

2026 BUDGET OVERVIEW

November 24, 2025



THE MUNICIPAL BUDGET

- Allocates Parkland County's resources to programs and services that create quality of life for residents, businesses, and visitors
- Provides Residents, Businesses, Council, and Administration with:
 - Financial solutions to complex problems
 - Transparent and open communication on how funds are allocated
 - Direct links between new initiatives and Council's Strategic Plan
 - Results of the Department Scan, identifying current obstacles, opportunities, and pressures
 - An accountability structure for Council and Administration to ensure prudent financial management



THE BUDGET PROCESS

- Facilitates alignment to the strategic plan & organizational goals
 - Requires alignment of new initiatives to the Strategic Plan
 - Focus on maintaining infrastructure and service levels first
- Conducts independent review
 - Historical expenditure review
 - Funding allocations
- Collaborates on strategic funding solutions
 - Utilizing the best source of funding for each initiative
 - Allocates scarce financial resources strategically and efficiently
- Ensures long term sustainability of budget decisions
 - Avoids large tax fluctuations year over year
- Consolidates transactions into a transparent budget package
 - Senior Leadership Team endorsement
 - Council approval



ROLES IN THE BUDGET PROCESS

Council

- Sets strategic direction
- Ensures alignment with community needs and long-term goals
- Approves all expenditures through the budget

Senior Leadership Team

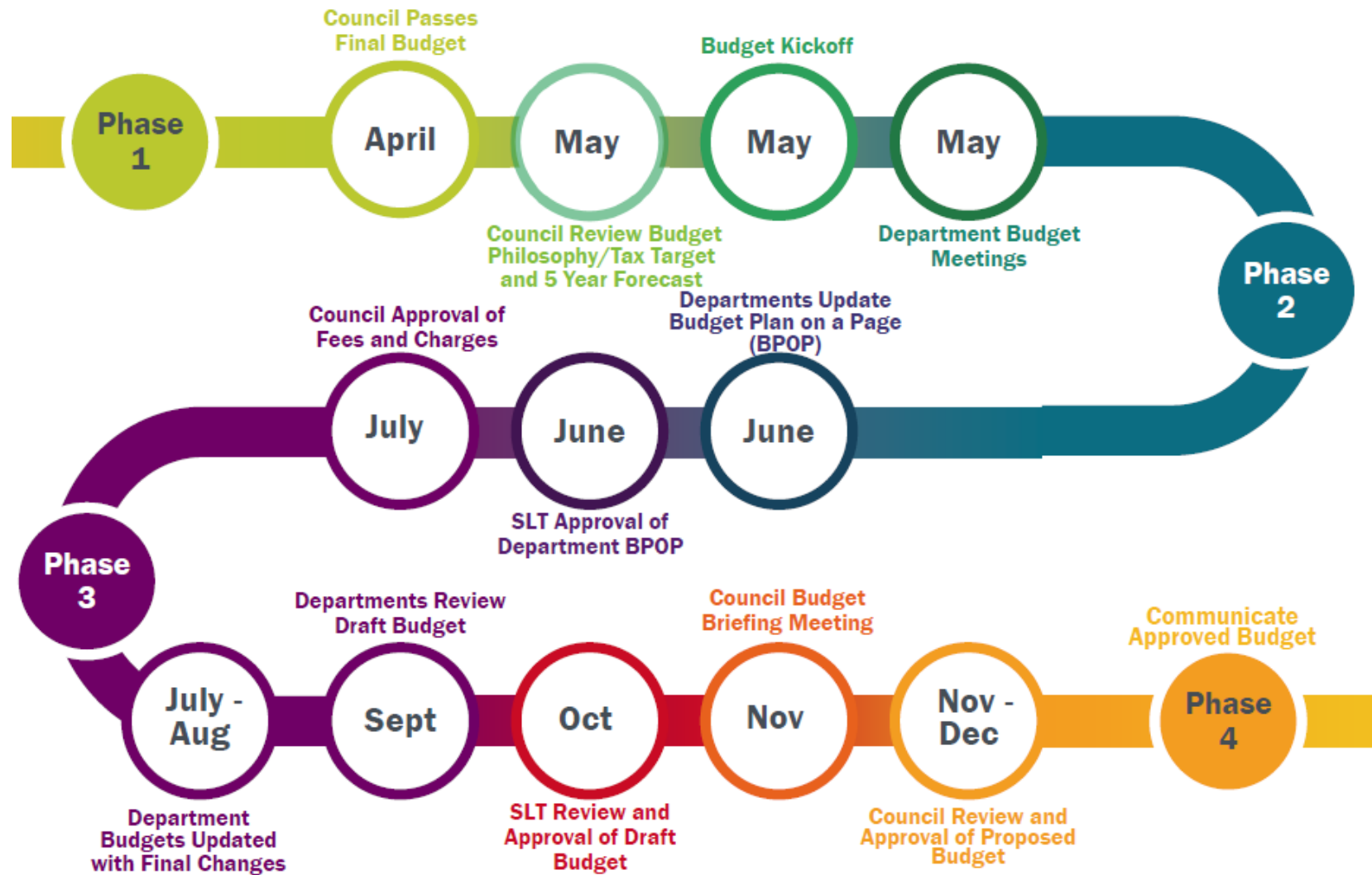
- Operationalize Council's Strategic Plan into a Corporate Plan
- Confirms budgets support objectives
- Balance operational needs with fiscal responsibility and legislative compliance

Departments

- Execute the operational plan
- Focus on service delivery requirements, operational goals, and Council priorities
- Report on outcomes



BUDGET MILESTONES





BUILDING A RESILIENT COUNTY

- Maintaining a strong fiscal position to help keep taxes low and ensure long term financial health
- Continuing to make prudent budget decisions to support the long-term sustainability of the County
- Maintaining service level for residents and businesses through fluctuating levels of inflation with reasonable tax increases
- Continuing to identify operational efficiencies to align with Council's Strategic Plan



BUDGET OPPORTUNITIES AND CHALLENGES

External Pressures/ Opportunities

- Federal/Provincial Legislation
- International Tariffs
- Inflation
- Cost Sharing Pressures
- Environmental Standards
- Regional Collaboration

Internal Pressures/ Opportunities

- Council's Strategic Plan
- Major Capital Projects
- Leverage of Technology



2026 BUDGET HIGHLIGHTS



1.9%
Residential Tax Impact



35%
Utilized allowable debt limit



\$3.53
Monthly residential tax increase for every
\$500,000 of assessed value



\$116 M
Projected Net Financial Assets



\$25 M
Capital Investment planned for 2026

Strategic capital investment

Road Rehabilitation & Construction
Stormwater Rehabilitation
Water & Wastewater Infrastructure

Dealing with budget pressures

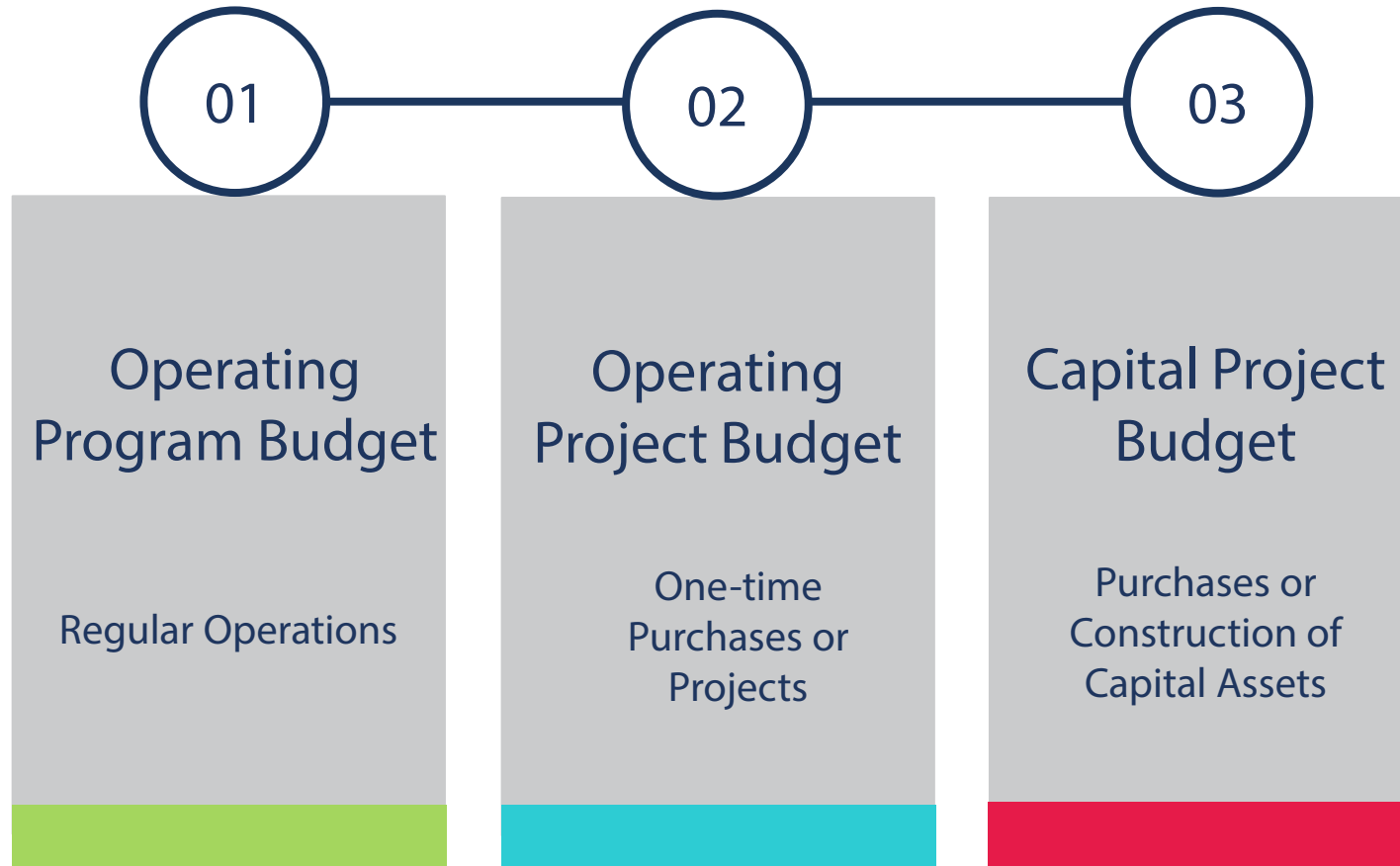
Inflation
Increase in Cost Shares
Federal/Provincial Legislation

Sustainable tax increase

Minimizing tax increases for
residents and businesses while
remaining fiscally sustainable

