



**TransAlta  
Tri Leisure Centre**

# **2025 Corporate Plan & Budget**

TRANSALTA TRI LEISURE CENTRE



# Overview

- ∞ TLC PEAK Priorities
- ∞ 2025 Key Objectives
- ∞ Detailed Budget
  - Revenues
  - Expenses
- ∞ Cost Recovery
- ∞ Capital and Infrastructure
- ∞ Breakdown of Municipal Contribution
  - Operating
  - Capital
  - Infrastructure
- ∞ Summary







# Peak Priorities

- Personnel
- Engaging Stakeholders
- Asset Management
- Key Service Levels





# 2025 Objectives

## Personnel

- Employee Mental Health and Wellbeing
- Health and Safety – Post COR Certification
- Staff Recognition Program Refresh

## Asset Management

- Long-Term Capital and Infrastructure Plan Update
- Fitness Equipment Lifecycle Plan Update

## Engaging Stakeholders

- Stony Plain Outdoor Pool – long-term agreement
- Stakeholder Engagement Follow-up
- Comprehensive Programs and Services Review – Next steps

## Key Service Levels

- Service Level Review – Follow-up
- Expand Online Options for Customers
- Internal Customer Experience Training
- Youth Volunteer Program
- Youth Event and Program Engagement



# Operating Overview

- Revenues - \$6,441,027
- Operating Expense  
(less depreciation) - \$8,652,872
- Operational Cost Recovery – 74.44%



