

**Parkland County
Operating and Capital Plan
2028-2032**

| | 2028 Forecast \$ | 2029 Forecast \$ | 2030 Forecast \$ | 2031 Forecast \$ | 2032 Forecast \$ |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|
| Operating Program | | | | | |
| Revenues | | | | | |
| Municipal Requirement Taxation | 96,683,800 | 100,701,200 | 105,440,900 | 108,495,800 | 112,284,000 |
| Special and Other Taxes | 1,566,100 | 1,566,100 | 1,566,100 | 1,566,100 | 1,566,100 |
| User Fees and Sales | 13,281,700 | 13,561,100 | 13,846,400 | 14,137,700 | 14,435,100 |
| Penalties | 1,126,800 | 1,150,500 | 1,174,700 | 1,199,400 | 1,224,600 |
| Investment Income | 2,907,200 | 2,968,300 | 3,030,600 | 3,094,200 | 3,159,200 |
| Government Transfers - Operating | 4,161,800 | 4,187,500 | 4,213,200 | 4,238,900 | 4,264,600 |
| Licenses and Permits | 1,191,500 | 1,216,500 | 1,242,000 | 1,268,100 | 1,294,700 |
| Other Revenue - Operating | 1,006,400 | 1,036,900 | 1,068,000 | 1,100,100 | 1,132,800 |
| Total Revenues | 121,925,300 | 126,388,100 | 131,581,900 | 135,100,300 | 139,361,100 |
| Expenditures | | | | | |
| Salaries, Wages and Employee Benefits | 47,332,900 | 49,782,500 | 52,368,300 | 55,098,100 | 57,980,300 |
| Contracted and General Services | 19,782,600 | 20,648,300 | 21,209,800 | 21,885,600 | 22,491,100 |
| Materials, Goods, Supplies and Utilities | 8,805,100 | 9,100,000 | 9,401,100 | 9,708,500 | 10,022,400 |
| Interest on Long Term Debt, Bank Charges and Transfers | 2,377,400 | 2,588,600 | 2,515,600 | 2,427,600 | 2,347,000 |
| Transfers to Governments, Agencies and Organizations | 9,058,300 | 9,985,100 | 10,976,400 | 11,206,900 | 11,442,200 |
| Purchases from Other Governments | 6,296,800 | 6,492,000 | 6,691,300 | 6,894,800 | 7,102,600 |
| Other Expenses - Operating | 587,000 | 587,000 | 587,000 | 587,000 | 587,000 |
| Total Expenditures | 94,240,100 | 99,183,500 | 103,749,500 | 107,808,500 | 111,972,600 |
| Operating Program Surplus/(Deficit) | 27,685,200 | 27,204,600 | 27,832,400 | 27,291,800 | 27,388,500 |
| Other | | | | | |
| Gain/(Loss) on Disposal of Tangible Capital Assets | (231,100) | (231,100) | (231,100) | (231,100) | (231,100) |
| Amortization of Tangible Capital Assets | (19,868,700) | (19,868,700) | (19,868,700) | (19,868,700) | (19,868,700) |
| Total Other | (20,099,800) | (20,099,800) | (20,099,800) | (20,099,800) | (20,099,800) |
| Annual Surplus/(Deficit) – Operating Program Budget | 7,585,400 | 7,104,800 | 7,732,600 | 7,192,000 | 7,288,700 |
| Tax Adjustment | | | | | |
| (Gain)/Loss on Disposal of Tangible Capital Assets | 231,100 | 231,100 | 231,100 | 231,100 | 231,100 |
| Amortization | 19,868,700 | 19,868,700 | 19,868,700 | 19,868,700 | 19,868,700 |
| Proceeds on Sales of Tangible Capital Assets | 1,189,500 | 1,189,500 | 1,189,500 | 1,189,500 | 1,189,500 |
| Transfers from Restricted Surplus | 3,341,200 | 3,759,100 | 3,802,200 | 3,808,100 | 3,660,700 |
| Transfers to Restricted Surplus | (20,020,700) | (20,120,700) | (20,275,200) | (20,464,400) | (20,696,800) |
| Transfers from Liability | 867,100 | 182,000 | 231,000 | 366,300 | 156,800 |
| Liability Expenditures | (867,100) | (182,000) | (231,000) | (366,300) | (156,800) |
| Loan Distribution | 165,500 | 165,500 | 165,500 | 165,500 | 165,500 |
| Debenture Payments | (3,130,000) | (3,336,900) | (3,442,100) | (2,687,900) | (2,260,800) |
| Total Tax Adjustment | 1,629,500 | 1,731,100 | 1,505,200 | 2,066,400 | 2,104,100 |
| Tax Impacts - Operating Program Budget | 9,214,900 | 8,835,900 | 9,237,800 | 9,258,400 | 9,392,800 |

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2028-2032

| | 2028 Forecast | 2029 Forecast | 2030 Forecast | 2031 Forecast | 2032 Forecast |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| | \$ | \$ | \$ | \$ | \$ |
| Operating Projects | | | | | |
| Revenues | | | | | |
| Government Transfers - Operating | 382,500 | 382,500 | 362,500 | 362,500 | 362,500 |
| Transfers from Restricted Surplus | 1,931,600 | 2,168,100 | 1,687,500 | 1,965,000 | 1,589,700 |
| Operating Projects Revenues Total | 2,314,100 | 2,550,600 | 2,050,000 | 2,327,500 | 1,952,200 |
| Expenses | | | | | |
| Contracted and General Services | 4,630,500 | 3,979,200 | 4,349,100 | 4,564,700 | 4,530,200 |
| Materials, Goods, Supplies and Utilities | 2,125,100 | 2,431,900 | 1,861,300 | 1,989,800 | 1,677,400 |
| Operating Project Expenditures Total | 6,755,600 | 6,411,100 | 6,210,400 | 6,554,500 | 6,207,600 |
| Tax Impacts - Operating Projects Budget | (4,441,500) | (3,860,500) | (4,160,400) | (4,227,000) | (4,255,400) |
| Capital Projects | | | | | |
| Revenues | | | | | |
| Government Transfers - Capital | 7,135,000 | 7,747,000 | 7,397,000 | 9,692,800 | 8,263,300 |
| Transfers from Restricted Surplus | 3,059,300 | 3,835,400 | 5,813,300 | 7,717,900 | 12,822,100 |
| Proceeds from Long Term Debt | 1,850,000 | 4,845,000 | 1,000,000 | 400,000 | - |
| Other Revenue - Capital | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| Capital Projects Revenues Total | 12,169,300 | 16,552,400 | 14,335,300 | 17,935,700 | 21,210,400 |
| Expenses | | | | | |
| Capital Purchases | 16,942,700 | 21,527,800 | 19,412,700 | 22,967,100 | 26,347,800 |
| Capital Project Expenditures Total | 16,942,700 | 21,527,800 | 19,412,700 | 22,967,100 | 26,347,800 |
| Tax Impacts - Capital Projects Budget | (4,773,400) | (4,975,400) | (5,077,400) | (5,031,400) | (5,137,400) |