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November 26, 2012

Pat Vincent Chief Administrative Officer, County of Parkland 53109A HWY779 Alberta, T7Z 1R1

Dear Mr. Vincent,

Re: Selection of the County of Parkland for participation in the Caribbean Local Economic Development Program (CARILED)

I wish to extend my warmest congratulations to the County of Parkland on its selection to the resource pool of Canadian municipalities offering their expertise to FCM's CARILED Program over the next five years. In embarking on this program volunteers from your municipality will share their advice and best practices to support an improved enabling environment for local economic development in 14 Caribbean, CARICOM-Member countries, starting with Guyana, Jamaica, Trinidad, Belize, Dominica, Grenada and St. Lucia. As previously mentioned, FCM will cover all participant travel, accommodation and meal expenses related to these missions through funding from the Canadian International Development Agency (CIDA).

CARILED is a multi-faceted program and as such generated a very high level of interest on the part of municipalities and regions of all sizes from across Canada. Since most illustrated that they have something of real value to bring to the project, we decided to be as inclusive as possible and developed a large resource pool from which to draw. Activities over the next few years *could* include participation in outgoing missions, hosting incoming study tours and/or otherwise utilizing your relevant experiences in practical applications such as workshops, materials development, knowledge sharing etc.

We start implementation in the field in mid-January 2013. Municipalities considered for the initial, mission will be contacted soon in order to provide enough time to prepare. Those for later stage involvement will be advised in a timely fashion.

Thank you again for generously offering your municipality's expertise to assist local governments in the Caribbean. It is my sincere hope that your participation in the CARILED program will prove to be a rich experience, not only for the municipal practitioners directly involved, but for your community as well.

Sincerely,

Sebastien Hamel Director, FCMI

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