration	1,884,900	1,895,072	(10,172)	101%
Strategic Planning & Intergovernmental Affairs	1,604,800	1,493,603	111,197	93%
	3,489,700	3,388,674	101,026	97%
Infrastructure Services				
Drainage, Utilities & Aggregate Resources	1,689,900	1,673,390	16,510	99%
Engineering Services	3,022,700	2,707,493	315,207	90%
Facility Maintenance Services	3,121,500	3,113,530	7,970	100%
Fleet Management Services	-	402,879	(402,879)	-
Road Maintenance Services	11,404,700	10,083,665	1,321,035	88%
Solid Waste Services	1,929,300	2,021,799	(92,499)	105%
Water & Wastewater Services	10,000	28,353	(18,353)	284%
	21,178,100	20,031,108	1,146,992	95%
Total Net Cost	58,288,600	55,246,543	3,042,057	95%

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Water & Waste Water Surplus/(Deficit)
Budget vs Actual
YTD December 31, 2018

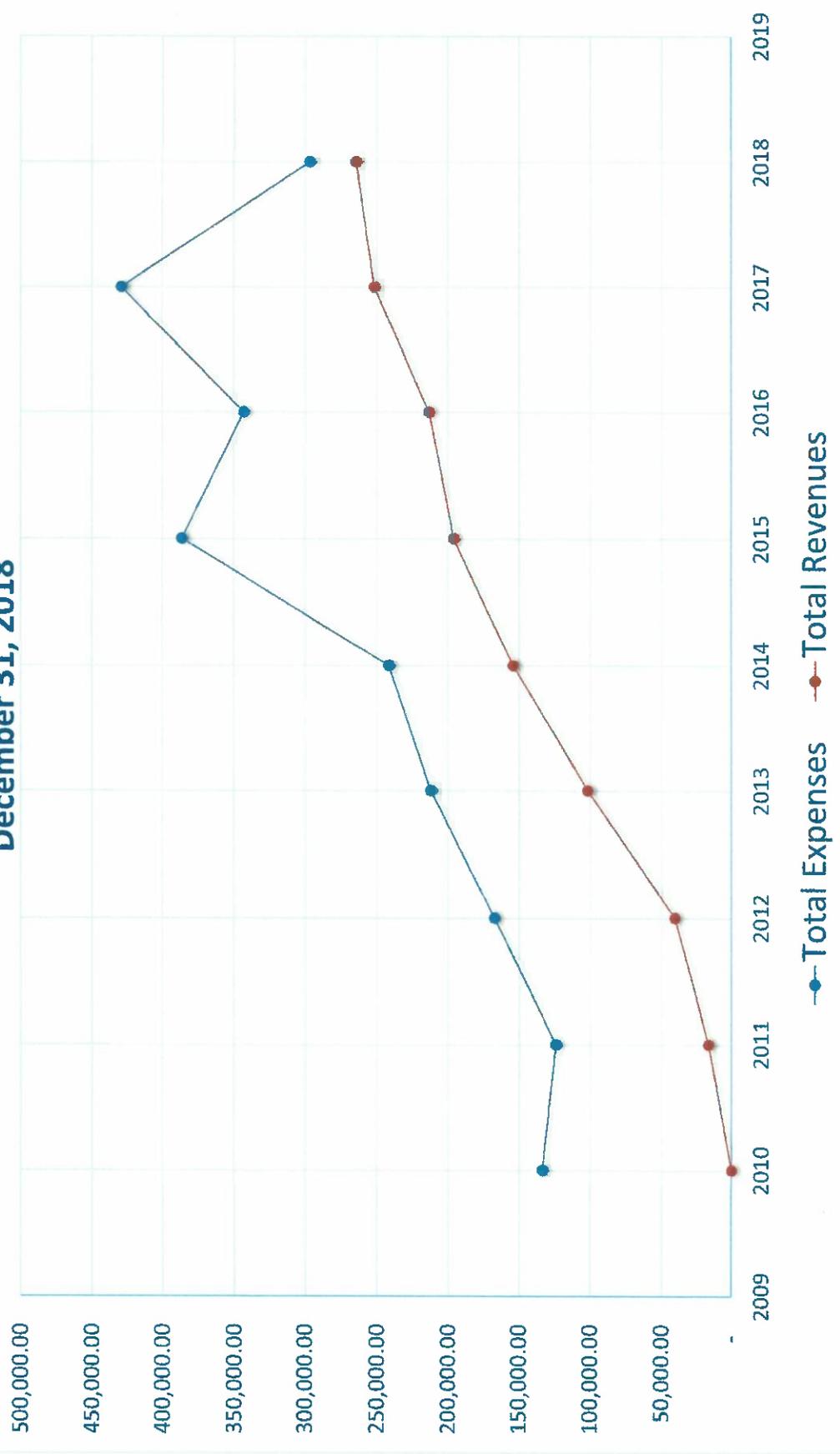


DRAFT
Connected Communities
Operating Expenses vs. Revenue by Tower to December 31, 2018