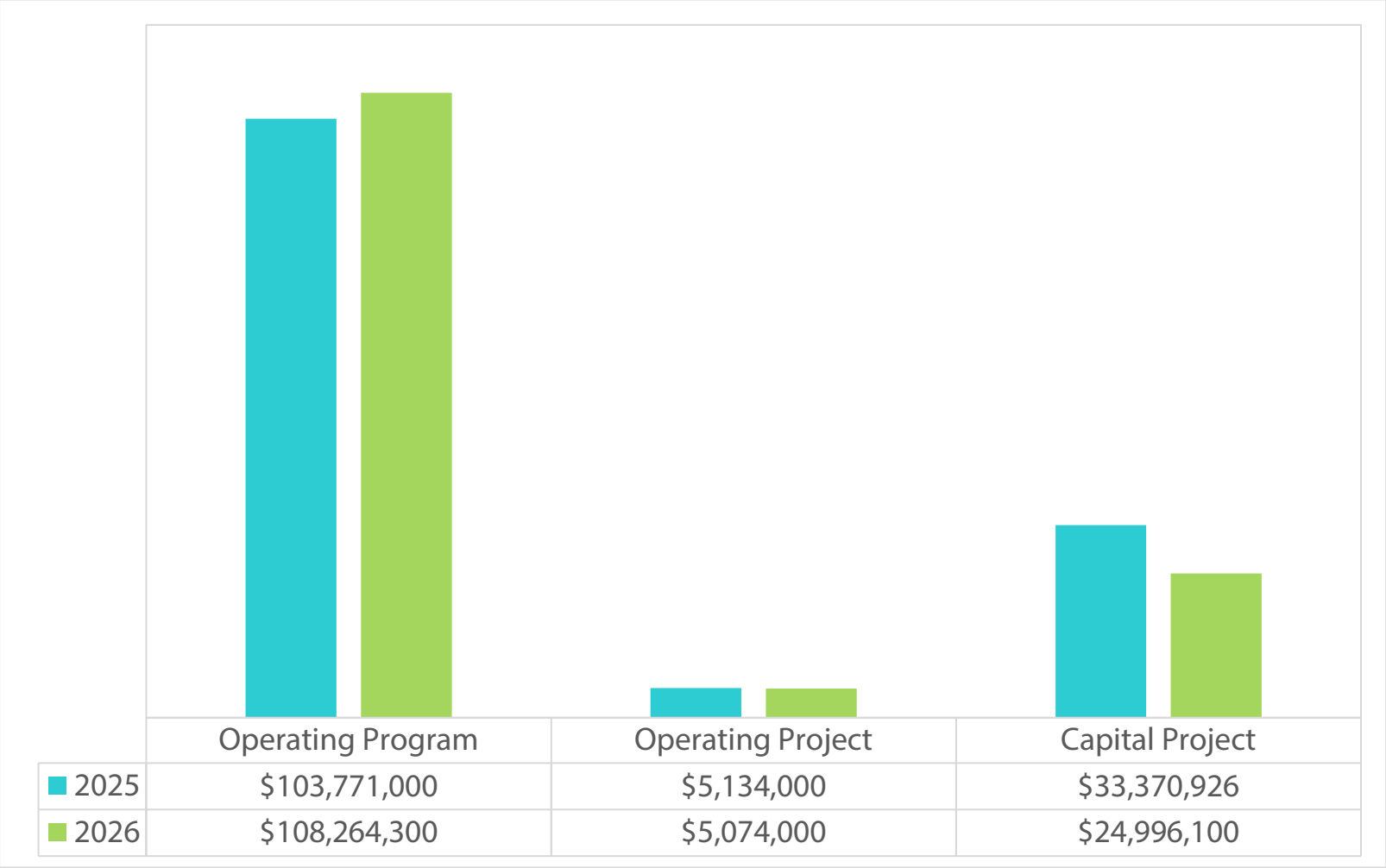


COMPONENTS OF THE BUDGET





BUDGET EXPENDITURES – 2025 VS 2026





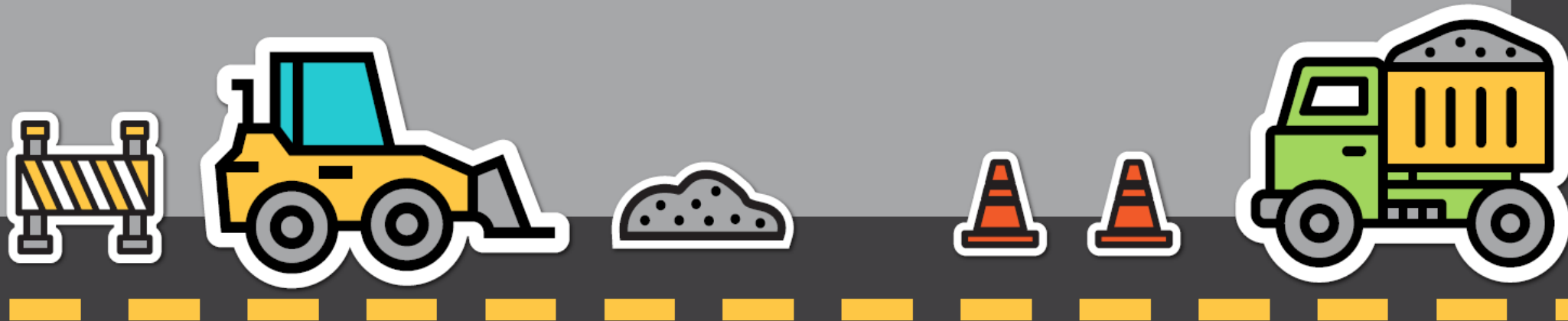
2026 BUDGET ENGAGEMENT SURVEY & BUDGET ALIGNMENT

MORE ROADWAY MAINTENANCE

62% told us they want more roadway maintenance.

- The County has boosted service levels in the **Graded Aggregate Seal Coat Program** and increased funding for gravel and cold mix asphalt to improve road safety and surface conditions.

62%





2026 BUDGET ENGAGEMENT SURVEY & BUDGET ALIGNMENT

COST SHARING WITH NEIGHBOURING COMMUNITIES

70% told us they support **cost-sharing with neighbouring municipalities** for services like emergency response, recreation, and libraries.

70%

- We've committed \$6.01M to the cost-effective delivery of a wide range of shared services for residents across Parkland and neighbouring municipalities.





2026 BUDGET ENGAGEMENT SURVEY & BUDGET ALIGNMENT

MORE FOR EMERGENCY RESPONSE

57% told us they support more funding for emergency response

- We've boosted regional collaboration with a 2-day Tri-Regional major emergency exercise, prepping us to swiftly tackle real emergencies across boundaries with our neighbours, and the 2026 budget continues strong support for emergency preparedness.





2026 BUDGET ENGAGEMENT SURVEY & BUDGET ALIGNMENT

STRONG PROMOTION AND PROTECTION OF AGRICULTURE

55% told us they back stronger promotion and protection of agriculture.

- We're developing Agricultural Impact Assessment guidelines to help guide land use decisions and protect prime farmland.



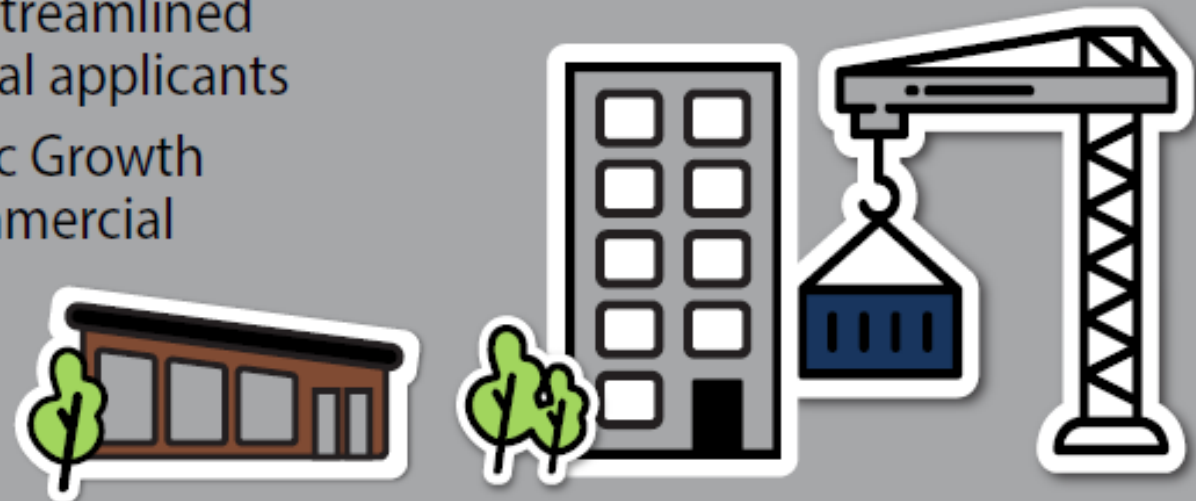


2026 BUDGET ENGAGEMENT SURVEY & BUDGET ALIGNMENT

NEW INDUSTRIAL AND COMMERCIAL DEVELOPMENT

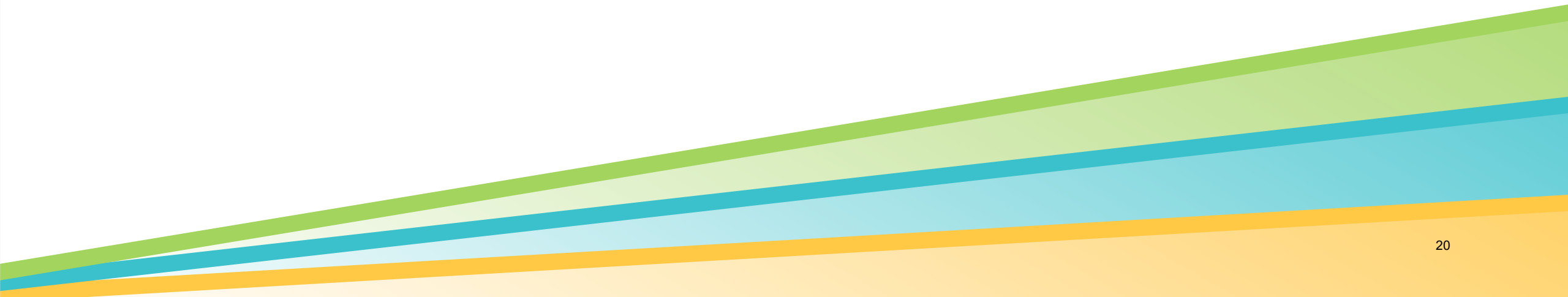
52% told us they support attracting new industrial and commercial development.

- We're bringing on a new Senior Planner, Liaison Services to provide personalized support and streamlined processes for industrial and commercial applicants
- We're also developing a new Economic Growth Strategy to expand industrial and commercial business in Parkland County.



