FINANCIAL STATEMENTS

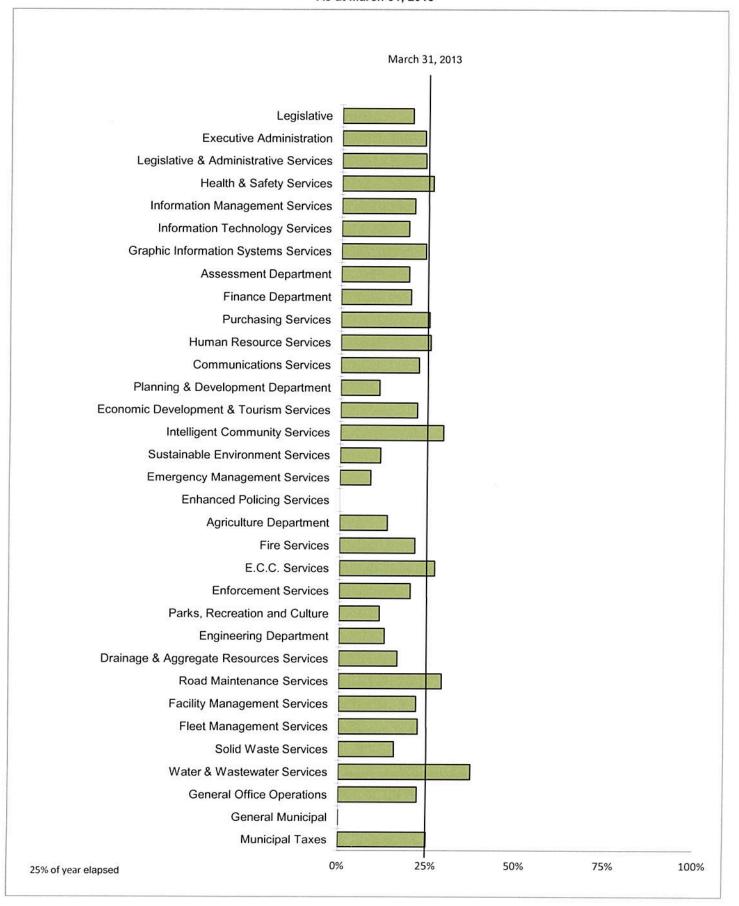
March 31, 2013

CONTENTS	PAGE
Statement of Financial Position	1
Graph of Percent of Budget Spent	2
Statement of Operations	3
Statement of Restricted Surplus	4
Summary of Investments by Term	5
Contingency Funds	6