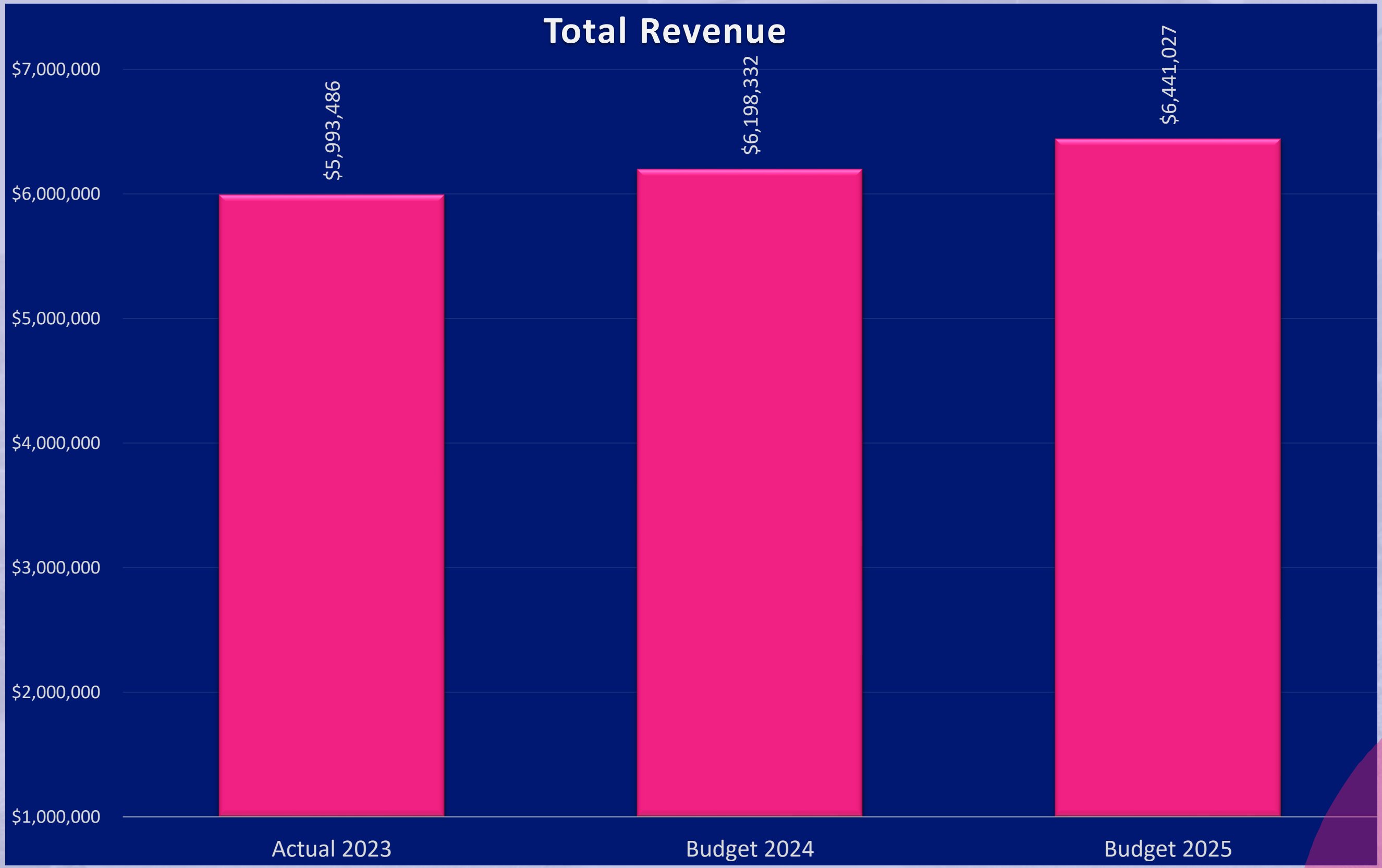


# Revenue

<b>Earned Revenues</b>	<b>Approved 2024 Budget</b>	<b>Draft 2025 Budget</b>
Memberships, Passes and Admissions	2,954,000	3,073,160
Programs and Services	1,211,428	1,265,288
Facility Rentals and Events	1,099,600	1,176,560
Administration (miscellaneous)	933,304	926,019
<b>Total Revenues (excluding municipal operating contribution)</b>	<b>6,198,332</b>	<b>6,441,027</b>