* Does not include transfers to lifecycle plan

DRAFT
Tower Operating Revenue vs. Cost
December 31, 2018





CAPITAL BUDGET UPDATE

AS AT DECEMBER 31, 2018

CORPORATE SERVICES

- **Employee Services**
 - Health and Safety Management Technology Solution - essential modules are operational. Continuation of implementation into 2019 for remaining support modules, training, and rollout.
- **Information Technological Services**
 - ERP Upgrade D365 – deferred to 2019
 - Granicus Server - deferred
 - Council AV equipment - completed under budget
 - County wide printer replacement - substantially complete
- **Strategic Planning & Intergovernmental Affairs**
 - Knowledge base software – complete and under budget
 - Customer service renovations and council video upgrades – in progress

COMMUNITY SERVICES

- **Emergency Communications Centre**
 - Meridian Tower Migration – complete
 - Call Centre Upgrades & Backup Centre - working on design and location selection. Deferred to 2019/2020
- **Fire**
 - Boston Whaler – purchase deferred to 2019. This is used by fire services for water rescues
 - Enclosed Cargo Trailer for improved response times for wildfires – in progress and should be complete in early 2019

COMMUNITY SERVICES

- Parks, Recreation & Culture
 - Devonian Gardens & Prospectors Trails - seasonal deficiencies and final inspection complete
 - Entwistle Pool and Community Hub – demolition of the existing facility will be finalized in early 2019. Design and construction will commence after demolition
 - Wabamun Boat Launch - lease agreement signed construction deferred until 2019 due to regulatory approvals required. Administration is currently working on obtaining regulatory approvals.

DEVELOPMENT SERVICES

- **Economic Diversification**
 - Acheson Zone 1 Sign - complete
- **Planning & Development**
 - Infrastructure development in Highlands Business Park – substantially complete. Warranty inspection and seasonal deficiencies will be completed in 2019.
- **Connected Communities**
 - Lifecycle Plan Purchases – the majority of lifecycle plan purchases were deferred after an assessment was completed to determine that the replacements were not necessary at this time. Lifecycle plan will be updated to incorporate this information.
 - Entwistle Fiber Build – in progress. Contract has been signed. Currently waiting on Fortis for construction to begin. Anticipated April 1st

INFRASTRUCTURE SERVICES

- **Facilities**
 - Keephills School Capital Requirements – in progress. Boilers have been replaced and the roof has been patched. Funds will be carried forward to complete roof repair, replace fire alarms, and to fix building envelope.
 - Agricultural Building – parking lot completed; minor seasonal deficiencies remain for 2019.
 - Tomahawk Roof Repair - complete and under budget
- **Fleet**
 - Replacement of Engine #3 (Stony Plain Station) and 2 fire services pickup trucks are in progress.
 - Skid steer smooth packer replacement not purchased; budget will be carried forward
 - 5 other pieces of equipment will be carried forward into 2019.
 - All other equipment purchases complete

INFRASTRUCTURE SERVICES

- **Road Maintenance**
 - Sand and Salt Shed - in progress. Underwent value added construction design in 2018 and will be constructed in 2019
 - Half ton truck for pot hole patching – purchased and in service.
 - Work completed on township 522 and range road 14 was extensive enough to meet the capitalization threshold and will be capitalized.
- **Solid Waste**
 - Parkland County Transfer Station - in progress. Underwent value added construction design in 2018 and will be constructed in 2019
- **Water & Wastewater**
 - Entwistle Water Treatment Plant Upgrades - design underway with construction to follow in 2019
 - Duffield Wastewater Lagoon Evaporation System - complete

INFRASTRUCTURE SERVICES

- Engineering
 - Engineering Design
 - ↳ All 2018 design projects will be carried forward into 2019
 - New Road Construction
 - ↳ Graminia Road Range Road 273 to 271 – complete
 - ↳ Township Road 533a Range Road 274 to 273a – delayed will be carried forward to 2019
 - ↳ Township Road 532a Highway 60 to Morningside Drive – substantially complete. Only seasonal deficiencies remaining.
 - ↳ 50th Ave Entwistle Pinnacle Road – complete
 - ↳ Campsite Road Township Road 540 to 542 – in progress. Final lift of asphalt to be applied in spring.

