Department	Revenue/ Expense	Description of Change from Interim to Final Budget	Interim Rudget	Final Rudget	Increase/Decrease	2020 Change
Employee Services	Revenue	Description of Change Horn Interim to Final Budget	35,400	249,400	214,000	604.5%
Litiployee Services	nevenue			249,400		004.570
		Increase to training and professional development 2019 carry forward (RFD 20-028).			199,000 199,000	
					1,55,000	
	Expense		1,841,200	1,947,800	106,600	5.8%
		Decrease from organizational restructure of workforce and programs (calibration	(63,000)			
		Increase to training and professional development 2019 carry forward (RFD 20-028).			199,000	
		Decrease to tax impact on training and development.			(40,000) 96,000	
Employee Services		Surplus/(Shortfall)	(1,805,800)	(1,698,400)	107,400	(5.9%)
Executive Administration	Revenue		-	-	-	0.0%
	Expense		1,676,100	1,342,100	(334,000)	(19.9%)
		Decrease from organizational restructure of workforce and programs (reallocat	ion/calibration	).	(334,000)	
<b>Executive Administration</b>		Surplus/(Shortfall)	(1,676,100)	(1,342,100)	334,000	(19.9%)
Chief Financial Office/						
General Municipal	Revenue		2,677,100	2,670,700	(6,400)	(0.2%)
	Expense		10,049,400	11,324,700	1,275,300	12.7%
Increase from organizational restructure of workforce and programs (realloca					330,300	
		Increase in transfer to recreation facilities restricted surplus to accommodate a	300,000			
		Increase in transfer to extreme events restricted surplus in support of COVID-19	500,000			
		Increase in transfer to business attraction restricted surplus as current balance target level set out in County Policy C-FI05.	145,000			
		target level set out in County Folicy C-1103.		•	1,275,300	
Chief Financial Office/						-
General Municipal		Surplus/(Shortfall)	(7,372,300)	(8,654,000)	(1,281,700)	17.4%
Information Services	Revenue		124,900	1,500	(123,400)	(98.8%)
		Decrease from lifecycle purchases reclassed to operating projects.			(120,400)	
	Expense		5,096,800	5,063,900	(32,900)	(0.6%)
Information Services		Surplus/(Shortfall)	(4,971,900)	(5,062,400)	(90,500)	1.8%

Department	Revenue/ Expense	Description of Change from Interim to Final Budget	Interim Budget	Final Budget	Increase/Decrease	2020 Change
Strategic Services	Revenue	·	3,200	175,000	171,800	5368.8%
		Increase from organizational restructure of workforce and programs (reallocation/calibration Increase to funding from restricted surplus for election 2021 preparation.			116,800 55,000 171,800	
	Expense		2,001,300	2,353,000	351,700	17.6%
		Increase from organizational restructure of workforce and programs (reallocat Increase to contract for returning officer for election 2021 preparation.		296,700 55,000 351,700		
Strategic Services		Surplus/(Shortfall)	(1,998,100)	(2,178,000)	(179,900)	9.0%
Facility Services	Revenue		872,700	552,900	(319,800)	(36.6%)
		Decrease from lifecycle purchases reclassed to operating projects.		•	(319,800)	
	Expense		4,397,200	4,020,900	(376,300)	(8.6%)
Facility Services		Surplus/(Shortfall)	(3,524,500)	(3,468,000)	56,500	(1.6%)
Fleet Services	Revenue		6,426,200	6,426,200	-	0.0%
	Expense		11,158,400	10,028,500	(1,129,900)	(10.1%)
		Decrease in estimated loss on disposal of assets. Decrease in estimated gain on sale of assets. Increase in estimated amortization.			(705,600) (470,500) 46,200 (1,129,900)	
Fleet Services		Surplus/(Shortfall)	(4,732,200)	(3,602,300)	1,129,900	(23.9%)
Road Maintenance	Revenue		823,600	823,600	-	0.0%
	Expense		11,504,900	11,268,700	(236,200)	(2.1%)
		Decrease from organizational restructure of workforce and programs (reallocations)	tion/calibration	).	(236,200)	
Road Maintenance		Surplus/(Shortfall)	(10,681,300)	(10,445,100)	236,200	(2.2%)

