



**Integrated Community Sustainability Plan
Quarterly Report
Q3 2012**

Goal 1: Minimize Energy Related Green House Gas Emissions generated by Parkland County Operations

	Strategy	Desired Outcome	Current Status
1.1	Energy audit for County buildings - Take advantage of MCCAC's TAME grant program: Take Action to Manage Energy.	Completion of Energy Audit.	September 30th 2012 - In progress: Reports prepared by engineering firm did not meet TAME requirements, administration agreed to hire alternative engineering firm, currently working with alternative engineering firm to produce report.
1.2	Implement energy audit recommendations.	Implementation of the energy audit recommendations.	Awaiting completion of Energy Audit - initiative 1.1
1.3	Energy Star/ high efficiency appliance purchasing procedure.	County-owned appliances are replaced with green models once they wear out.	September 30th 2012 - Ongoing: Sustainability Services was not made aware of any new electrical appliances were purchased during this time.
1.4	Increase percentage of renewable energy used by Parkland County.	Percentage of renewable energy is increased upon renewal of electricity contract.	September 30th 2012 - In progress: Electricity supplier provided a breakdown of the additional costs that the County would incur by increasing the amount of renewably sourced electricity by 10% increments from 30% to 100%. Information presented to Executive Committee. Sustainability Services asked to compare cost of Renewable Energy Certificates (RECs) with in-house green electricity generation options. Report to be ready for October 2012.
1.5	Showcase renewable energy sources - install demonstration.	One or more renewable energy sources are installed at the Parkland County Centre.	Not yet commenced.

Goal 2: Minimize Energy Related Green House Gas Emissions Generated by Residents and Businesses

	Strategy	Desired Outcome	Current Status
2.1	Bulk purchase of Compact Fluorescent Light (CFL) bulbs and sale to residents.	High efficiency light bulbs are made available to residents for purchase.	September 30th 2012 - Temporarily Suspended: Initiative suspended until 2013 due to low cost of CFLs and high cost of LEDs. This initiative will focus on LED lights in the future.

2.2	Educate residents about high efficiency appliances and the benefits of buying them.	Residents are empowered via knowledge and tools to make greener purchasing choices.	September 30th 2012 - In progress: The Lighting Advantage android-based Smartphone BETA application presented to Executive Committee. Sustainability Services asked to post application on Google Play Store for worldwide distribution. Currently working on meeting Google's application quality control guidelines to gain Google's permission to post the app.
			September 30th 2012 - In progress: Shell Fuelling Change program update: 3315 votes to date, 11th place overall.
			September 30th 2012 - Completed: "Energy Conservation" website content uploaded on June 14th. Newspaper articles completed and ready to be printed in November 2012.
2.3	Educate residents on benefits of using renewable energy, and the possibility of purchasing up to 100% renewable electricity.	Residents are empowered via knowledge and tools to make greener utility purchasing choices.	September 30th 2012 - Completed "Energy Conservation" website content uploaded on June 14th. Newspaper articles completed and ready to be printed in December 2012.

Goal 3: Minimize Transportation Related Green House Gas Emissions Generated by Parkland County Operations

	Strategy	Desired Outcome	Current Status
3.1	Replace office vehicles with more fuel efficient models.	Current vehicles are replaced with green alternatives where practical/available.	September 30th 2012 - Ongoing: Chevrolet Travers vehicles purchased to replace full-sized employee pool vehicles.
3.2	Replacement of vehicle fleet with environmentally friendly alternatives, where/when possible/practical.	Current vehicle fleet is replaced with green alternatives once they come to market where practical.	When applicable.
3.3	Managed Maintenance: GPS-based fleet vehicle maintenance scheduler.	Equipment installation is complete and system begins automatically scheduling vehicles for maintenance based on vehicle usage	Completed