INFRASTRUCTURE SERVICES

- **Engineering**
 - Rehabilitation Construction
 - ↳ All road rehabilitation projects have been completed with the exception of Range road 13 to Mayfair Heights
 - Asphalt Subdivision Preservation
 - ↳ All subdivisions complete or substantially complete with the exception of Helenslea and Mayfair Heights
 - Gravel Road Reconstruction Program
 - ↳ This was the first year for this program. It was one third complete at the end of 2018 and will be carried forward into 2019

INFRASTRUCTURE SERVICES

- Engineering
 - Bridge Construction
 - ↳ Bridge construction was deferred until 2019 due to Provincial permitting delays. Timelines for permitting are continuing to extend.
 - Other Engineering Projects
 - ↳ Acheson Storm Water Outfall - warranty work completed
 - ↳ Acheson Zone 5 water loop – in progress, contractor addressing deficiencies.
 - ↳ Entwistle Waste Water Collection System Upgrade – complete

PARKLAND COUNTY
 ATTACHMENT # 6 - 2018 YEAR END RESTRICTED SURPLUS & ALLOWANCE TRANSFERS

			Note
Transfer to Restricted Surplus - Future Operating			
Community Services Division			
Emergency Communications	Technical Support for ECC Dispatch Operations	93,700	
Enforcement Services	Peace Officer Level 1 & Induction Program Training	5,000	
Fire Services	FDM Software System Maintenance	5,300	
Parks, Recreation & Culture	Woodbend Community Association - Sustainability Grant	1,000	
Parks, Recreation & Culture	Parkland Village - Sustainability Grant	<u>5,000</u>	
			110,000 1-a
Transfer to Restricted Surplus - Environmental			
Environment & Community Sustainability	Green Acreages Program	<u>6,800</u>	
			6,800 1-b
Total Transfer to Restricted Surplus for Incomplete Programs			116,800 1-c
Total Transfer to Restricted Surplus - Future Operating for Incomplete Operating Projects (Attachment 7)			481,200 1-d
Total Transfer to Restricted Surplus - Future Capital for Incomplete Capital Projects (Attachment 8)			436,000 1-e
Total Transfers to Restricted Surplus for Incomplete 2018 Programs and Projects:			\$1,034,000 1
Transfer to Restricted Surplus - Future Operating			
Chief Finance Office	Unexpended funds remaining in the contingency account	50,200	
Planning & Development Services	Edmonton Metropolitan Region Board Unexpended Funds	<u>44,050</u>	
			94,250 2-a
Total Transfers to Restricted Surplus for Future Projects and Programs:			94,250 2
Transfer to Restricted Surplus - Extreme Events			
Extreme Events Surplus - Emergency Management		<u>18,300</u>	
			18,300 3-a
Transfer to Restricted Surplus - Long Term Sustainability			
Pipeline Right Away Revenue		<u>60,600</u>	
			60,600 3-b
Transfer to/(from) Restricted Surplus - Future Operating			
Public Transportation Utility - Acheson Transit Surplus		<u>3,300</u>	
			3,300 3-c
Other Transfers:			82,200 3
Total Transfers to Restricted Surplus:			\$1,210,450
Transfer from/(to) Allowance for Uncollectible Accounts			
Decrease - Accounts Receivable & Utilities		(2,400)	
Increase - Property Taxes		1,800	
			(600) 4-a
Total Transfers/(Reduction) to Allowance for Uncollectible Accounts:			(600) 4

- Note 1** - These are programs/items/projects budgeted for in 2018 but not completed
Note 2 - Funds to be allocated to restricted surplus for future projects
Note 3 - Additional funds to be allocated to/(from) restricted surplus
Note 4 - Allowance for uncollectible accounts

Parkland County
Proposed 2018 Tax Carry Forwards - Incomplete Operating Projects

Department	Project Name	Amount
Emergency Communications Centre	Backup Power fo the Emergency Communications Centre	11,800
Parks, Recreation, & Culture	Business Case for Future of Keephills Community Hub	44,400
Community Sustainability	Environmental Compliance Audit Implementation	29,200
Community Sustainability	Contaminated Sites - Phase 1 & 2 Environmental Site Assessments	60,300
Community Sustainability	CSB Salt Contamination	50,300
Planning & Development	Intermunicipal Development Plans	72,500
Connected Communities	Long Term Fibre Strategy	24,500
Engineering Services	Entwistle Water Life Cycle Assessment	46,300
Drainage & Aggregate	Storm Operations & Maintenance Analysis	20,400
Drainage & Aggregate	Storm Water Utilitiy Bylaw Establishment Study	75,000
Drainage & Aggregate	Mallard Park Subdivision Drainage Review	4,100
Road Maintenance	Tomahawk Furniture	23,200
Financial Systems & Business Efficiencies	Microsoft Project	5,400
Financial Planning & Treasury Management	Lifecycle Plan Review	4,800
Emergency Management	Emergency Management Plan	9,000
Total		481,200

Parkland County
Proposed 2018 Tax Carry Forwards - Incomplete Capital Projects

Department	Project Name	Amount
Connected Communities	Pioneer Tower - Retensioning Guy Wire	10,000
Facility Maintenance	Keephills School Capital Requirements	206,300
Road Maintenance	Pre-Wetting Set Up On Tandem Truck	15,000
Engineering Services	Acheson Zone 7 Wate Reservoir Design	204,700
Total		436,000