PARKLAND COUNTY STATEMENT OF FINANCIAL POSITION As at March 31, 2013

PINANCIAL ASSETS S76,832,283 \$67,430,531			31-Mar-13	<u>31-Mar-12</u>
Accounts receivable			¢7¢ 922 292	¢67,420,524
Taxation Grants 8,749,831 (23,042) 530,694 (530,694) General General General Pre-Paid School Requisitions 3,238,30,95 (2,013,516) 2,013,516 Pre-Paid School Requisitions 5,335,195 (4,708,646) 34,708,646 LIABILITIES 3,248,346 (3,495,351) 4,690,319 Accounts payable and accrued liabilities Deposit liabilities Proposition of the liabilities Propositio			\$76,832,283	\$67,430,531
General Pre-Paid School Requisitions 3,238,095 (5,335,195) 2,013,516 (4,708,646) Pre-Paid School Requisitions 5,335,195 (94,178,446) 4,708,646 (83,495,351) LIABILITIES Accounts payable and accrued liabilities 1,583,372 (4,690,319) 4,690,319 (94,147,493) Deposit liabilities 5,048,814 (4,147,493) 4,1702,519 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,519 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519) 1,000,518 (1702,519)<			8,749,831	8,802,964
Pre-Paid School Requisitions 5,335,195 4,708,646 94,178,446 83,495,355				539,694
P4,178,446 83,495,351	AND AND THE TREE TO SERVICE AND			
LIABILITIES	Pre-Paid School Requisitions			The second secon
Accounts payable and accrued liabilities 1,583,372 4,690,319 Deposit liabilities 5,048,814 4,147,493 Employee benefits and other liabilities 1,932,385 1,702,519 Other liabilities 9,262,185 1,194,925 Deferred revenue - grants 27,518,772 24,657,929			94,178,446	83,495,351
Deposit liabilities	LIABILITIES			
Employee benefits and other liabilities	Accounts payable and accrued liabilities			
Other liabilities 9,262,185 1,194,925 Deferred revenue - grants 27,518,772 24,657,929 45,345,528 36,393,185 LONG TERM DEBT 3,991,577 3,822,547 Tax supported 1,457,800 1,592,294 5,449,377 5,414,841 NET FINANCIAL ASSETS 43,383,541 41,687,325 Inventories 8,468,854 7,658,013 Prepaid expenses/deposits 1,286,930 1,213,995 Tangible capital assets 328,089,487 304,920,571 ACCUMULATED SURPLUS 337,845,271 313,792,579 ACCUMULATED surplus 54,399,496 51,449,583 Invested in tangible capital assets 322,640,111 299,505,731 Unrestricted surplus: 8alance, January 1, 2013 2,488,545 2,485,452 Current year operations 1,700,661 4,189,206 2,039,139				
Deferred revenue - grants 27,518,772 24,657,929 45,345,528 36,393,185	U MERCU (1) ■ 19 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
LONG TERM DEBT User pay Tax supported NET FINANCIAL ASSETS NON-FINANCIAL ASSETS Inventories Prepaid expenses/deposits Tangible capital assets ACCUMULATED SURPLUS Restricted surplus Restricted surplus Invested in tangible capital assets Unrestricted surplus: Balance, January 1, 2013 Current year operations LONG TERM DEBT 3,991,577 3,991,577 3,822,547 1,457,800 1,592,294 43,383,541 41,687,325 43,383,541 41,687,325 ASSETS 43,383,541 41,687,325 ASSETS 43,488,854 7,658,013 1,213,995 328,089,487 304,920,571 313,792,579 ACCUMULATED SURPLUS Restricted surplus: Balance, January 1, 2013 2,488,545 Current year operations 1,700,661 4,189,206 2,039,139			. : - 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	