3.4	Recycle all tires and fluids generated by the County's vehicle fleet.	All used tires and all used fluids are recycled.	Completed.
3.5	Implement a GPS based fuel savings program for County vehicles + employee educational campaign.	1. Equipment installation.	Completed.
		2. Employee education to obtain employee buy-in for the program.	Not yet commenced.
		3. Idling reduction campaign is implemented and green house gas emissions are reduced.	September 30th 2012 - In progress: Sustainability Services developed a MS Excel tm based computer program to track and tabulate idling infractions.
		4. Speed tracking campaign is researched and implemented if practical.	Not yet commenced.
3.6	Implement a life-cycle purchasing criteria for vehicles and machinery.	1. Establishing benchmarks that vendors have to meet in order to do business with Parkland County – i.e. minimum performance standards.	Completed.
		2. Establishing a procedure which disqualifies suppliers who fail to submit required performance data.	Completed.
		3. Establish a buy-back program with a vendor that allows the selection of the best equipment on the market . Initiate multi year contracts for light vehicle purchases.	Completed.
3.7	Green small engine replacement program.	Replacement of 2-cycle equipment with more environmentally friendly options where practical.	When applicable.

Goal 4: Minimize Transportation Related Green House Gas Emissions Generated by Residents and Businesses

	Strategy	Desired Outcome	Current Status
4.1	Facilitate carpooling - dedicate parking lots etc.	Carpooling lots are dedicated and residents are made aware of the service.	September 30th 2012 - In progress: Efforts to get residents to use the spots have seen limited successful so far. Looking at ways to increase signage to advise residents of the availability of the carpooling service.
4.2	Educate residents on ways of reducing transportation-related GHG emissions.	Residents are empowered via knowledge and tools to reduce their transportation related green house gas emissions.	September 30th 2012 - In progress: Shell Fuelling Change program update: 3315 votes to date, 11th place overall. September 30th 2012 - Completed: "Reducing Transportation Emissions" website content uploaded on June 14th. Newspaper articles completed and ready to be printed in October 2012.
4.3	Educate commercial and industrial operators on ways of reducing transportation-related GHG emissions.	Commercial and industrial operators are empowered via knowledge and tools to reduce their transportation related green house gas emissions.	Not yet commenced.

Goal 5: Minimize Water Used by County Operations; Minimize Waste Water Volume; Minimize Water Contamination

	Strategy	Desired Outcome	Current Status
5.1	Replacement of conventional faucets and appliances with low-flow faucets and appliances.	Worn out appliances are replaced with green alternatives.	September 30th 2012 - Ongoing: Sustainability Services was not aware of any water-using devices that needed replacement during this timeframe.
5.2	Setup a rain barrel demonstration at the County Centre.	Rain barrel demonstration is setup to educate residents.	Not yet commenced.

Goal 6: Minimize Water used by Residents, Agriculture and Business; Minimize Waste Water

	Strategy	Desired Outcome	Current Status
6.1	Low-flow appliance incentive (i.e. toilets) Assess and implement if suitable.	Incentive program is assessed and established if practical.	September 30th 2012 - In progress: Member of the Environmental Advisory Committee assigned as lead for this initiative. Member has presented findings to Environmental Advisory Committee (EAC). EAC is currently considering options.
6.2	Educate residents on the benefits of purchasing low flow faucets and appliances, and of conserving water in general.	Residents are empowered via knowledge and tools to lower their water consumption.	September 30th 2012 - In progress: Shell Fuelling Change program update: 3315 votes to date, 11th place overall.
			September 30th 2012 - Completed: "Water Conservation" website content uploaded on June 14th. Newspaper articles appeared in September 2012 Reporter/Examiner and Communicator.
6.3	Rain barrel bulk purchase and sale to residents.	Rain barrels are made available to residents for purchase.	September 30th 2012 - Completed for 2012: Second rain barrel and composter sale offered to residents. 104 rain barrels ordered. Two Pickup days held (September 15th and 19th 2012). Thank you to Lyle Tremblay and Andrea Robbins for volunteering to help on September 15th pickup. Leftover items currently being offered to residents on first-come first served basis.
6.4	Lobby higher orders of government- grey water recycling is currently illegal in Alberta.	Representatives from higher orders of government have heard Parkland County's concerns.	Not yet commenced.
6.5	Educate residents on the benefits of organic pesticides and fertilizers.	Residents are empowered via knowledge and tools to make greener fertilizer and pesticide purchasing choices.	September 30th 2012 - Completed: "Water Conservation" website content uploaded on June 14th. Newspaper articles appeared in August 2012 Reporter/Examiner and Communicator.