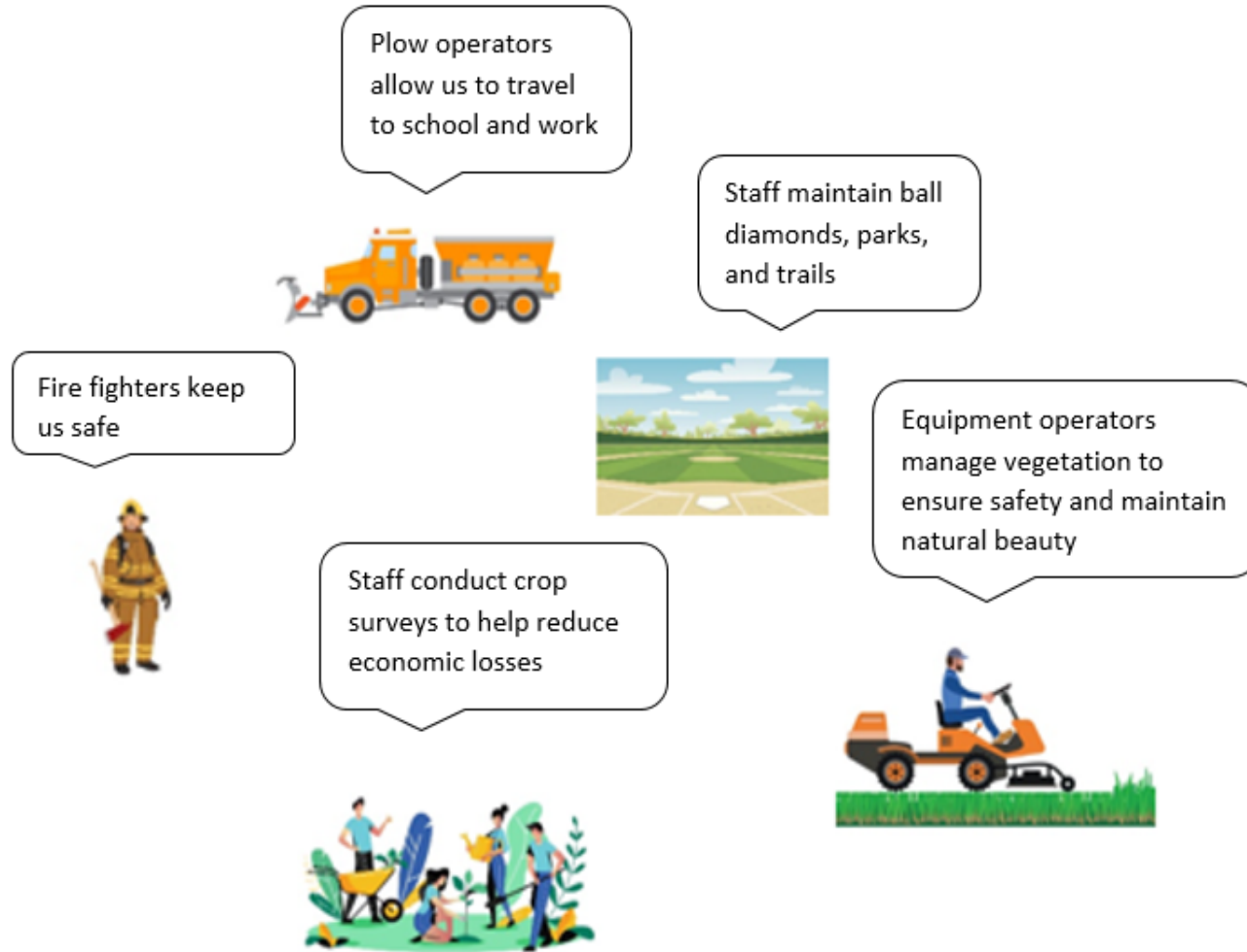


OPERATING PROGRAM





OPERATING PROGRAM



PROGRAM BASED BUDGETING

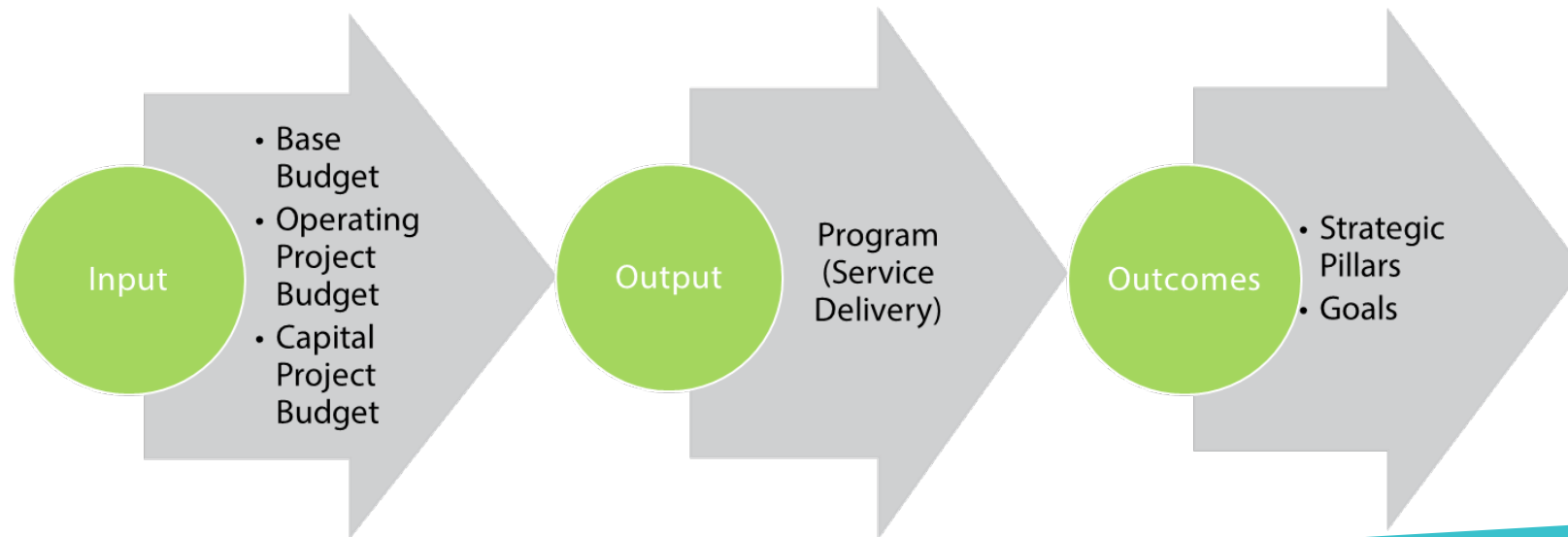
- More commonly referred to as priority-based budgeting, Program based budgeting ensures that the budget is accountable to the wants and needs of the residents
- It accomplishes this by allocating funds to the highest priority services first





OUTCOME BASED BUDGET REPORTING

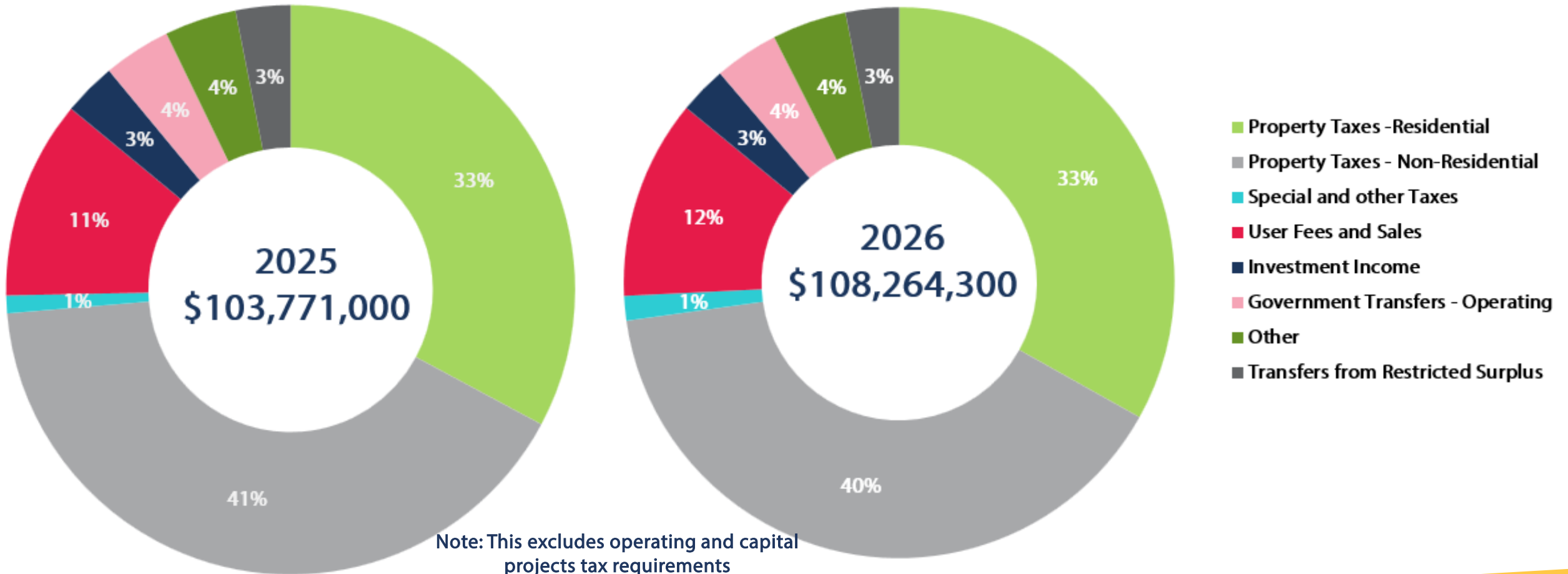
- Reflecting the strategic pillars and goals from the 2022 – 2025 Strategic Plan in budget reports
- Demonstrating how the budget aligns to the Strategic Plan
- Providing a mechanism to ensure strategic goals are prioritized through the budget process





OPERATING PROGRAM REVENUE

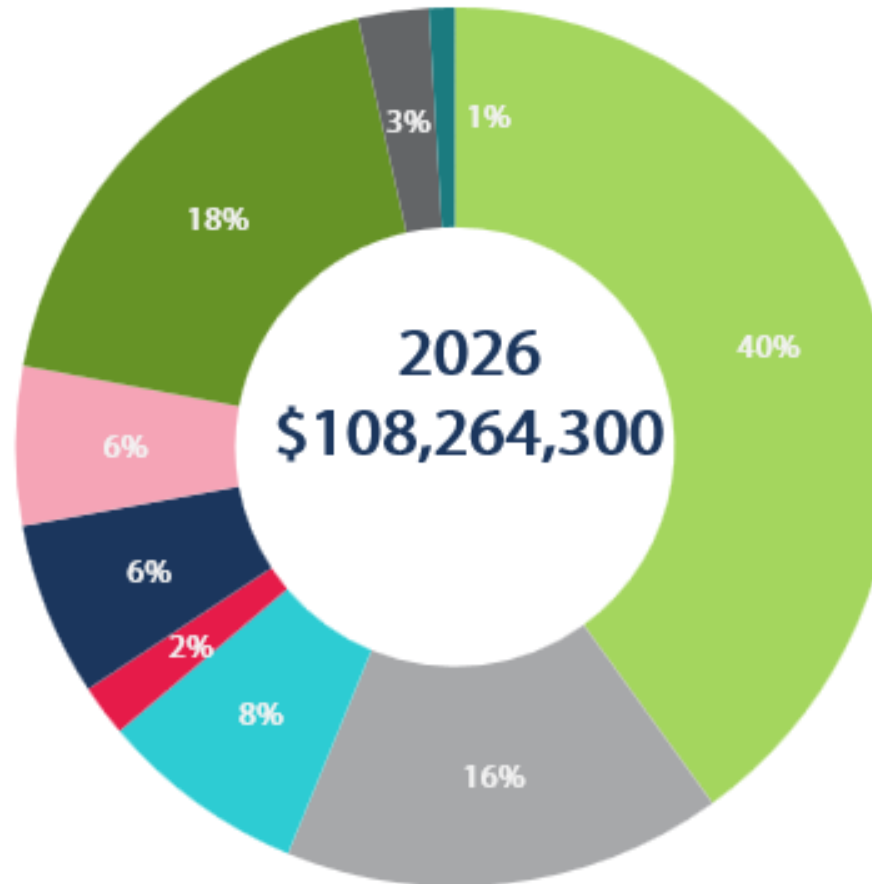
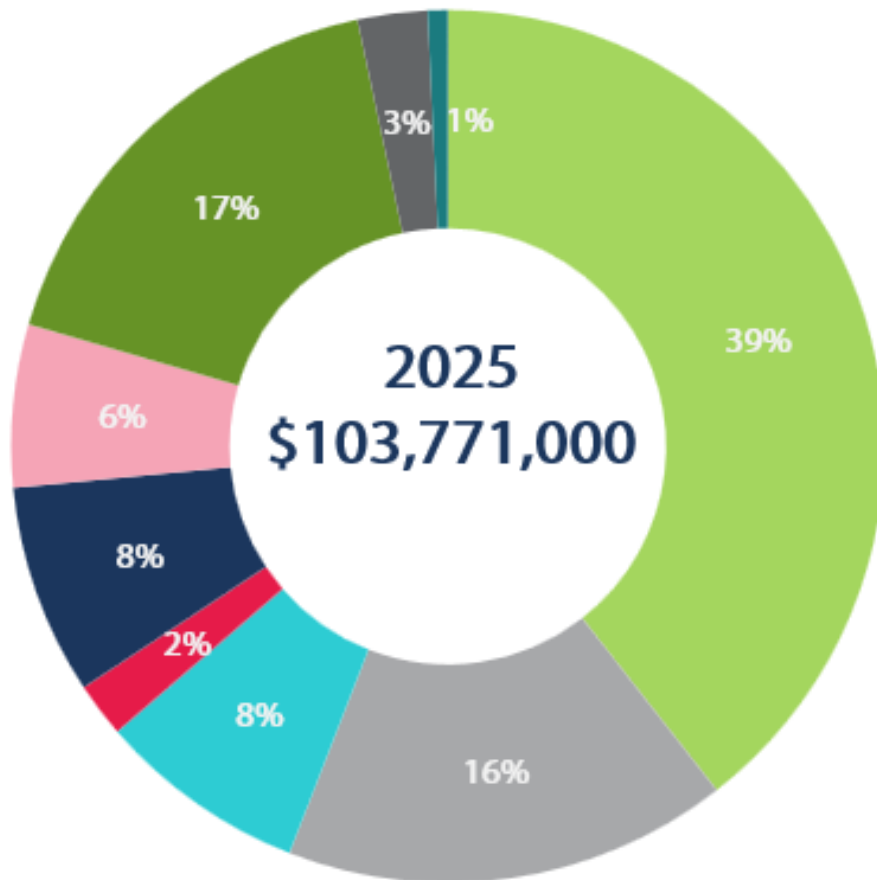
Where the funds come from