LONG TERM DEBT User pay 3,991,577 3,822,547 1,457,800 1,592,294 5,449,377 5,414,841	Deferred revenue - grants			
User pay 3,991,577 3,822,547 1,457,800 1,592,294			45,345,528	36,393,185
Tax supported	LONG TERM DEBT			
NET FINANCIAL ASSETS 43,383,541 41,687,325	User pay			
NON-FINANCIAL ASSETS 43,383,541 41,687,325 Inventories 8,468,854 7,658,013 Prepaid expenses/deposits 1,286,930 1,213,995 Tangible capital assets 328,089,487 304,920,571 ACCUMULATED SURPLUS 337,845,271 313,792,579 ACCUMULATED surplus 54,399,496 51,449,583 Invested in tangible capital assets 322,640,111 299,505,731 Unrestricted surplus: 322,640,111 2,485,452 Current year operations 1,700,661 4,189,206 2,039,139	Tax supported		1,457,800	
NON-FINANCIAL ASSETS 8,468,854 7,658,013 Prepaid expenses/deposits 1,286,930 1,213,995 Tangible capital assets 328,089,487 304,920,571 ACCUMULATED SURPLUS 337,845,271 313,792,579 ACCUMULATED surplus 54,399,496 51,449,583 Invested in tangible capital assets 322,640,111 299,505,731 Unrestricted surplus: 2,488,545 2,485,452 Current year operations 1,700,661 4,189,206 2,039,139			5,449,377	5,414,841
Inventories	NET FINANCIAL ASSETS		43,383,541	41,687,325
Inventories	NON-FINANCIAL ASSETS			
Tangible capital assets 328,089,487 304,920,571 ACCUMULATED SURPLUS Restricted surplus 54,399,496 51,449,583 Invested in tangible capital assets 322,640,111 299,505,731 Unrestricted surplus: 2,485,452 Current year operations 1,700,661 4,189,206 2,039,139			8,468,854	7,658,013
ACCUMULATED SURPLUS Restricted surplus Invested in tangible capital assets Unrestricted surplus: Balance, January 1, 2013 Current year operations 337,845,271 313,792,579 54,399,496 322,640,111 299,505,731 2,488,545 2,485,452 2,485,452 2,039,139	Prepaid expenses/deposits			
ACCUMULATED SURPLUS Restricted surplus Invested in tangible capital assets Unrestricted surplus: Balance, January 1, 2013 Current year operations 24,88,545 1,700,661 4,189,206 54,399,496 51,449,583 299,505,731 299,505,731 2,485,452 2,485,452 2,039,139	Tangible capital assets		328,089,487	
Restricted surplus 54,399,496 51,449,583 Invested in tangible capital assets 322,640,111 299,505,731 Unrestricted surplus: 2,488,545 2,485,452 Current year operations 1,700,661 4,189,206 2,039,139			337,845,271	313,792,579
Restricted surplus 54,399,496 51,449,583 Invested in tangible capital assets 322,640,111 299,505,731 Unrestricted surplus: 2,488,545 2,485,452 Current year operations 1,700,661 4,189,206 2,039,139				
Invested in tangible capital assets Unrestricted surplus: Balance, January 1, 2013 Current year operations 322,640,111 299,505,731 2,485,452 2,485,452 2,485,452 2,039,139			E4 200 406	51 440 583
Unrestricted surplus: Balance, January 1, 2013 Current year operations 2,488,545 1,700,661 4,189,206 2,485,452 2,039,139				
Balance, January 1, 2013 2,488,545 2,485,452 Current year operations 1,700,661 4,189,206 2,039,139			Vanjo 10,111	
Current year operations 1,700,661 4,189,206 2,039,139		2,488,545		
	2013 CONTROL ON STATE OF CONTROL		4,189,206	2,039,139
			\$381,228,813	\$355,479,905