Goal 7: Minimize the Amount of Waste that is Generated by County Operations and Maximize the Diversion Rate of Recyclables

	Strategy	Desired Outcome	Current Status
7.1	Pair every garbage bin with a recycling bin at County facilities.	Every garbage is paired with a recycle bin.	September 30th 2012 - Completed: New compost and recycling bins installed throughout the County Centre and in the lunchroom of the County Services Building.
7.2	Embed recycling in employee culture.	Employee generated solid waste is reduced and recycling rate increases.	September 30th 2012 - Completed: New signage installed above lunch room bins at the County Centre and at the County Services Building to instruct people where to put what types of waste. Implemented in conjunction with initiative 7.1 above and 7.3 below.
7.3	Ensure all organic materials are diverted from landfill - lunchroom composters.	Installation of composting infrastructure at the County Centre; diversion of compostables from County waste stream.	September 30th 2012 - Completed: New compost installed in the County Centre's and the County Services Building's lunchrooms. 210KG of organic waste diverted from the landfill to date.
7.4	Each garbage can is paired with a recycle bin at recreational facilities.	Every garbage bin is paired with a recycle bin.	September 30th 2012 - Ongoing: Currently cardboard from deliveries is taken to eco station and bottles/ cans are collected by Staff. Have acquired additional bins for Chickakoo. As we develop our park sites we will increase the number of recycle bins at the park sites.

Goal 8: Minimize the Amount of Waste Generated by Residents and Maximize the Diversion Rate of Recyclables

	Strategy	Desired Outcome	Current Status
8.1	Freecycle type website: allows people to post free online adds for things they no longer need.	Creation of section on County website.	Not yet commenced.

8.2	Ensure every recyclable is recycled.	1. Implement a card-based tracking system that tabulates how much waste is generated by each household.	September 30th 2012 - In progress: Plan of action developed by the Solid Waste department to upgrade the transfer station card system. Awaiting Council decision on 2013 budget.
		2. Explore establishing a reward system that privileges/rewards high recyclers over low recyclers.	Not yet commenced.
8.3	Embed recycling in residential culture.	Residents are empowered via knowledge and tools to increase recycling and reduce solid waste.	Not yet commenced
8.4	Implement a "garbage pooling" initiative.	1. Explore feasibility.	Not yet commenced.
8.5	Bulk purchase of composters and sale to residents.	Composters are made available to residents for purchase.	September 30th 2012 - Completed for 2012: Second rain barrel and composter sale offered to residents. 40 composters, 22 turners, and 20 kitchen bins ordered. Two Pickup days held (September 15th and 19th 2012). Thank you to Lyle Tremblay and Andrea Robbins for volunteering to help on September 15th pickup. Leftover items currently being offered to residents on first-come first served basis.
8.6	Accept compostables at transfer stations.	1. Explore feasibility.	September 30th 2012 - In progress: Compostables accepted at The Parkland County Transfer Station. Solid Waste coordinator has met with representatives from private composting firms. Solid Waste has requested project proposals from the firms. Awaiting proposals.
		2. Establish a system for accepting all compostables at transfer stations.	

Goal 9: Minimize the Environmental Footprint of Parkland County's Recreational Facilities

	Strategy	Desired Outcome	Current Status
9.1	Replacement of conventional appliances with green alternatives.	Worn out appliances are replaced with green alternatives at the end of their useful life.	No update at this time.