OPERATING PROGRAM EXPENDITURE

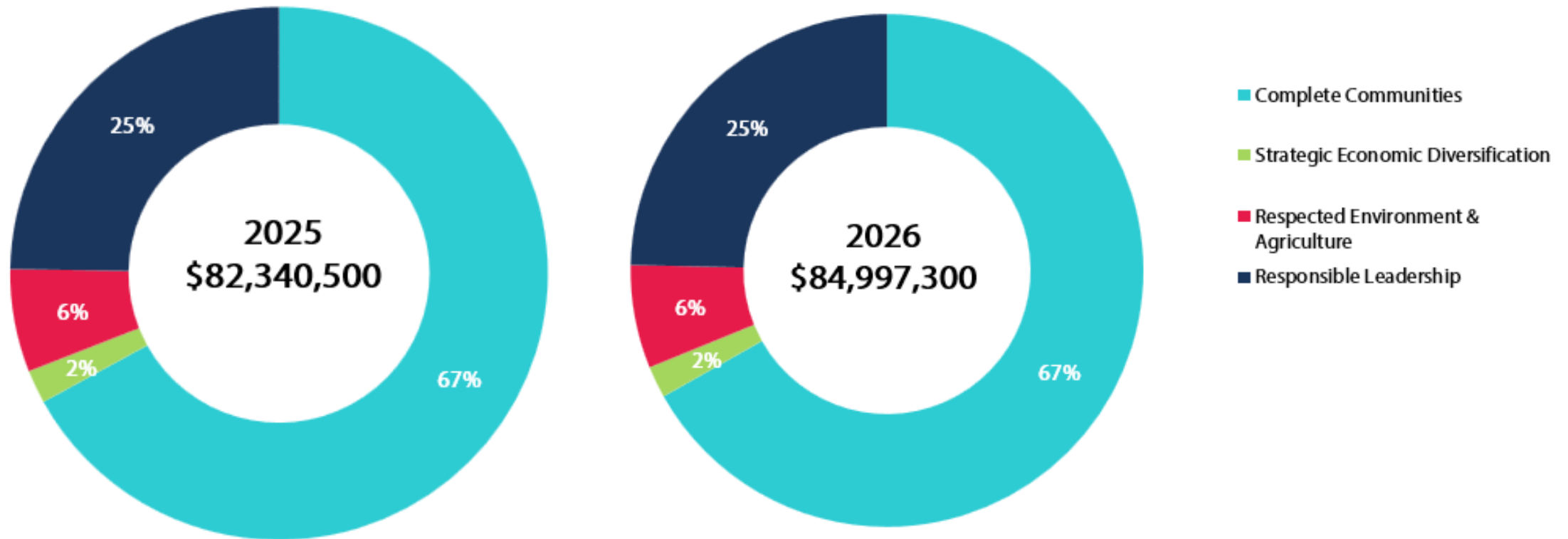
How the funds support services



- Salaries, Wages and Employee Benefits
- Contracted and General Services
- Material, Goods, Supplies and Utilities
- Interest on Long Term Debt, Bank Charges and Transfers
- Transfers to Government, Agencies and Organization
- Purchase from Other Government
- Transfers to Restricted Surplus
- Debenture Payments
- Other



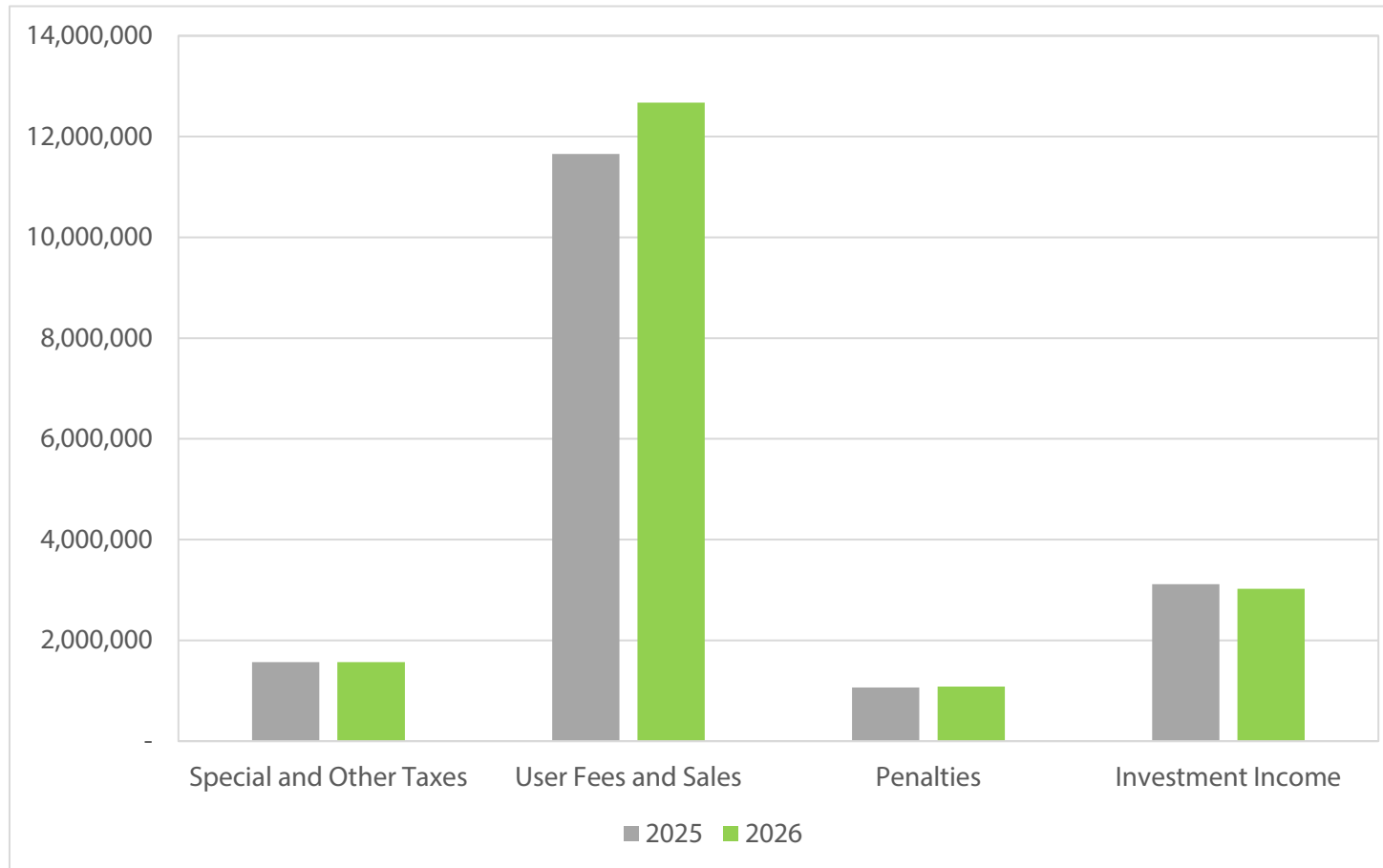
OPERATING PROGRAM EXPENDITURE – STRATEGIC ALIGNMENT



- Some programs align with multiple pillars. However, for the purpose of budget presentation, each program is mapped to only one pillar.
- These totals exclude tax adjustments for 2025 of \$21,430,500 and 2026 \$23,267,000 as we do not allocate these to Strategic Pillars.



OPERATING PROGRAM BUDGET REVENUE



Special and Other Taxes

- No significant variances.

User Fees and Sales

- Increase of 8.77% due to Water and Wastewater rates increase, and transfer station increase.

Penalties

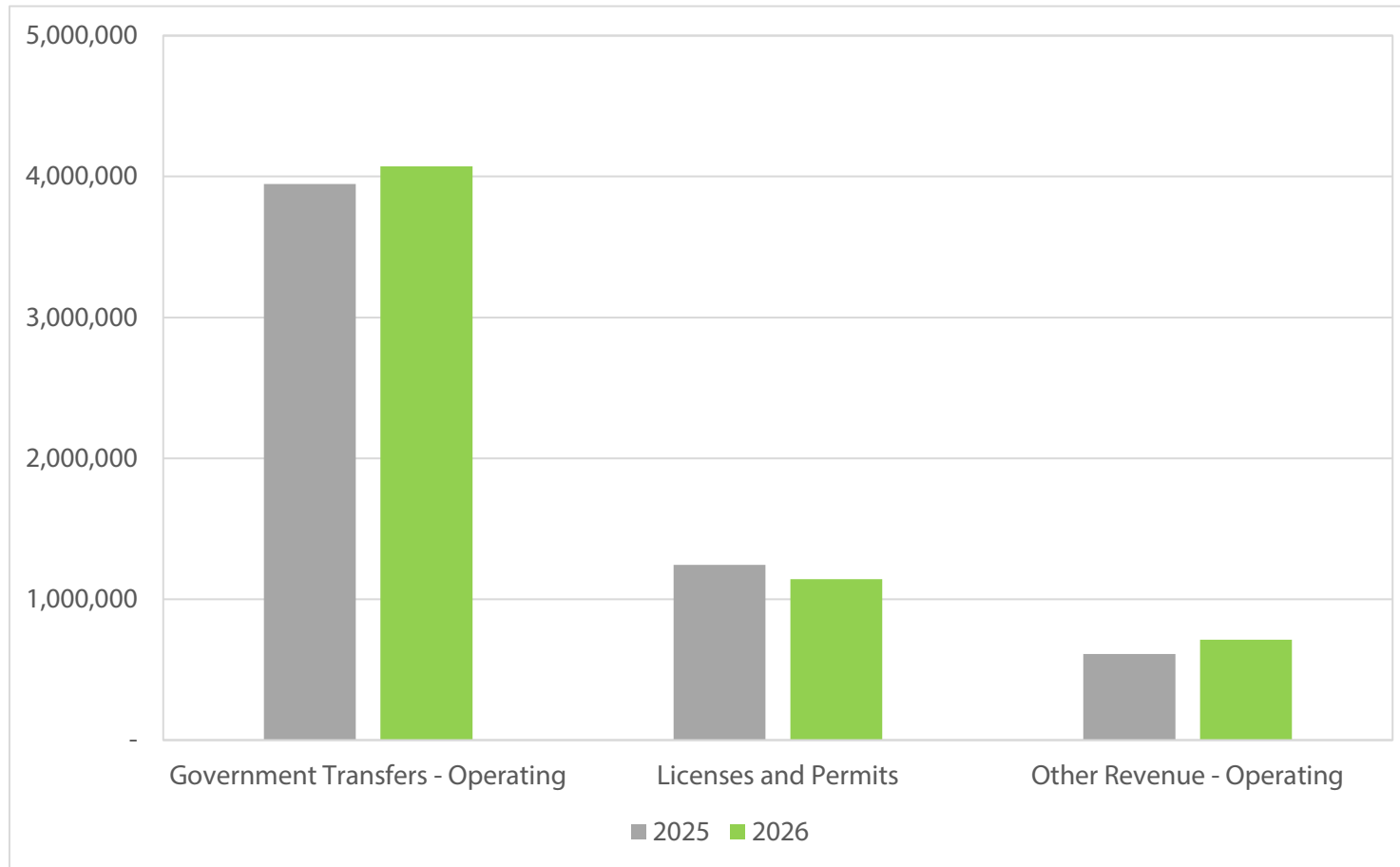
- No significant variances.

Investment Income

- No significant variances.



OPERATING PROGRAM BUDGET REVENUE



Government Transfers - Operating

- No significant variances.