% OF BUDGET SPENT As at March 31, 2013



Parkland County Budget Summary As at March 31, 2013

CORPORATE SERVICES Executive Administration (1,262,400) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (297,986) (2	TUAL BUDGET lense) Surplus (Deficit)	% of Budget Spent
Executive Administration	884) 772,716	20%
CORPORATE SERVICES DIVISION Legislative & Administrative Services (561,300) (133,363) Health & Safety Services (206,600) (55,520) Information Management Services (243,600) (50,599) Information Technology Services (1,848,500) (322,522) Graphic Information Systems Services (434,400) (104,001) Assessment Department (989,400) (190,264) Finance Department (1,679,600) (332,545) Purchasing Services (222,000) (55,704) Human Resource Services (416,800) (106,035) Communications Services (416,800) (106,035) Communications Services (416,800) (106,035) Communications Services (303,200) (67,197) (6,905,400) (1,445,752) DEVELOPMENT SERVICES Planning & Development Department (780,700) (86,059) Economic Development & Tourism Services (511,100) (111,217) Intelligent Community Services (222,800) (65,056) Sustainable Environment Services (95,100) (10,854) (1,609,700) (273,186) COMMUNITY SERVICES DIVISION Emergency Management Services (11,000) (956) Enhanced Policing Services (1,100) (178,98) Fire Services (3,485,000) (743,572) E.C.C. Services (3,485,000) (743,572) E.C.C. Services (1,972,600) (397,053) Parks, Recreation and Culture (3,754,600) (428,381) (10,515,100) (1751,264) (1751,264) (176,50,052) (174,483) Road Maintenance Services (1,962,900) (429,050) Fleet Management Services (1,962,900) (429,050) Fleet Management Services (1,962,900) (429,050) Fleet Management Services (1,962,900) (78,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (77,066) (7		
Legislative & Administrative Services (561,300) (133,363) Health & Safety Services (206,600) (53,520) Information Management Services (243,600) (50,599) Information Technology Services (1,484,500) (352,522) Graphic Information Systems Services (434,400) (104,001) Assessment Department (989,400) (190,264) Finance Department (1,679,600) (322,545) Purchasing Services (222,000) (55,704) Human Resource Services (416,800) (106,036) Communications Services (303,200) (67,197) (6,905,400) (1,445,752) DEVELOPMENT SERVICES Planning & Development Department (780,700) (86,059) Economic Development & Tourism Services (511,100) (111,217) Intelligent Community Services (95,100) (10,854) (16,09,700) (273,186) COMMUNITY SERVICES DIVISION Emergency Management Services (11,000) (956) Enhanced Policing Services (3,485,000) (743,572) E.C.C. Services (3,485,000) (743,572) E.C.C. Services (3,485,000) (743,572) E.C.C. Services (1,972,600) (397,053) Parks, Recreation and Culture (3,754,600) (428,381) (10,515,100) (175,1,264) NFRASTRUCTURE SERVICES DIVISION Engineering Department (4,326,400) (556,092) Drainage & Aggregate Resources Services (1,962,900) (429,050) Fleet Management Services (1,962,900) (429,050) Fleet Management Services (1,962,900) (7,866) Fleet Management Services (1,962,900) (7,806) Fleet Management S	986) 964,414	24%
Health & Safety Services (206,600) (53,520) Information Management Services (243,600) (50,599) Information Technology Services (1,848,500) (352,522) Information Technology Services (1,848,600) (352,522) Graphic Information Systems Services (434,400) (104,001) Assessment Department (989,400) (190,264) Finance Department (1,679,600) (332,545) Purchasing Services (222,000) (55,704) (160,036) Communications Services (416,800) (106,036) Communications Services (303,200) (67,197) (6,905,400) (1,445,752) CEVELOPMENT SERVICES Planning & Development Department (780,700) (86,059) Economic Development & Tourism Services (311,100) (111,217) Intelligent Community Services (95,100) (10,854) (16,09,700) (273,186) COMMUNITY SERVICES DIVISION Emergency Management Services (11,000) (956) Enhanced Policing Services (3,485,000) (743,572) E.C.C. Services (3,485,000) (743,572) E.C.C. Services (3,485,000) (743,572) E.C.C. Services (3,485,000) (743,572) E.C.C. Services (1,972,600) (397,053) Parks, Recreation and Culture (3,754,600) (428,381) Orange & Aggregate Resources Services (1,057,000) (174,483) Road Maintenance Services (1,050,000) (274,554) Fielet Management Services (1,050,002) (2,774,554) Fielet Management Services (1,050,002) (2,774,554) Fielet Management Services (20,900) (7,806) (176,50,052) (3,921,191) OTHER General Office Operations (1,043,900) (232,658) General Municipal 474,700 (553,031) (569,200) (225,658) General Municipal 474,700 (553,031) (255,600) (225,658) General Municipal 474,700 (553,031) (25		