9.2	Chlorine substitute for the Entwistle Pool.	Chlorine substitutes are researched and a more environmentally friendly alternative is selected if possible.	September 30th 2012 - In progress: Facility Assessment completed including a review of water treatment options, results expected in November 2012.
9.3	Organic and/or biodegradable substitutes for Outhouse treatment.	Conventional chemicals are replaced with the suggested environmentally friendly alternatives.	No update at this time.
9.4	Implement regulation "outlawing" the practice of dumping residential garbage at recreational facilities.	Signage is installed advising visitors on the new regulation.	September 30th 2012 - In progress: Have re-drafted Parks Bylaw to include a clause stating that residential dumping at park sites, including recreation facilities is illegal, as presently it is not. Tentative plan is to take Parks Bylaw to Council early in 2013.
9.5	Educate people on the reasons for implementing the regulation 9.4 - No dumping residential garbage at recreational facilities.	Fewer residents dump garbage at recreational sites and the volume of residential garbage found at recreational sites decreases.	Not yet commenced.

Goal 10: Minimize the Damages Caused by Vehicles, Horses, and Pedestrians in Environmentally Sensitive Areas

	Strategy	Desired Outcome	Current Status
10.1	Educate residents on the damages that careless boating can cause and what people can do to minimize the impact of boating.	Residents are empowered via knowledge and tools to make responsible boating decisions.	September 30th 2012 - Completed: "Environmentally Responsible Recreation" website content uploaded on June 14th. Newspaper articles printed in Reporter/Examiner and Communicator in May 2013.
10.2	Dedicated OHV trails - assess options and implement most effective.	Options are assessed and findings are presented to public and council. Most effective option is implemented.	September 30th 2012 - In progress: Currently working with a user group to review the possibility
10.3	Educate residents on the environmental damages caused by careless OHV use and what they can do to minimize the impact of operating OHVs.	Residents are empowered via knowledge and tools to make responsible decisions while operating OHVs.	September 30th 2012 - Completed: "Environmentally Responsible Recreation" website content uploaded on June 14th. Newspaper articles printed in Reporter/Examiner and Communicator in May 2013.

10.4	Dedicated Horse trails at Chickakoo + staging area.	Dedicated trail connection; staging area are constructed.	September 30th 2012 - In progress: Concept Plan has been developed for Chickakoo which includes a separate staging area and trial link up for horses. Construction has begun, with staging area set to be fully completed in spring of 2013.
10.5	Educate residents on the environmental damages that careless horse riding can cause and what they can do to minimize the environmental impact of horse riding.	Residents are empowered via knowledge and tools to make responsible horse riding decisions.	Not yet commenced.

Goal 11: Minimize Destruction of Water Ways, Wetlands, and Riparian Areas

	Strategy	Desired Outcome	Current Status
11.1	Use Conservation Easements and other mechanisms to conserve wetlands on county land.	The number of Conservation Easements or other similar conservation agreements that Parkland County has established combined with the total area under conservation increases.	September 30th 2012 - Temporarily Suspended: Will be implemented if and when they suit the County's needs and interests.
11.2	Educate residents on the various conservation mechanisms that can be applied to environmentally sensitive portions of their properties.	Residents are empowered via knowledge and tools to protect environmentally significant portions of their properties.	Not yet commenced.

11.3	ALUS Establish market-based financial incentive program that provides payments for the conservation of wetlands on private land.	Partnership is assessed and pilot project is implemented if it suits both the conservation authority's interests and Parkland County's interests.	September 30th 2012 - Ongoing: Sustainability Services and Delta Waterfowl have met with a number of local producers over the summer to see if their properties are compatible with ALUS demonstration projects. Met 3 producers, one of whose properties is directly adjacent to Hasse Lake Recreational Area. This producer has fenced off 1.25kms of Hasse Lake's shoreline to protect the lake's riparian areas from cattle. Producer has also fenced off an intact slough to protect against cattle intrusions. Sustainability Services and Delta Waterfowl have installed nesting structures in the slough. currently working on ALUS agreement to enroll Hasse Lake producer in the ALUS demonstration program.
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Goal 12: Showcase the Benefits of Sustainable Gardening and Sustainable Farming to Residents of Parkland County