# 3 Year Revenue Comparison



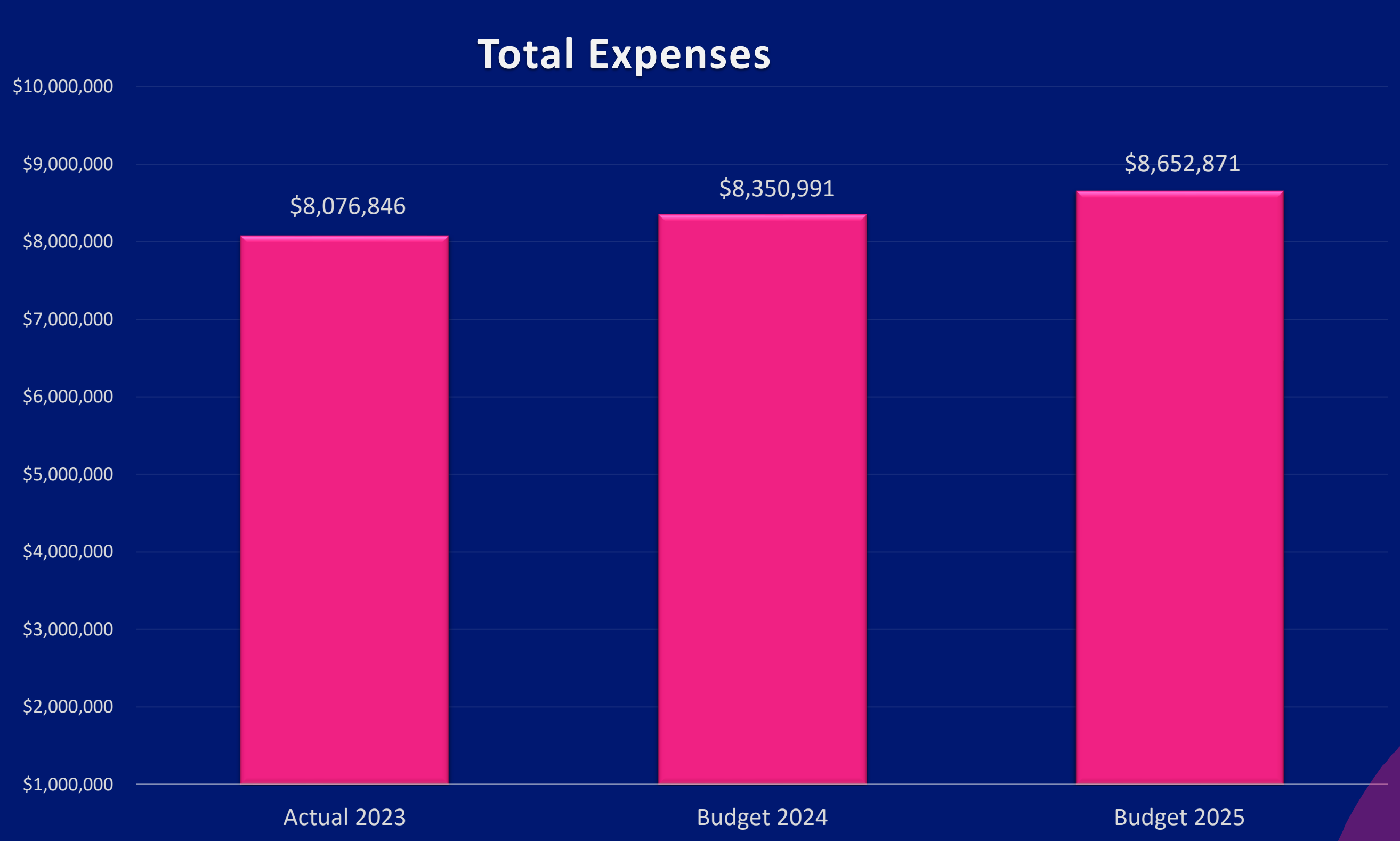


# Expenses (excluding depreciation)

<b>Expenses</b>	<b>Approved 2024 Budget</b>	<b>Draft 2025 Budget</b>
Salaries and Benefits	4,798,491	5,032,189
Materials, Goods, Supplies	2,388,738	2,440,682
Utilities	1,163,762	1,180,000
<b>Total Expenses</b>	<b>8,350,991</b>	<b>8,652,871</b>



# 3 Year Expense Comparison





# Cost Recovery

YEAR	BUDGETED COST RECOVERY	ACTUAL COST RECOVERY
2023	73.17%	74.21%
2024	74.22%	-
2025	74.44%	-



# Capital Budget Funding Request

**2025 Request = \$78,750**

- Fitness Equipment





# Infrastructure Funding Request

**2025 Request = \$1,338,750**

- Membrane Roof Replacement – Phase 2
- Locker Retrofit – Phase 3
- Direct Control System
- Air Handling Unit and Make Up Air Unit Replacements
- Shower Valve Set Replacements
- Targeted Domestic Water Pipe and Sprinkler Line Replacements
- Entrance Sliding Glass Door Replacement
- Multipurpose Room Storage



# Municipal Contribution Summary

Municipal Contribution	Approved Budget 2024	Draft Budget 2025
Operating	2,152,658	2,211,845
Capital/lifecycle	122,850	78,750
Infrastructure	908,775	1,338,750
<b>Total Municipal Contribution</b>	<b>3,184,283</b>	<b>3,629,345</b>



# Breakdown by Municipality

Total Municipality Contribution	Approved Budget 2024	Draft Budget 2025
City of Spruce Grove (51.8%)	1,649,459	1,880,000
Town of Stony Plain (24.8%)	789,702	900,078
Parkland County (23.4%)	745,122	849,267
<b>Total Municipal Contribution</b>	<b>3,184,283</b>	<b>3,629,245</b>





# 2025 Budget Summary

- ∞ Internally generated revenues have increased by 3.92%
- ∞ Expenses have increased by 3.61%
- ∞ Operating cost recovery of 74.44%





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Thank You!