Information Management Services (243,600) (50,599) Information Technology Services (1,848,500) (352,522) Graphic Information Systems Services (434,400) (104,001) Assessment Department (989,400) (190,264) Finance Department (1,679,600) (332,545) Purchasing Services (222,000) (55,704) Human Resource Services (416,800) (105,033) (67,197) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752)	363) 427,937	24%
Information Management Services (243,600) (50,599) Information Technology Services (1,848,500) (352,522) Graphic Information Systems Services (434,400) (104,001) Assessment Department (989,400) (190,264) Finance Department (1,679,600) (332,545) Purchasing Services (222,000) (55,704) Human Resource Services (416,800) (105,033) (67,197) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,445,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752) (1,455,752)	9	26%
Graphic Information Systems Services	599) 193,002	21%
Graphic Information Systems Services	BB(14) :	19%
Assessment Department (989,400) (190,264) Finance Department (1,679,600) (332,545) Purchasing Services (222,000) (55,704) Human Resource Services (416,800) (106,036) Communications Services (303,200) (67,197) (6,905,400) (1,445,752) DEVELOPMENT SERVICES Planning & Development Department (780,700) (86,059) Economic Development & Tourism Services (511,100) (111,217) Intelligent Community Services (222,800) (65,056) Sustainable Environment Services (95,100) (10,854) COMMUNITY SERVICES DIVISION Emergency Management Services (11,000) (956) Enhanced Policing Services (11,000) (743,572) E.C.C. Services (3,485,000) (743,572) E.C.C. Services (1972,600) (397,053) Parks, Recreation and Culture (3,754,600) (428,381) (10,515,100) (1,751,264) NFRASTRUCTURE SERVICES DIVISION Engineering Department (4,326,400) (556,092) Drainage & Aggregate Resources Services (1,057,000) (174,483) Road Maintenance Services (1,962,900) (429,050) Fleet Management Services (1,962,900) (429,050) Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) WHER General Office Operations (1,043,900) (232,658) General Municipal (474,700 (53,031)	001) 330,399	24%
Finance Department (1,679,600) (332,545) Purchasing Services (222,000) (55,704) Human Resource Services (416,800) (106,036) Communications Services (303,200) (67,197) (6,905,400) (1,445,752) DEVELOPMENT SERVICES Planning & Development Department (780,700) (86,059) Economic Development & Tourism Services (511,100) (111,217) Intelligent Community Services (222,800) (65,056) Sustainable Environment Services (95,100) (10,854) COMMUNITY SERVICES DIVISION Emergency Management Services (11,000) (956) Enhanced Policing Services (11,325,500) (178,968) Fire Services (3,485,000) (743,572) E.C.C. Services (3,485,000) (397,053) Parks, Recreation and Culture (3,754,600) (428,381) ENFRASTRUCTURE SERVICES DIVISION Engineering Department (1,972,600) (397,053) Parks, Recreation and Services (1,972,600) (175,1264) ENFRASTRUCTURE SERVICES DIVISION Engineering Department (4,326,400) (556,092) Drainage & Aggregate Resources Services (1,057,000) (174,483) Road Maintenance Services (1,962,900) (2,474,554) Facility Management Services (1,962,900) (2,474,554) Facility Management Services (1,962,900) (2,474,554) Facility Management Services (1,962,900) (7,806) Fieet Management Services (1,741,300) (272,635) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (1,053,052) (3,921,191) ETHER General Office Operations (1,043,900) (232,658) General Municipal (569,200) (285,690)		19%
Purchasing Services (222,000) (55,704) Human Resource Services (416,800) (106,036) Communications Services (303,200) (67,197) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (6,905,400) (1,445,752) (780,700) (86,059) Economic Development Department (780,700) (86,059) Economic Development & Tourism Services (511,100) (111,217) Intelligent Community Services (222,800) (65,056) Sustainable Environment Services (95,100) (10,854) (1,609,700) (273,186) COMMUNITY SERVICES DIVISION Emergency Management Services (11,000) (956) Enhanced Policing Services (11,000) (743,572) E.C. Services (3,485,000) (743,572) E.C. Services (1,972,600) (397,053) Parks, Recreation and Culture (3,754,600) (428,381) (10,515,100) (1,751,264) NFRASTRUCTURE SERVICES DIVISION Engineering Department (4,326,400) (556,092) Drainage & Aggregate Resources Services (1,957,000) (174,483) Road Maintenance Services (1,957,000) (1,956,000) Road Maintenance Services (1,957,000) (1,956,000) Road Maintenance Services (1,957,000) (1,956,000) Road Maintenance		20%
Human Resource Services		25%
Communications Services		25%
(6,905,400)	[1] [2] [2] [2] [2] [2] [2] [2] [2] [2] [2	22%