Licenses and Permits

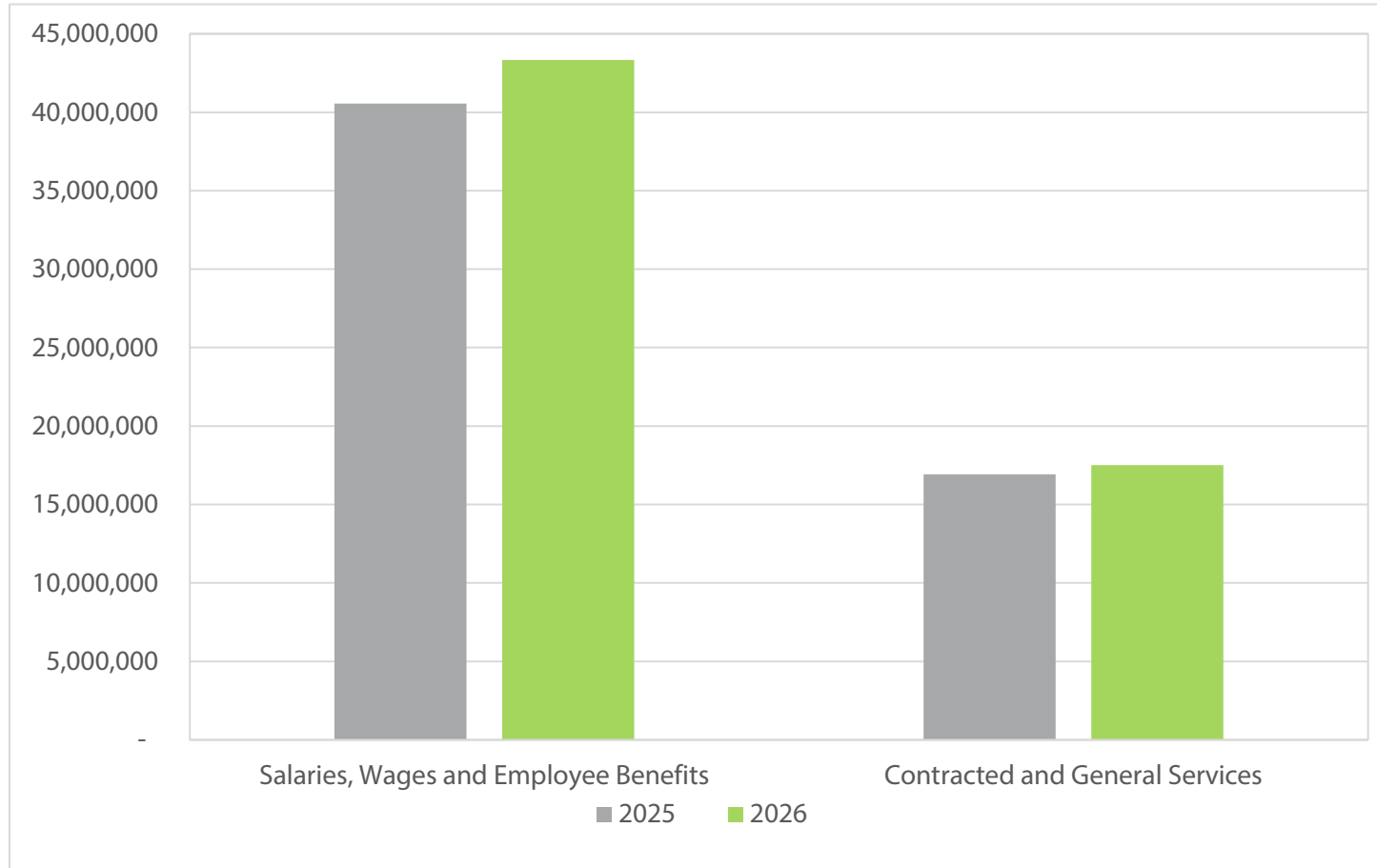
- Decrease of 8.05% due to a decrease in building, industrial and commercial permits.

Other Revenue - Operating

- Increase of 16.62% due to an increase in the Extended Producer Responsibility Contract relating to recycle and projected Fire Response cost recoveries.



OPERATING PROGRAM BUDGET EXPENDITURES



Salaries, Wages, and Employee Benefits

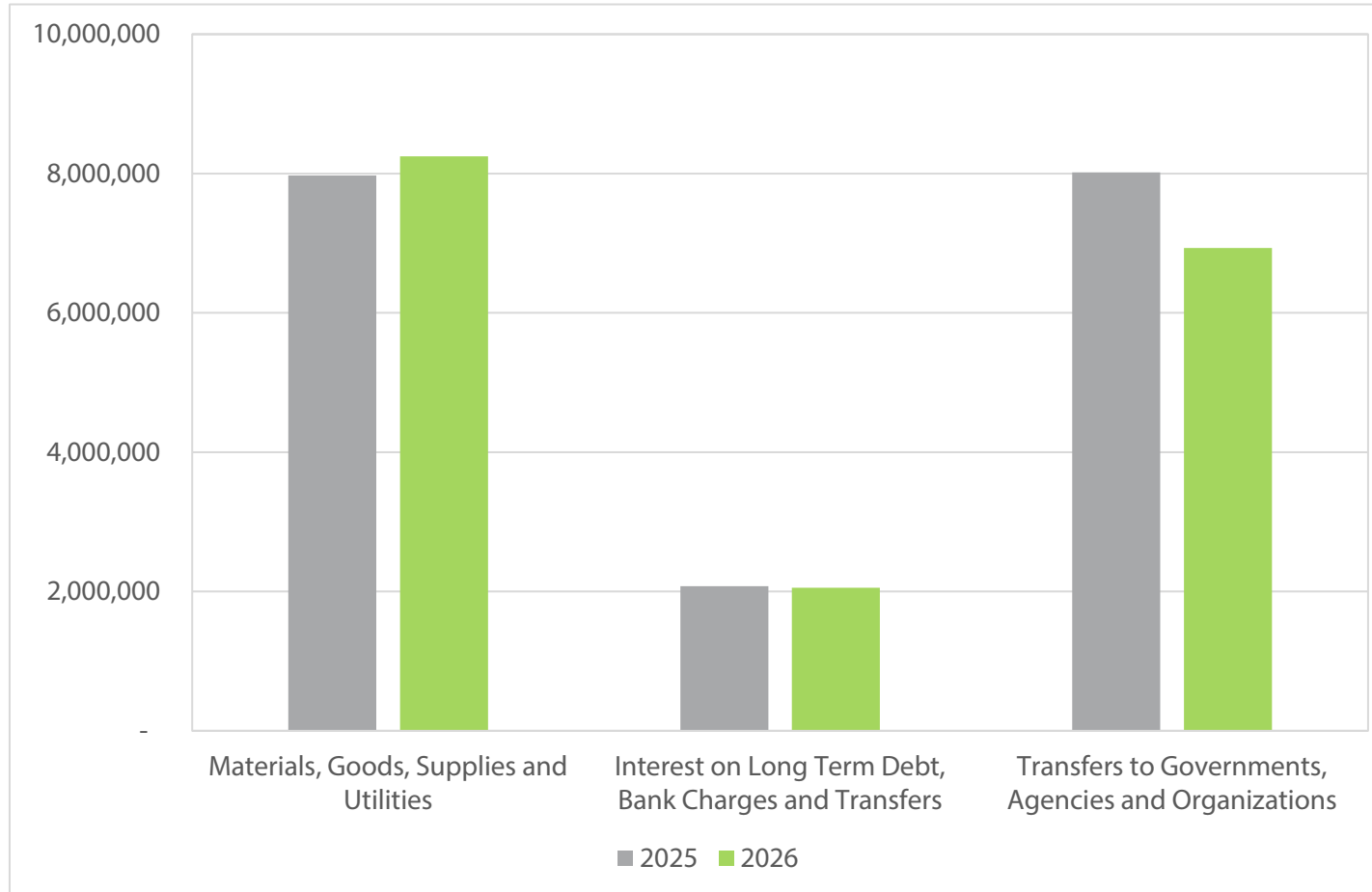
- Increase of 6.87% due to payroll adjustments, and 3 new full-time positions.

Contracted and General Services

- Increase of 3.42% due to expanding graded aggregate seal coat program, addition and increase to software renewals and contracts.



OPERATING PROGRAM BUDGET EXPENDITURES



Materials, Goods, Supplies and Utilities

- No significant variances.

Interest on Long Term Debt, Bank Charges and Transfers

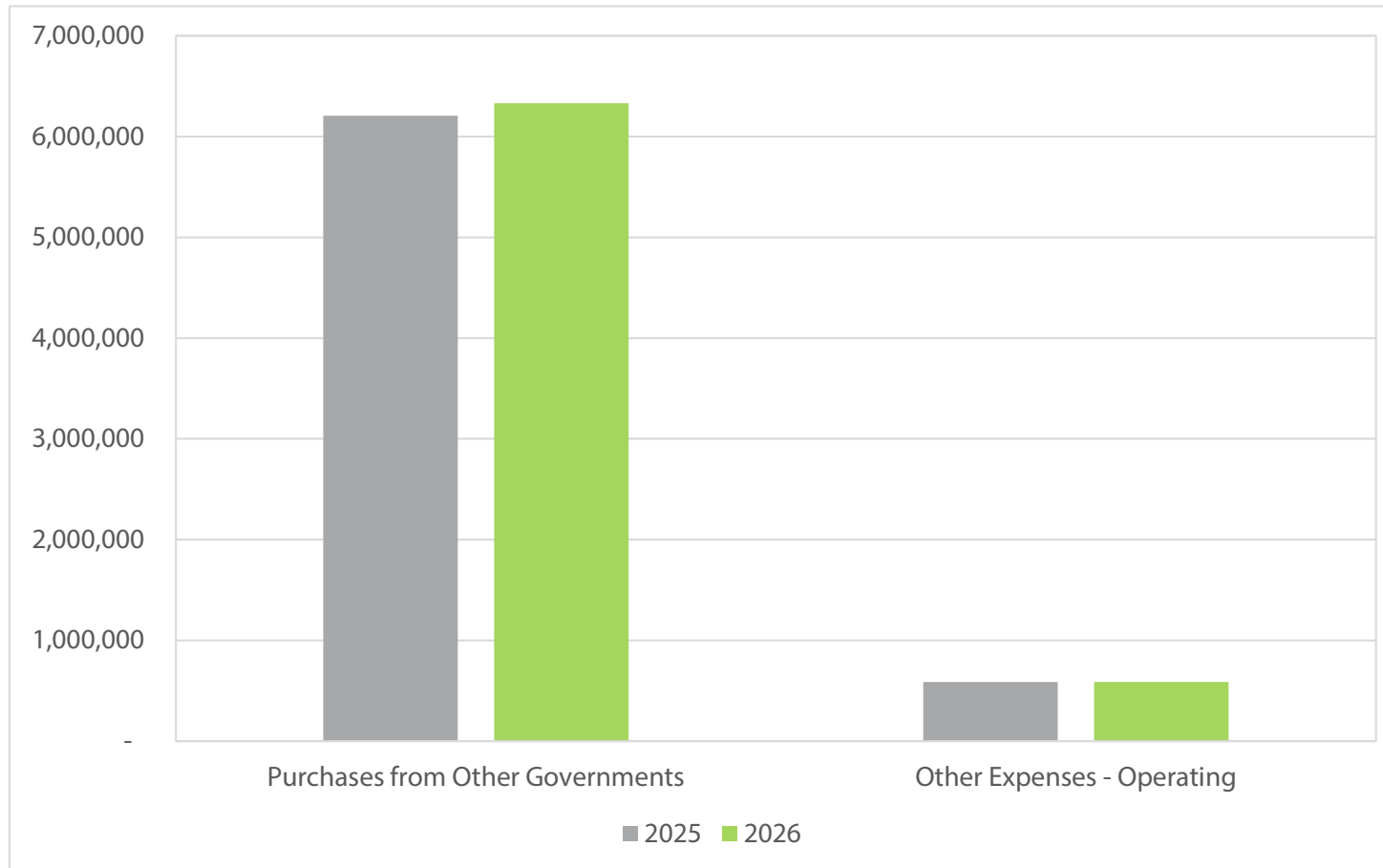
- No significant variances.

Transfers to Government, Agencies and Organizations

- Decrease of 13.50% due to the reallocation of Capital Cost Shares and the removal of the Edmonton Metropolitan Region Board (EMRB) membership fee.



OPERATING PROGRAM BUDGET EXPENDITURES



Purchases from Other Government

- No significant variances.

Other Expenses - Other

- No significant variances.