## Attachment 1

	Revenue/		Interim			2020
Department	Expense	Description of Change from Interim to Final Budget	Budget	Final Budget	Increase/Decrease	Change
Planning & Development	Revenue		1,538,200	1,515,000	(23,200)	(1.5%)
		Decrease to miscellaneous fees within current planning.			(12,800)	
		Decrease in lifecycle plan funding as project is deferred.		-	(10,400)	
					(23,200)	
	Expense		3,449,600	3,285,200	(164,400)	(4.8%)
		Decrease from organizational restructure of workforce and programs (calibration).			(154,000)	
		Decrease in lifecycle plan funding as project is deferred.		-	(10,400)	
					(164,400)	
Planning & Development		Surplus/(Shortfall)	(1,911,400)	(1,770,200)	141,200	(7.4%)
Agriculture Services	Revenue		498,700	438,600	(60,100)	(12.1%)
		Decrease in agricultural service board provincial grant.			(46,100)	
		Decrease in agriculture land lease revenue 50% reallocation to Municipal Land Management.			(14,000)	00)
					(60,100)	
	Expense		2,546,900	2,524,900	(22,000)	(0.9%)
Agriculture Services		Surplus/(Shortfall)	(2,048,200)	(2,086,300)	(38,100)	1.9%
Fire Services	Revenue		365,400	319,500	(45,900)	(12.6%)
		Decrease from lifecycle purchases reclassed to operating projects.		-	(53,900)	
	Expense		6,727,000	6,667,200	(59,800)	(0.9%)
Fire Services		Surplus/(Shortfall)	(6,361,600)	(6,347,700)	13,900	(0.2%)

D	Revenue/	Description of Change from Interior to Final Dudget	Interim	Final Budmet	l (D	2020
Department	Expense	Description of Change from Interim to Final Budget	виадет	Finai Budget	Increase/Decrease	Change
Community Services	Revenue		1,148,600	1,072,700	(75,900)	(6.6%)
		Adjustment to FCSS regular program spending.			35,300	
		Increase to Aga Khan U of A funding from 2019 carry forward (RFD 20-028).			25,000	
		Increase to community development grants from 2019 carry forward (RFD 20-0	28).		18,700	
		Decrease to anticipated Entwistle Pool revenue due to deferral of opening date	e to 2021.	_	(153,200)	
					(74,200)	
	Expense		6,899,700	6,937,200	37,500	0.5%
		Decrease from organizational restructure of workforce and programs (reallocat	ion/calibration	).	(74,900)	
		Increase from reallocation of specialized transportation grant.			28,500	
		Increase from contribution to Wabamun Area Medical Society for Wabamun Mo	edical Clinic (RF	D 20-034).	60,000	
		Increase to cost share to Yellowhead Arena.			8,300	
		Increase to community development grants from 2019 carry forward.			18,700	
		Adjustment to FCSS regular program spending.			162,900	
		Decrease to Entwistle Pool operational expenses due to deferral of opening da	te to 2021.	-	(166,700) 36,800	
Community Services		Surplus/(Shortfall)	(5,751,100)	(5,864,500)	(113,400)	2.0%
Enforcement Services	Revenue		1,114,400	1,079,500	(34,900)	(3.1%)
		Decrease from lifecycle purchases reclassed to operating projects.		-	(34,900)	
		Deticate from medy the partitioner restaured to operating projection			(5.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	Expense		3,118,500	3,335,000	216,500	6.9%
		Decrease from lifecycle purchases reclassed to operating projects.			(34,900)	
		Decrease from organizational restructure of workforce and programs (calibration	on).		(104,200)	
		Increase to vet services based on actuals.			6,500	
		Increase to rural police funding model (provincial RCMP contract).		-	349,100	
				-	216,500	
Enforcement Services		Surplus/(Shortfall)	(2,004,100)	(2,255,500)	(251,400)	12.5%