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Economic Development & Tourism Services (511,100) (111,217) Intelligent Community Services (222,800) (65,056) Sustainable Environment Services (95,100) (10,854) (1,609,700) (273,186)	059) 694,641	11%
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Sustainable Environment Services	A STATE OF THE PARTY OF THE PAR	29%
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Enhanced Policing Services	956) 10,044	9%
Agriculture Department (1,325,500) (178,968) Fire Services (3,485,000) (743,572) E.C.C. Services 33,600 9,065 Enforcement Services (1,972,600) (397,053) Parks, Recreation and Culture (3,754,600) (428,381) (10,515,100) (1,751,264) NFRASTRUCTURE SERVICES DIVISION Engineering Department (4,326,400) (556,092) Drainage & Aggregate Resources Services (1,057,000) (174,483) Road Maintenance Services (8,512,200) (2,474,554) Facility Management Services (1,962,900) (429,050) Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) THER General Office Operations (1,043,900) (232,658) General Municipal (569,200) (285,690)		370
Fire Services		14%
E.C.C. Services 33,600 9,065 Enforcement Services (1,972,600) (397,053) Parks, Recreation and Culture (3,754,600) (428,381) ENFRASTRUCTURE SERVICES DIVISION Engineering Department (4,326,400) (556,092) Drainage & Aggregate Resources Services (1,057,000) (174,483) Road Maintenance Services (8,512,200) (2,474,554) Facility Management Services (1,962,900) (429,050) Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) THER General Office Operations (1,043,900) (232,658) General Municipal (569,200) (285,690)		21%
Enforcement Services		27%
Parks, Recreation and Culture (3,754,600) (428,381) (10,515,100) (1,751,264) NFRASTRUCTURE SERVICES DIVISION Engineering Department (4,326,400) (556,092) Drainage & Aggregate Resources Services (1,057,000) (174,483) Road Maintenance Services (8,512,200) (2,474,554) Facility Management Services (1,962,900) (429,050) Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) (17,650,052) (3,921,191) THER General Office Operations (1,043,900) (232,658) General Municipal (569,200) (285,690)		20%
(10,515,100)		11%
Engineering Department (4,326,400) (556,092) Drainage & Aggregate Resources Services (1,057,000) (174,483) Road Maintenance Services (8,512,200) (2,474,554) Facility Management Services (1,962,900) (429,050) Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) (17,650,052) (3,921,191) THER General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		17%
Engineering Department (4,326,400) (556,092) Drainage & Aggregate Resources Services (1,057,000) (174,483) Road Maintenance Services (8,512,200) (2,474,554) Facility Management Services (1,962,900) (429,050) Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) (17,650,052) (3,921,191) THER General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		
Drainage & Aggregate Resources (1,057,000) (174,483) Road Maintenance Services (8,512,200) (2,474,554) Facility Management Services (1,962,900) (429,050) Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) (17,650,052) (3,921,191) THER General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)	92) 3,770,308	13%
Road Maintenance Services (8,512,200) (2,474,554) Facility Management Services (1,962,900) (429,050) Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) (17,650,052) (3,921,191) THER General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		17%
Facility Management Services (1,962,900) (429,050) Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) (17,650,052) (3,921,191) THER General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		29%
Fleet Management Services (29,352) (6,571) Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) (17,650,052) (3,921,191) THER General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		22%
Solid Waste Services (1,741,300) (272,635) Water & Wastewater Services (20,900) (7,806) (17,650,052) (3,921,191) THER General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		22%
Water & Wastewater Services (20,900) (7,806) (17,650,052) (3,921,191) THER General Office Operations General Municipal (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		16%
(17,650,052) (3,921,191) THER General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		37%
General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		22%
General Office Operations (1,043,900) (232,658) General Municipal 474,700 (53,031) (569,200) (285,690)		
General Municipal 474,700 (53,031) (569,200) (285,690)	558) 811,242	22%
(569,200) (285,690)		-11%
UNICIPAL TAXES 39,478,452 9,869,613		50%
	(29,608,839)	25%
URPLUS - 1,700,661	61 1,700,661	