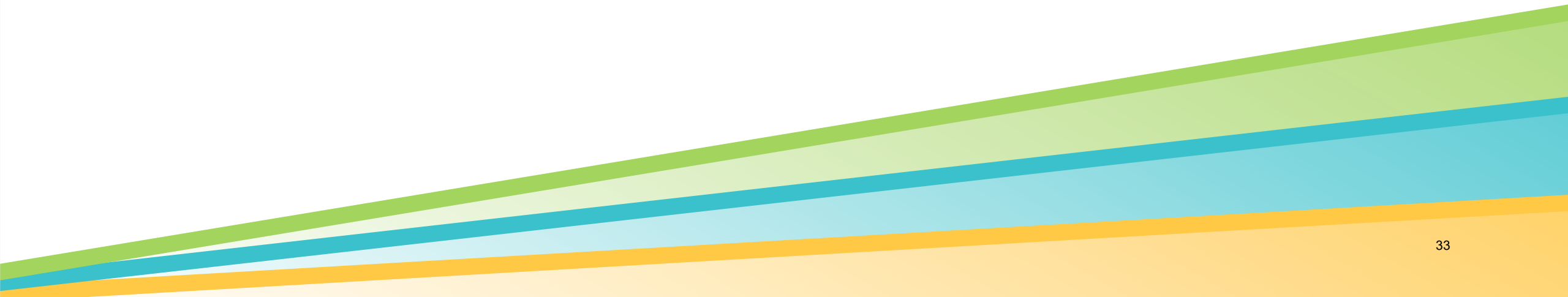


STAFFING CHANGES

- 3 new full-time positions are being requested:
 - Business Technical Analyst
 - Environment Supervisor
 - Project Technician

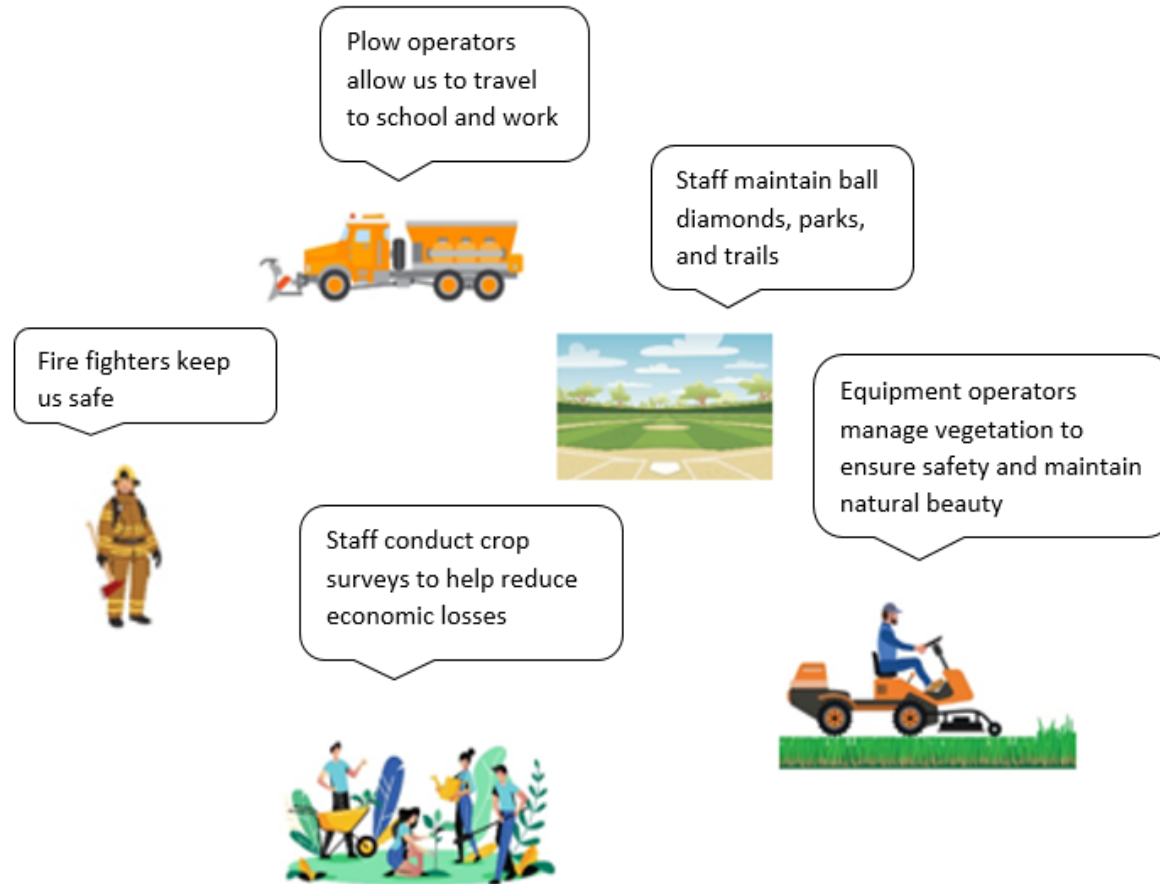


OPERATING PROJECT



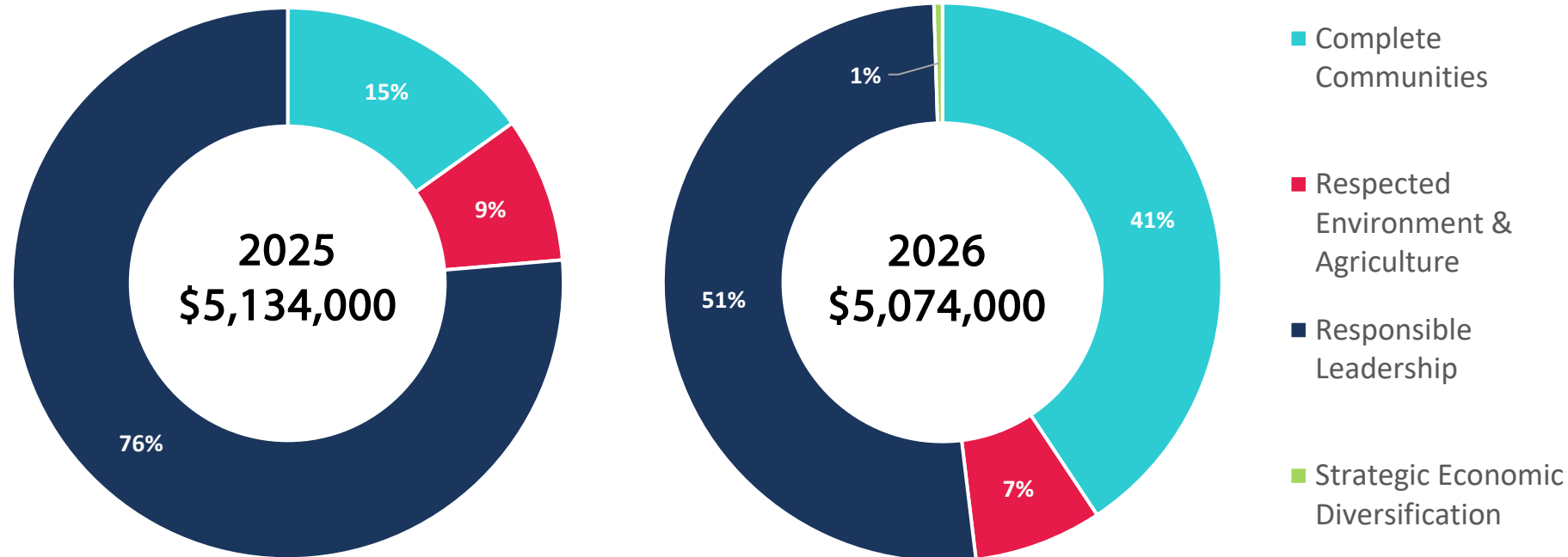


OPERATING PROJECT BUDGET





OPERATING PROJECT BUDGET BY STRATEGIC PILLARS



Note: Certain comparative figures have been reclassified to conform to the current year presentation

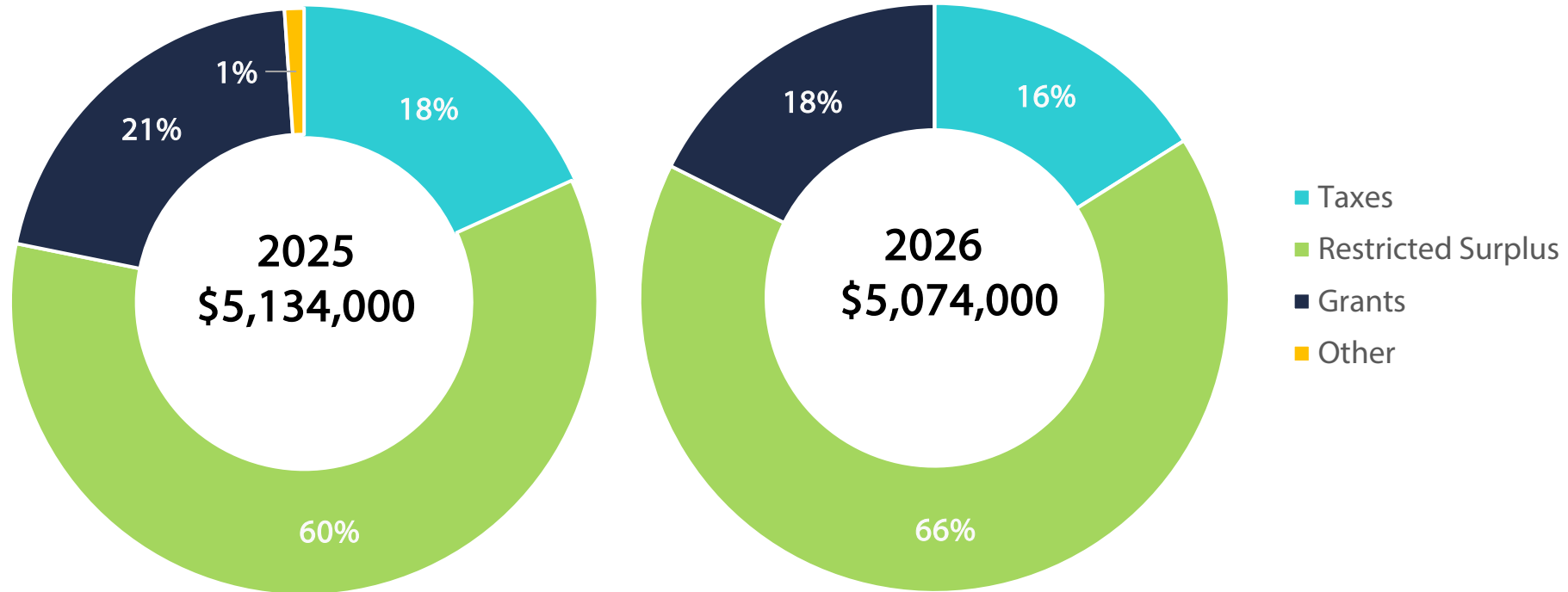


KEY OPERATING PROJECTS

Project	Scope
Lifecycle Maintenance	Continue to maintain existing infrastructure to ensure consistent service levels while minimizing infrastructure deficits
Capital Cost Shares	Contribution to the infrastructure costs of recreation facilities in neighboring municipalities
Information Technology	Optimize existing software solutions to ensure they support our residents and departments
Environmental Assessments & Plans	Establishing the framework for and implementing various environmental policies