	Strategy	Desired Outcome	Current Status
12.1	Organic, pesticide-free gardening - demonstration garden.	1. Composter is setup in lunch room. 2. Demonstration barrel is setup. 3. Parcel of land is chosen. 4. Soil is enriched with lunch room compost.	September 30th 2012 - In progress: Organic waste is now collected at the County Centre and at the County Services building. Gardening initiative suspended until County Centre expansion is completed
12.2	Sustainable farming - setup a demonstration farm with Green Hectares.	Demonstration farm is setup in partnership with Green Hectares.	September 30th 2012: Establishing a demo farm is a lower priority with Green Hectares as they are getting other programs implemented first. This will be revisited in 2013

Goal 13: Minimize Environmental Degradation Associated with Growing Parkland County's Economic Base

	Strategy	Desired Outcome	Current Status
13.1	Incorporate Low Impact Design (LID) in all appropriate new developments.	All appropriate developments are built using LID principles.	September 30th 2012 - Ongoing: LID principles are applied to all new developments where site conditions warrant.

13.2	Incorporate Smart Growth principles in all appropriate developments.	All appropriate developments are built using Smart Growth principles.	September 30th 2012 - Ongoing: Smart Growth principles are applied to all new developments where site conditions warrant.
13.3	Educate residents on the benefits of using renewable and recyclable materials in construction.	Residents are empowered via knowledge and tools to make greener material choices for home constructions and renovations.	September 30th 2012: No update at this time
13.4	GREEN AWARDS Parkland County's Greenest Builder Award.	Builder efforts to build green homes are recognized.	September 30th 2012 - In progress: Member of the Environmental Advisory Committee (EAC) that was tasked with this initiative had to resign due to out-of County move. Currently seeking EAC member to take over responsibility with this initiative.
13.5	Expedited permitting process for green builders - assess feasibility and implement if suitable.	Builders are encouraged to build green homes via preferential permitting processes.	Not yet Commenced.
13.6	Compare a conventionally built house with a green built house and showcase existing green incentives for new homes.	Residents are made aware of green home building options and available incentives for new home builds.	Not yet commenced.
13.7	Demonstration neighborhood: Establish partnership with green builder to build a model green neighbourhood.	A partnership is forged with a green developer.	September 30th 2012 - In progress: Members of EAC have been in contact with a number of interested local green builders. Looking at ways to work together.
13.8	Green public building standard - (in) formal standard for construction/renovation of county buildings.	A green building standard is implemented.	September 30th 2012 - In progress: construction has begun on the new Acheson Fire hall. The Building contains many green features including: hydronic in floor heating, high efficiency lighting, and numerous other heating/cooling and electricity savings measures.
13.9	Showcase green home retrofitting options to County residents.	Residents are empowered via knowledge and tools to make greener home retrofitting choices.	September 30th 2012 - Completed: "Green Building" website content uploaded on June 14th. Newspaper articles completed and ready to be printed in April 2013.

13.10	Educate people on the grants and incentives that are available for home retrofitting projects.	Residents are made aware of green retrofitting options and available incentives for home retrofits/renovations.	September 30th 2012 - Suspended: All federal and provincial retrofit granting programs have ended as of March 31st 2012.
13.11	The Parkland Advantage.	Tool is made available for free to interested parties.	September 30th 2012 - Completed: The Parkland Advantage tool uploaded to County website and is now available for free. Program introduced to Acheson businesses at the Acheson Fall Business Breakfast.

Goal 14: Encourage the Establishment of an Eco-Industrial Business Park in Parkland County

	Strategy	Desired Outcome	Current Status
14.1	Implement a web-based waste advertising service.	Creation of website and/or section on County website	Not yet Commenced.
14.2	Preferential development charges for green industry.	An incentive program meant to attract eco-businesses to Parkland County is implemented.	September 30th 2012 - In progress: A member of the Environmental Advisory Committee (EAC) tasked to develop options for an eco-industrial program. Member provided a number of suggestions for greening industrial and commercial development. Sustainability Services is assessing the feasibility of a number of the options presented by the EAC member.
14.3	Brownfield redevelopment program.	A Brownfield redevelopment incentive program is implemented if it suits the County's needs.	Not yet Commenced.

