

**Parkland County Municipal Library Board  
Four Year Rolling Budget to 2022**

	Actual <b>2018</b>	% Rev	<b>2019</b>	% Chg	% Rev	<b>2020</b>	% Chg	% Rev	<b>2021</b>	% Chg	% Rev	<b>2022</b>
<b>ASSUMPTIONS</b>												
Population	32,097		32,097			32,097			32,097			32,097
Per capita Parkland County	20.73		21.21	2.3%		26.88	26.7%		27.99	4.1%		28.66
Per capita Provincial Grant	5.27		5.27	-0.1%		5.27	0.0%		5.27	0.0%		5.27
<b>Revenues</b>												
Parkland County												
Annual Operating Contribution	627,463	75%	644,500	2.7%	76%	644,500	0.0%	62%	644,500	0.0%	60%	644,500
Equipment Replacement Plan Contribution	29,583	4%	26,375	-10.8%	3%	26,375	0.0%	3%	26,375	0.0%	2%	26,375
Entwistle Projected Costs						181,781			177,154			183,332
Future Library Space Contribution	10,000	1%	10,000	0.0%	1%	10,000	0.0%	1%	10,000	0.0%	1%	10,000
<b>Total Parkland County Contribution</b>	<b>667,046</b>	<b>79.7%</b>	<b>680,875</b>	<b>2.1%</b>	<b>79.9%</b>	<b>862,656</b>	<b>26.7%</b>	<b>83.1%</b>	<b>898,371</b>	<b>4.1%</b>	<b>83.7%</b>	<b>919,826</b>
Province of AB												
Total Annual Funding	171,110	20%	169,000	-1.2%	20%	169,000	0.0%	16%	169,000	0.0%	16%	169,000
Other Interest/revenue	23,002	0%	2,000	-91%	0%	2,000	0%	0%	2,000	0%	0%	2,000
STEP reimbursement						3,920			3,920			3,920
<b>Total Revenue</b>	<b>861,158</b>	<b>100%</b>	<b>851,875</b>	<b>-1%</b>	<b>100%</b>	<b>1,037,576</b>	<b>22%</b>	<b>100%</b>	<b>1,073,291</b>	<b>3%</b>	<b>100%</b>	<b>1,094,746</b>
<b>Expenditures</b>												
<b>Library Operations</b>												
Salaries and Benefits	321,608	36%	305,796	-4.9%	38%	302,696	-1.0%	31%	313,847	3.7%	31%	325,998
Travel	15,947	1%	11,674	-26.8%	1%	15,948	36.6%	2%	16,586	4.0%	2%	17,249
Programming and Materials	30,449	4%	30,000	-1.5%	4%	31,050	3.5%	3%	32,603	5.0%	3%	34,233
Training and Development	6,942	1%	9,500	36.8%	1%	9,500	0.0%	1%	9,975	5.0%	1%	10,474
Professional	7,762	0%	3,629	-53.2%	0%	7,601	109.4%	1%	7,677	1.0%	1%	7,754
Equipment and supplies	1,158	0%	5,000	331.8%	1%	5,050	1.0%	1%	5,101	1.0%	1%	5,152
Telephone/Work Alone	6,835	0%	4,000	-41.5%	0%	4,040	1.0%	0%	4,080	1.0%	0%	4,121
Other	11,046	3%	1,020	-90.8%	0%	2,538	148.8%	0%	2,563	1.0%	0%	2,589
STEP						9,094			9,229			9,369
Keephills Cleaning Costs						9,300			9,300			9,300
Entwistle Projected Costs						181,781			177,154			183,332
Entwistle Projected Utilities Costs						20,000			20,000			20,000
<b>Total outlet operations</b>	<b>401,747</b>	<b>45%</b>	<b>370,619</b>	<b>-8%</b>	<b>46%</b>	<b>598,599</b>	<b>62%</b>	<b>61%</b>	<b>608,115</b>	<b>2%</b>	<b>60%</b>	<b>629,570</b>

**Board and Administrative Expenses**

Courier and postage	9	0%	424	4611.1%	0%	432	2.0%	0%	441	2.0%	0%	450
Honourariums	15,355	2%	15,918	3.7%	2%	16,236	2.0%	2%	16,561	2.0%	2%	16,892
Mileage	3,623	0%	4,245	17.2%	1%	4,330	2.0%	0%	4,416	2.0%	0%	4,505
Bank charges	270	0%	531	96.7%	0%	542	2.0%	0%	552	2.0%	0%	564
Office supplies and equipment	848	0%	531	-37.4%	0%	542	2.0%	0%	552	2.0%	0%	564
Meals and entertainment	1,063	0%	1,592	49.8%	0%	1,624	2.0%	0%	1,656	2.0%	0%	1,689
Conferences and Training	5,063	1%	5,306	4.8%	1%	5,412	2.0%	1%	5,520	2.0%	1%	5,631
Memberships and subscriptions	259	0%	531	105.0%	0%	542	2.0%	0%	552	2.0%	0%	564
Other	3,907	0%	2,546	-34.8%	0%	2,597	2.0%	0%	2,649	2.0%	0%	2,702
<b>Total Board expenses</b>	<b>30,397</b>	<b>4%</b>	<b>31,624</b>	<b>4%</b>	<b>4%</b>	<b>32,256</b>	<b>2%</b>	<b>3%</b>	<b>32,902</b>	<b>2%</b>	<b>3%</b>	<b>33,560</b>

**Partner Library Funding**

Total partner funding	350,097	42%	360,600	3%	45%	371,418	3%	38%	382,560	3%	38%	394,037
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**Reserves**

Increase (decrease) in reserves	78,917	-4%	41,746		5%	-16,376		-2%	-4,015		0%	-17,657
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**Total Expenditures Excluding Amortization**

	782,241	100%	804,589	3%	100%	985,897	23%	100%	1,019,562	3%	100%	1,039,510
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**Excess (Shortfall) of Revenue over Exp**

	<u>78,917</u>		<u>47,286</u>			<u>51,679</u>			<u>53,729</u>			<u>55,236</u>
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**Capital**

Furniture and Equipment	3,561	9%	8,233	131.2%	1%	10,673	29.6%	1%	10,673	0.0%	1%	10,673
Books	37,546	4%	39,053	5.0%	5%	41,006	5.0%	4%	43,056	3.5%	4%	44,563
<b>Total</b>	<b>41,107</b>	<b>13%</b>	<b>47,286</b>	<b>15%</b>	<b>6%</b>	<b>51,679</b>	<b>9%</b>	<b>5%</b>	<b>53,729</b>	<b>4%</b>	<b>5%</b>	<b>55,236</b>

**Excess (Shortfall) Revenue over Expenditures**

	<u>-41,107</u>		<u>0</u>			<u>0</u>			<u>0</u>			<u>0</u>
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