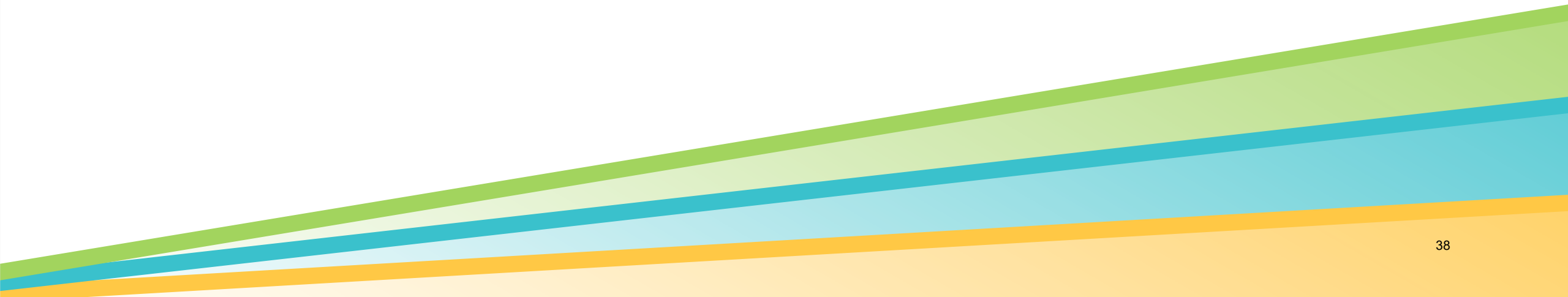


OPERATING PROJECT BUDGET FUNDING





CAPITAL BUDGET



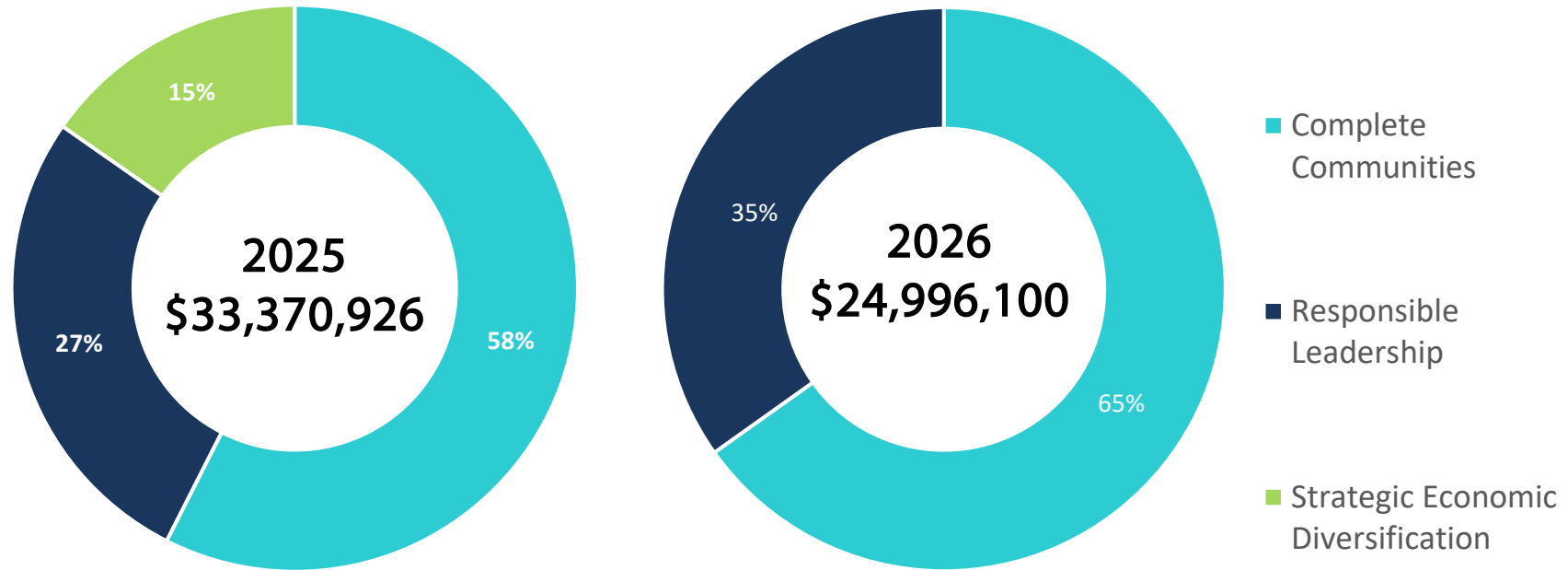


CAPITAL PROJECT BUDGET





CAPITAL PROJECT BUDGET BY STRATEGIC PILLARS



Note: Total 2025 & 2026 Capital Budget exclude contributed assets
Certain comparative figures have been reclassified to conform to the current year presentation



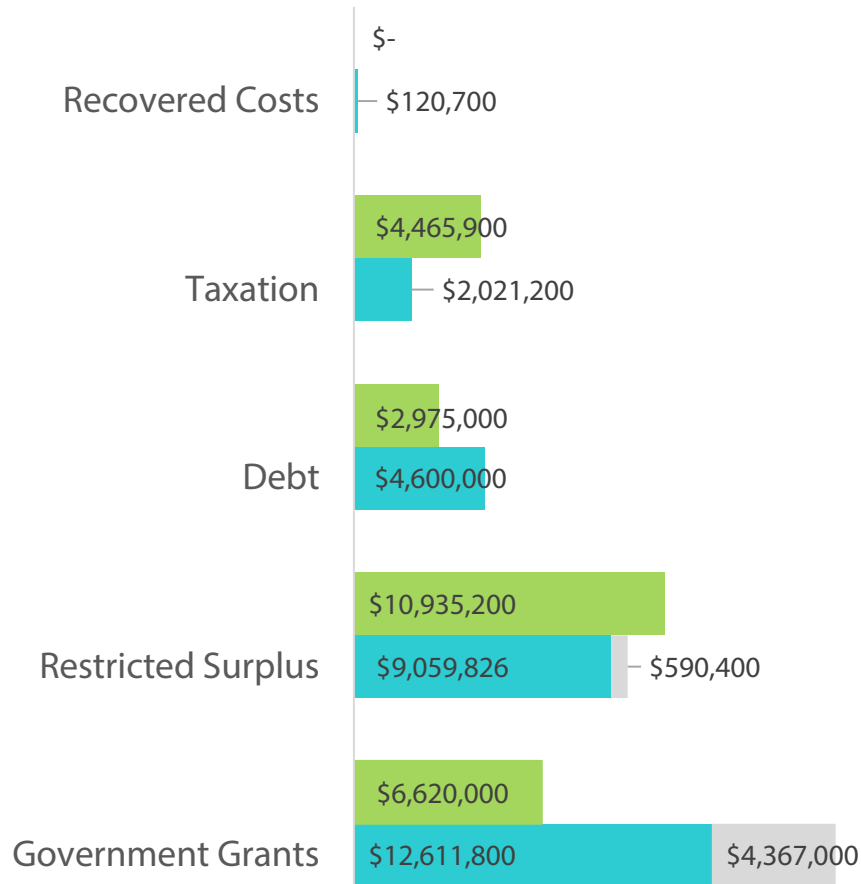
KEY CAPITAL PROJECTS

Project	Scope
Road Program	Major maintenance and road rehabilitation projects competed as part of annual programs
Fleet	Annual purchase of fleet to maintain County operations
Stormwater Rehabilitation	Constructing, replacing and establishing alignment of various existing systems
Water & Wastewater Infrastructure	Establishing and renewing aging infrastructure to create redundancy and maintain systems



CAPITAL BUDGET FUNDING

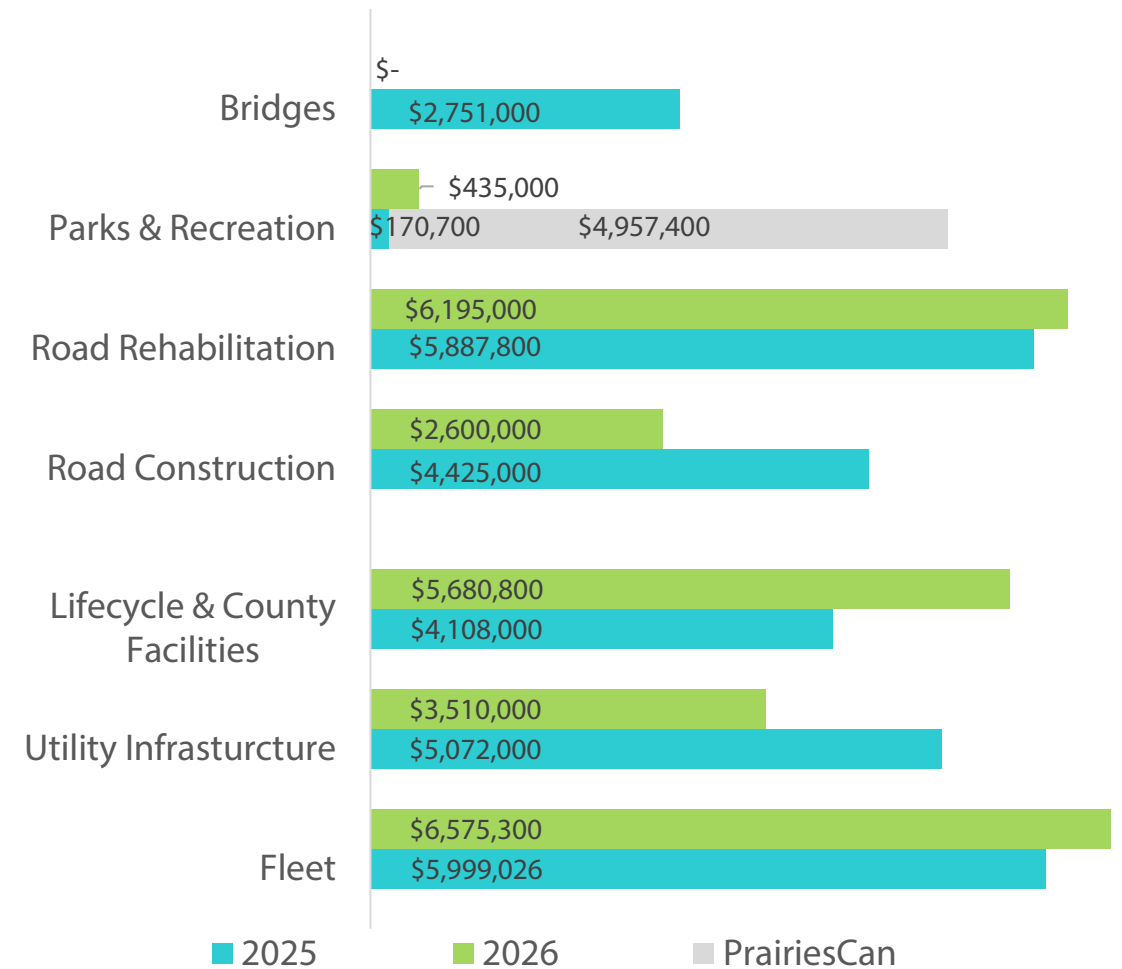
Where the Funds Come From



Total 2026 Capital Budget excluding contributed asset = \$24,996,100

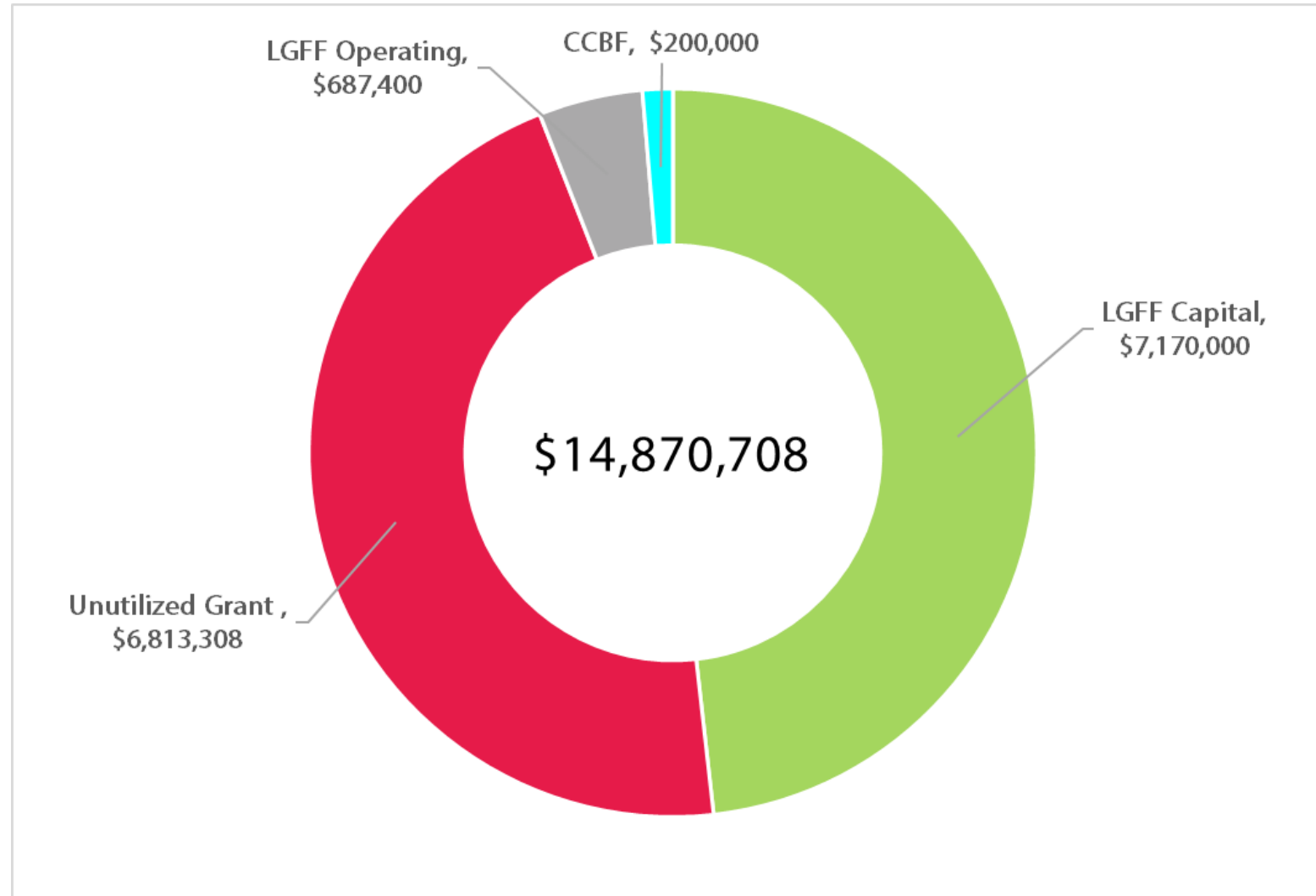
Total 2025 Capital Budget excluding contributed asset = \$33,370,926

How the Funds are Invested





CAPITAL BUDGET GRANT EXPENDITURE





TAXATION



TAXATION APPROACH

- The County is committed to building a resilient economy as it opens opportunities for sustainable growth
- Incremental and predictable tax increases are generally preferred to significant tax fluctuations over the years
- With the higher cost of goods and services, reasonable tax increases help to maintain the level and quality of services and programs for residents
- The County's fiscal position, resulting from prudent budget decisions, helps to keep tax low for residents and businesses even during times of high inflation



LINEAR - ASSESSMENT

	2021	2022	2023	2024	2025
Assessment	1,782,876,670	1,672,053,760	1,327,129,000	1,336,792,010	1,406,201,040
% Change	(2.00%)	(6.22%)	(20.63%)	0.73%	5.19%
Tax Dollars	15,057,285	14,089,728	11,437,861	11,999,446	13,045,608
% Change	(1.27%)	(6.43%)	(18.82%)	4.91%	8.72%

- Off-Coal initiatives significantly impacted linear losses in power generation from 2018-2023. With no plant shutdowns in 2023, the losses have stabilized in 2024.
- Typically, Linear assessments decline annually due to asset depreciation. However, in 2024 & 2025, the inflation rate for linear assets surpassed the depreciation rate, leading to an overall increase in their assessed value.