Goal 15: Minimize Parkland County's Environmental Footprint Associated with the Purchase of Goods and Services

	Strategy	Desired Outcome	Current Status
15.1	Implement a Green Purchasing policy.	An increased amount of green products and services are purchased by the County.	Completed.
15.2	Establish a green product higher cost cap (15% more than conventional products).	A green product higher cost cap is set.	Completed.

15.3	Explore the applicability of implementing Centralized purchasing.	Centralized purchasing is explored and findings are acted on.	Not yet commenced.
15.4	Encourage all buyers at Parkland County follow Green Purchasing Policy.	Targeted employee campaign - employees who purchase items for the County are empowered to make greener purchasing choices.	Not yet commenced.

Goal 16: Increase the Level of Cooperation Between Parkland County, Spruce Grove, Stony Plain and First Nations on Matters Related to Sustainability

	Strategy	Desired Outcome	Current Status
16.1	Establish a Tri-Municipal cooperative agreement on sustainability.	A Tri-Municipal agreement on sustainability is established; increased cooperation between Tri-Region municipalities on matters relating to regional sustainability.	September 30th 2012 - In progress: Tri-municipal working group has held a number of brainstorming sessions to identify sustainability initiatives that can be implemented on a regional basis.

Goal 17: Parkland County Demonstrates the Value of Implementing Various Green Solutions to Residents, Businesses and the Wider Community

	Strategy	Desired Outcome	Current Status
17.1	Parkland County leads by example in the following areas: energy, water, waste, and vehicle management, green purchasing, organic gardening, renewable energy technologies, and building construction.	Parkland County completes the following initiatives: 1.1, 1.2, 1.3, 1.4, 1.5, 3.1, 5.1, 5.2, 7.3, 9.2, 12.1, 15.1	September 30th 2012: Commenced (for details see the individual initiative update in this report): 1.1, 1.2, 1.3, 1.4, 3.1, 5.1, 5.2, 7.3, 9.2, 12.1, 15.1
			September 30th 2012: Not yet commenced: 1.5,

Goal 18: Establish Universal Access to High Speed Internet Service in Parkland County

	Strategy	Desired Outcome	Current Status
18.1	Implement Intelligent Communities Project - including: Connectivity Knowledge Workforce, Innovation, Digital Inclusion, Marketing and Advocacy.	Increased use of high speed internet for community and economic development.	September 30th 2012: The Connectivity Program is proceeding well. East region towers buildout is underway. New towers are constructed at Carvel and Meridian, with another 6 to be built over the coming months. The Digital Inclusion Program now has 6 halls with free WiFi (Duffield, Entwistle, Seba Beach, Magnolia & Woodbend). Installation three other halls is pending.

Goal 19: Parkland County Supports Local Community Initiatives; Increases the Level of Resident Participation on Matters Relating to Sustainability.

	Strategy	Desired Outcome	Current Status
19.1	Establish the Environmental Advisory Committee.	Committee operational and providing advice to Council on environmental initiatives.	September 30th 2012 - Ongoing: The EAC held its fifth meeting on September 18th 2012.
19.2	Establish a Community Association Sustainability grant program.	Sustainable Community Associations.	June 30th 2012 - Ongoing: Grant is being used more as time goes by.
19.3	Parkland County is the primary source for information on sustainable living for residents and businesses.	Website rollout and/or website section rollout and/or education campaign launch.	<p>September 30th 2012 - Completed: Information on the following topics have been added to the County website to educate residents: energy conservation, environmentally responsible recreation, greening buildings, reducing transportation emissions, and water conservation.</p> <p>September 30th 2012 - Completed: Articles have been composed to provide residents with information on sustainable living on a monthly basis from July 2012 to May 2013.</p>

Goal 20: Parkland County Officially Recognizes Community-Led Efforts to Promote Sustainability

	Strategy	Desired Outcome	Current Status
20.1	GREEN AWARDS Celebrate community sustainability successes - employee, business, agricultural, residential, and youth efforts.	Community Sustainability Successes are recognized by the County.	September 30th 2012 - In progress: Member of the Environmental Advisory Committee (EAC) that was tasked with this initiative had to resign due to out-of County move. Currently seeking EAC member to take over responsibility with this initiative.