STATEMENT OF RESTRICTED SURPLUS As at March 31, 2013

	BALANCE Jan. 1, '13	TRANSFERS TO	TRANSFERS FROM	BALANCE <u>Mar. 31, '13</u>	CEILING AS PER POLICY
Benefit Premium Stabilization	151,336	0	0	151,336	147,000
Contingency	4,610,977	6,026	506,016	4,110,987	7,250,000
County Facilities *	7,392,324	171,448	707,754	6,856,018	10,000,000
Disaster	703,598	0	0	703,598	1,500,000
Early Retirement Incentive	124,603	8,750	0	133,353	500,000
Environmental	833,582	0	0	833,582	800,000
Entwistle Community Development	399,999	0	0	399,999	
Equipment Lifecycle	2,244,819	502,317	70,631	2,676,505	
Facility Maintenance *	1,673,628	41,392	18,161	1,696,859	
Fire Facilities *	0	0	0	0	6,000,000
Fire Services Lifecycle	265,903	66,667	40,718	291,852	
Future Capital	574,734	0	6,782	567,951	
Future Capital - Entwistle	112,231	0	0	112,231	
Future Operating	3,356,070	46,250	57,080	3,345,240	
Future Road Projects *	2,336,528	6,976	10,763	2,332,742	
Granular Aggregates	1,421,873	26,296	17	1,448,152	2,000,000
Information Technology	330,412	8,750	0	339,162	
Internal Financing	1,322,488	125,000	0	1,447,488	
Investment Stabilization	499,329	0	0	499,329	500,000
Long Term Sustainabiltiy *	2,013,111	381,777	0	2,394,888	
Municipal Operations	2,349,303	2,516	37,958	2,313,861	
Municipal Park *	3,239,789	10,791	6,374	3,244,206	
Office Systems	1,464,709	95,337	1,322	1,558,723	
Offsite Levies & Development Charges *	288,207	0	6,310	281,897	
Overland Drainage	506,690	0	0	506,690	
Parks - Entwistle	5,570	0	0	5,570	
Protective Services Lifecycle	318,273	17,420	45,800	289,893	
Recreation Facilities *	1,355,226	54,158	33,000	1,376,384	6,000,000
Rural Communications Network Lifecycle	0	0	0	0	
Survey Instruments Lifecycle	66,514	3,954	0	70,468	
Waste Management *	3,870,845	35,709	0	3,906,554	4,000,000
Water & Waste Water	3,428,918	75,934	19,424	3,485,429	
Winter Maintenance	1,000,000	0	0	1,000,000	1,400,000
Working Capital	5,000,000	0	0	5,000,000	5,000,000
Local Improvement	1,061,834	0	43,282	1,018,552	
Total	54,323,420	1,687,468	1,611,392	54,399,496	

^{*} Interest bearing

PARKLAND COUNTY SUMMARY OF INVESTMENTS BY TERM

March 31, 2013

Purchase Date	Redemption/ Maturity Date	Term	Investment	Broker	Bank	Annual Yield	Amount
23-Oct-2009		Demand	Renaissance Savings	Wood Gundy	CIBC	1.20%	923,19
7-Jan-2013	8-Apr-2013		Term Deposit	ATB	Prov. Of Alta.	1.42%	5,029,28
25-Jan-2013	25-Apr-2013	500000000000000000000000000000000000000	Term Deposit	Servus Credit Union	Credit Union	1.45%	8,000,00
28-Jan-2013	29-Apr-2013	31.00 M 10.00 Feb. (1	Term Deposit	ATB	Prov. Of Alta.	1.42%	2,569,32
4-Feb-2013	6-May-2013		Term Deposit	ATB	Prov. Of Alta.	1.42%	2,000,00
25-Feb-2013	27-May-2013	70000 BBS 1000	Term Deposit	ATB	Prov. Of Alta.	1.42%	6,055,62
5-Mar-2013	3-Jun-2013		Term Deposit	ATB	Prov. Of Alta.	1.43%	5,168,28
4-Mar-2013	3-Jun-2013		Term Deposit	Servus Credit Union	Credit Union	1.43%	3,000,00
4-Mar-2013	3-Jun-2013	0.5	Term Deposit	Servus Credit Union	Credit Union	1.43%	3,000,00
13-Mar-2013	11-Jun-2013		Term Deposit	ATB	Prov. Of Alta.	1.42%	4,000,00
15-Wai-2015	11-3011-2013	90 Days	Term Deposit	AID	TOTAL CASH EQUIVALENTS	1.42/6	39,745,71
					TOTAL CASH EQUIVALENTS	=	33,743,71
10-Dec-2012	10-Jun-2013	182 Days	GIC	Servus Credit Union	Credit Union	1.56%	3,000,00
11-Dec-2012	11-Jun-2013	182 Days	Term Deposit	ATB	Prov. Of Alta.	1.56%	5,051,28
30-Jan-2013	29-Jul-2013	180 Days	Term Deposit	ATB	Prov. Of Alta.	1.45%	6,552,72
25-Feb-2013	25-Feb-2014	1 Years	GIC	RBC Broker	Royal Bank	1.45%	1,044,05
8-Mar-2013	10-Mar-2014	1.01 Years	GIC	RBC Broker	Royal Bank	1.45%	3,176,25
				TOTALI	NVESTMENTS - NOTES/DEPOSITS	_	18,824,32
1-Nov-2012	2-Dec-2024	12.09 Years	Cpn Note	Wood Gundy	Province of Ontario	3.18%	676,13
				то	TAL INVESTMENTS - PROVINCIAL		676,13
14-Nov-2008	11-Mar-2013	4.32 Years :	Strip Cpn Note	Wood Gundy	Royal Bank	4.80%	2
25-Apr-2011	25-Apr-2013	2 Years	GIC	RBC Broker	Bank of Nova Scotia	2.30%	2,093,00
6-Mar-2008	3-Jun-2013	5.25 Years I	Residual Bond	Wood Gundy	TD Bank	4.52%	2
28-Sep-2011	23-Jun-2013	1.74 Years	Step-up Bonds	Wood Gundy	Bank of Nova Scotia	2.3% - 5%	635,38
29-Sep-2011	23-Jun-2013		Step-up Bonds	Wood Gundy	Bank of Nova Scotia	2.3% - 5%	321,70
15-Sep-2010	2-Apr-2015		Fixed Floater	Wood Gundy	TD Bank	5.48%	933,75
3-Sep-2010	30-Apr-2015		Residual Bond	Wood Gundy	CIBC	3.02%	2,103,22
8-Jun-2011	7-Oct-2015		GTD Investment Cert.	Wood Gundy	Nat'l Bank of Canada	2.90%	197,45
9-Mar-2011	2-Nov-2015		Residual Bond	Wood Gundy	CIBC	3.15%	1,040,698
13-Jun-2011	2-Nov-2015	4.39 Years F	Fixed Floater	Wood Gundy	Royal Bank	3.18%	780,91
2-Aug-2011	8-Jul-2016	4.94 Years (Cpn Note	Wood Gundy	Bank of Montreal	3.13%	1,055,287
30-Jan-2012	8-Jul-2016	4.44 Years (Cpn Note	Wood Gundy	Bank of Montreal	3.13%	789,880
25-Jun-2012	14-Dec-2016	4.47 Years (Callable Bond	Wood Gundy	TD Bank	4.78%	491,848
13-Jun-2011	18-Dec-2017	6.52 Years (Callable Bond	Wood Gundy	TD Bank	5.76%	768,679
30-Jan-2012	18-Dec-2017	5.89 Years (Callable Bond	Wood Gundy	TD Bank	5.76%	741,446
15-Jan-2009	31-Jan-2018	9.05 Years F	ixed/Floating Sub Deb	Wood Gundy	Bank of Nova Scotia	5.30%	23
25-Jan-2013	30-Jun-2019	6.43 Years C	Callable Bond	Wood Gundy	CIBC	9.98%	1,615,135
					TOTAL INVESTMENTS - OTHER		13,568,411
					TOTAL INVESTMENTS	-	33,068,874
12-Dec-2012	10-Jun-2013	180 Days (SIC	Servus Credit Union	Credit Union	1.56%	2,000,000
				TOTAL MUNICIPA	AL PARK RESERVE TERM DEPOSIT	3 ==	2,000,000
					SUMMARY OF INVESTMENTS	H ara	74,814,587

CONTINGENCY FUNDS As at March 31, 2013

ITEM DESCRIPTION	DEPT.	DATE APPR.	RES. NO.	G.L. CODE	\$ AMOUNT	\$ <u>Y.T.D.</u>	\$ BALANCE REMAINING
GENERAL							
1 Opening balance					150,000		150,000