Goal 21: Parkland County Supports Its Local Community Organizations to Enhance the Quality of Life Enjoyed by Residents

	Strategy	Desired Outcome	Current Status
21.1	Preserve our heritage: Establish a program for the digitization of archive material held by local organizations.	Heritage is preserved.	September 30th 2012 - Temporarily suspended: With changes to organization structure, it will be too difficult to find the time to organize for 2012.
21.2	Encourage partnerships between community organizations: pool resources, volunteers, funding etc. - facilitate if needed.	Increased awareness; more partnerships are established; greater leveraging of resources for service delivery.	September 30th 2012 - Ongoing: We continue to connect CA's with each other for working on projects and issues.
21.3	Explore ways to increase the level of participation of youth and young adults in community events and organizations	Increased participation by youth and young adults.	September 30th 2012 - Ongoing: Initiated formally through speaking with groups on how to make their halls more relevant to this demographic.
21.4	Capacity building for volunteers - training: marketing the organization, board development, volunteer recruiting etc.	Training sessions are conducted; volunteer capacities are increased.	September 30th 2012 - Ongoing: Have begun working more collaboratively with a regional group on this issue. Sessions planned for the next 6 months. Subject matter: volunteer development, social media, Bridging the gap - volunteers and aging.
21.5	Emphasize project-based volunteer positions over long-term positions for new volunteers.	Increased retention of first-time volunteers.	September 30th 2012 - Ongoing: Initiated informally by speaking with groups on how to make their halls more relevant to this demographic.

21.6	Establish a volunteer incentive program - research and implement most effective option.	Incentive program is established.	September 30th 2012 - Temporarily Suspended: Intention was to run workshop but with changes to organization structure, it will be too difficult to find the time to organize.
21.7	Encourage sponsorships between community associations and private sector.	The number of partnerships between community associations and the private sector increases.	September 30th 2012: With changes to organization structure, it will be too difficult to find the time to organize for 2012.
21.8	Perform a County-wide infrastructure audit for all community halls - mechanical, electrical, structural evaluations.	Infrastructure audit is conducted on all community halls.	Completed
21.9	Increase Community Association resource efficiencies: encourage community organizations to combine resources: buildings, boards, volunteers etc.	Increased cooperation between Community Associations for the purpose of increasing the efficient use of resources.	September 30th 2012 - Ongoing: Community Development Coordinators are connecting groups dealing with similar projects or concerns.

Goal 22: Parkland County Increases the Quality and Quantity of Social and Cultural Events Hosted in the County

	Strategy	Desired Outcome	Current Status
22.1	Program and event fund - for organizers of social events in the County.	Fund is made available to organizers of social events.	September 30th 2012 - Ongoing: Continues to be utilized.
22.2	Provide "fun bags" with equipment for group activities. i.e. sports equipment.	Fun bags are made available to event organizers.	September 30th 2012 - Ongoing: Seeing a steady rise in use.
22.3	Education for event organizers on how to successfully organize social events and to ways increase the event's sustainability.	Event organizers are empowered via knowledge and tools to reduce the environmental footprint of those events.	September 30th 2012 - Temporarily suspended: Intention was to run workshop but with changes to organization structure, it will be too difficult to find the time to organize.
22.4	What's happening section on the County website.	Section is created on the County website.	Completed.
22.5	Top ten things to do in Parkland County section on website.	Section is created on the County website.	Completed.