TAX IMPACT ON RESIDENTS



1.9%

2026 municipal residential tax
rate recommended increase



\$3.53

Monthly residential tax increase for
every \$500,000 of assessed value



TAX IMPACT ON RESIDENTS



Municipal Taxes

Are the primary source of revenue. The funds are used to provide and maintain essential services and infrastructure within the county.



SENIORS' LODGE SERVICES

Parkland County is required to collect taxes for operations of seniors' lodges set by the Meridian and Evergreen Foundations. Those funds are remitted to seniors' lodges. All taxpayers are required to pay these amounts whether or not they use the services. The Seniors requisition has been increased as a result of the Meridian Housing Foundation's new lodge, which is proposed to provide 102 living units, and will be located in Spruce Grove offering subsidized lodge living for seniors in the Tri-Region. Funding for the new lodge is shared between Parkland County, Spruce Grove, Stony Plain, the Province of Alberta and a CMHC grant. The County will spread out Parkland's portion of the capital requisition over 20 years to ensure residents do not face a large one-time increase to their taxes.



EDUCATION

Parkland County is required to collect taxes for education as set by the Province. Those funds are remitted to the Province. All taxpayers are required to pay these amounts whether or not they use the services. For inquiries regarding the education portion of your tax bill, please contact Alberta Education at 780-422-7125.



RCMP

In 2020, the Provincial Government began requiring Parkland County to contribute to costs associated with rural policing, specifically the front line and investigative services provided by the RCMP. The new funding model put in place by the Provincial Government has Parkland County residents and businesses contributing to the costs.



TAX IMPACT ON RESIDENTS CON'T

“Where do my tax dollars go?”

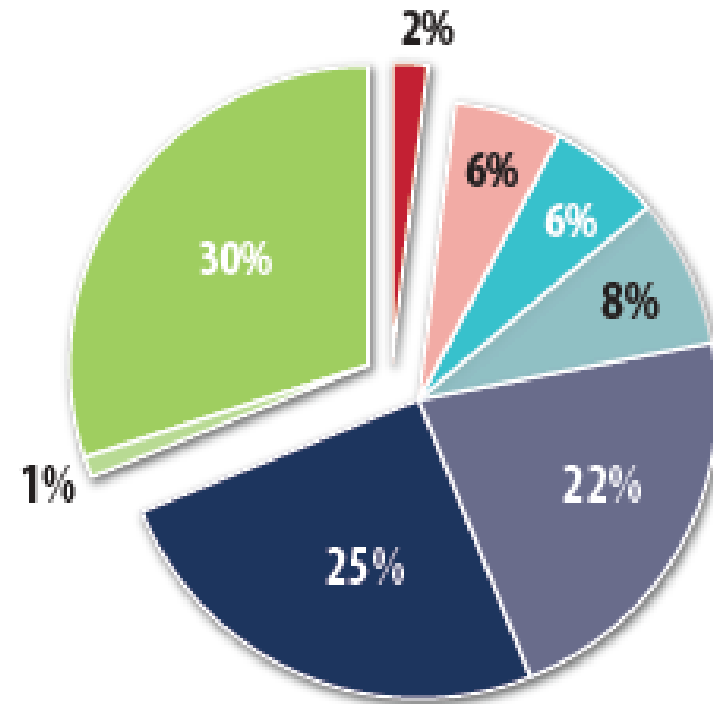
MUNICIPAL SERVICES

- Infrastructure Services
- General Government
- Community Services
- Protective Services
- Development Services
- RCMP

REQUISITIONS COLLECTED ON BEHALF OF OTHERS

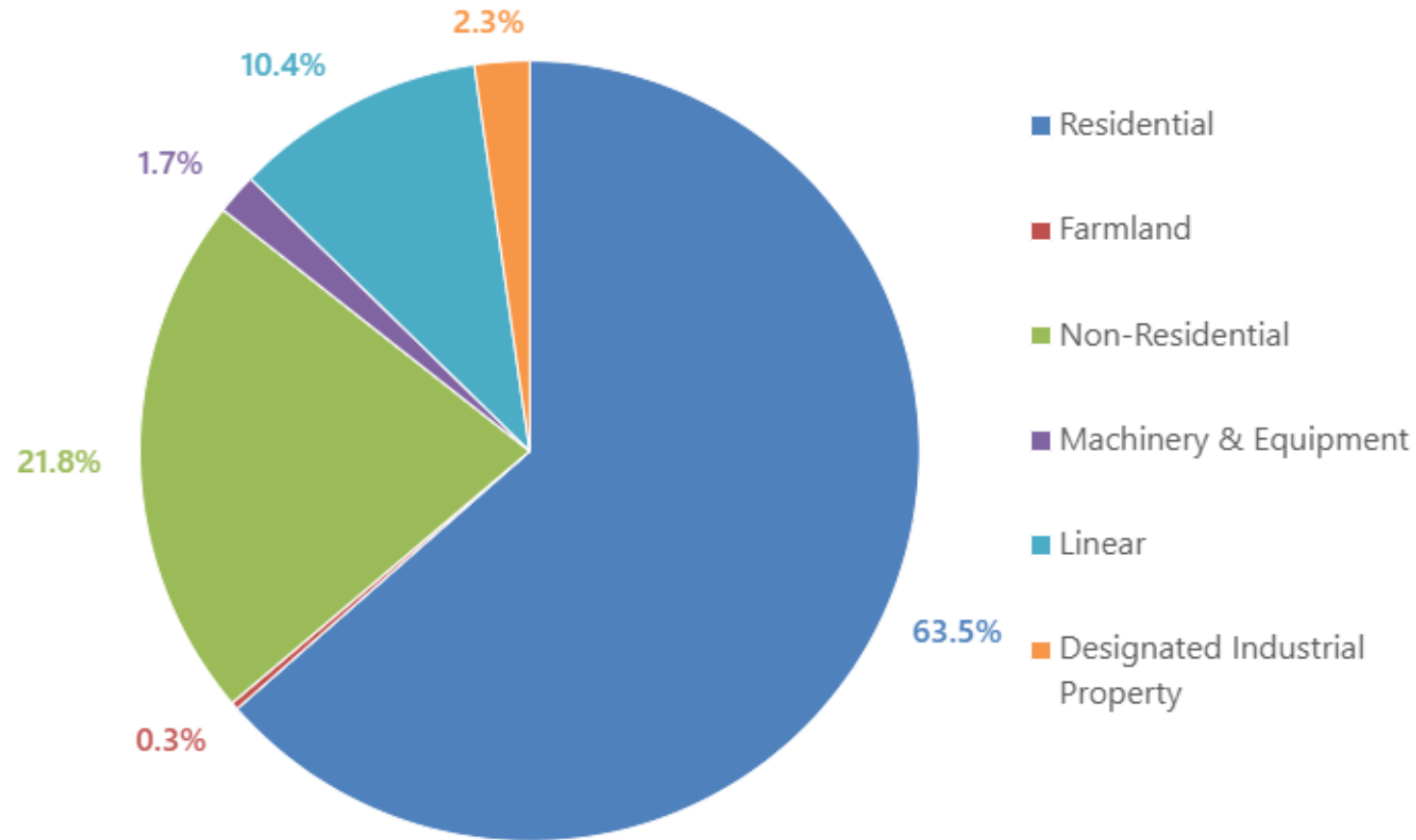
- Education Tax
- Senior's Foundation

Parkland County has no control over education or seniors' lodge services and is only responsible for levying them.



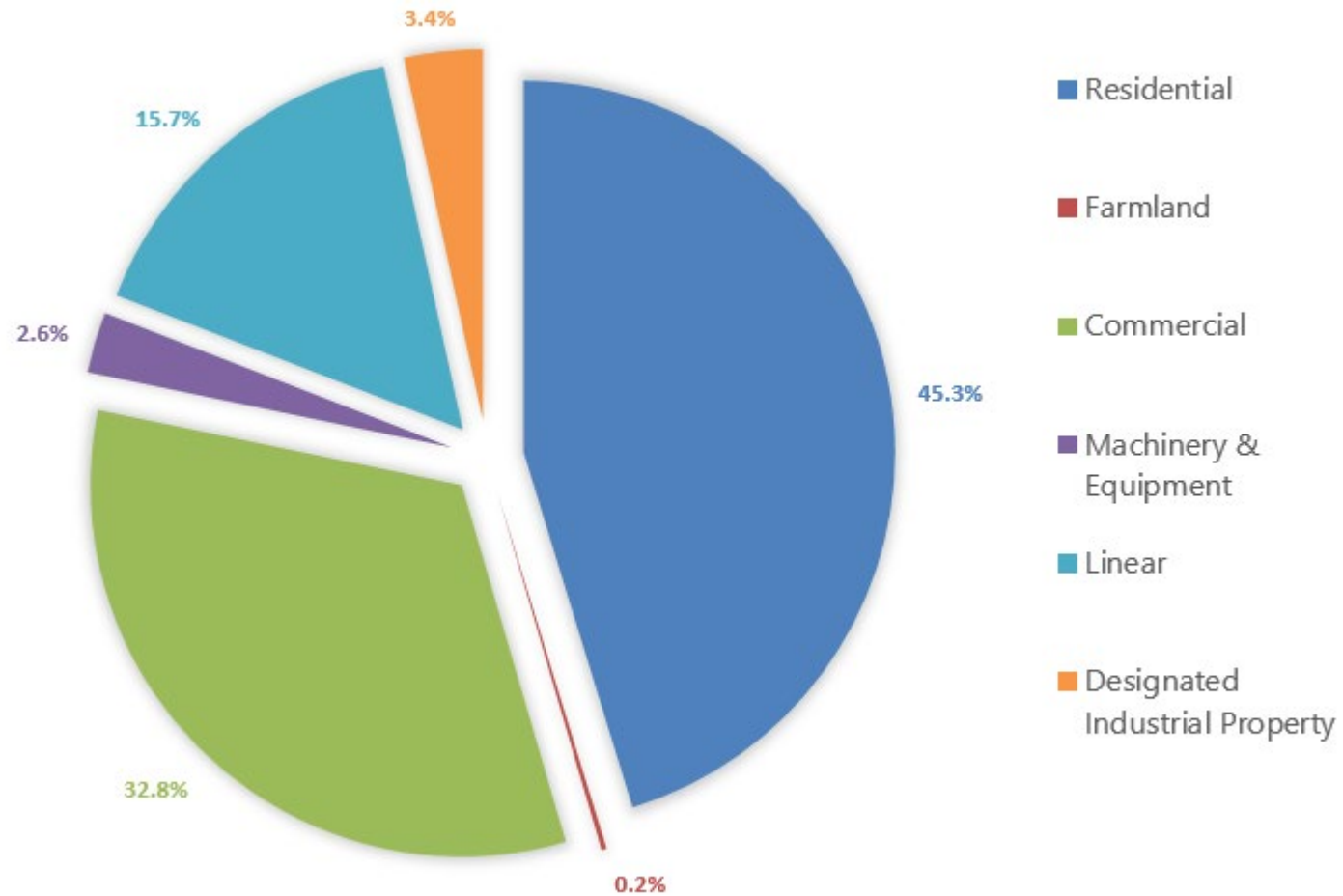


ASSESSMENT DISTRIBUTION BY CATEGORY





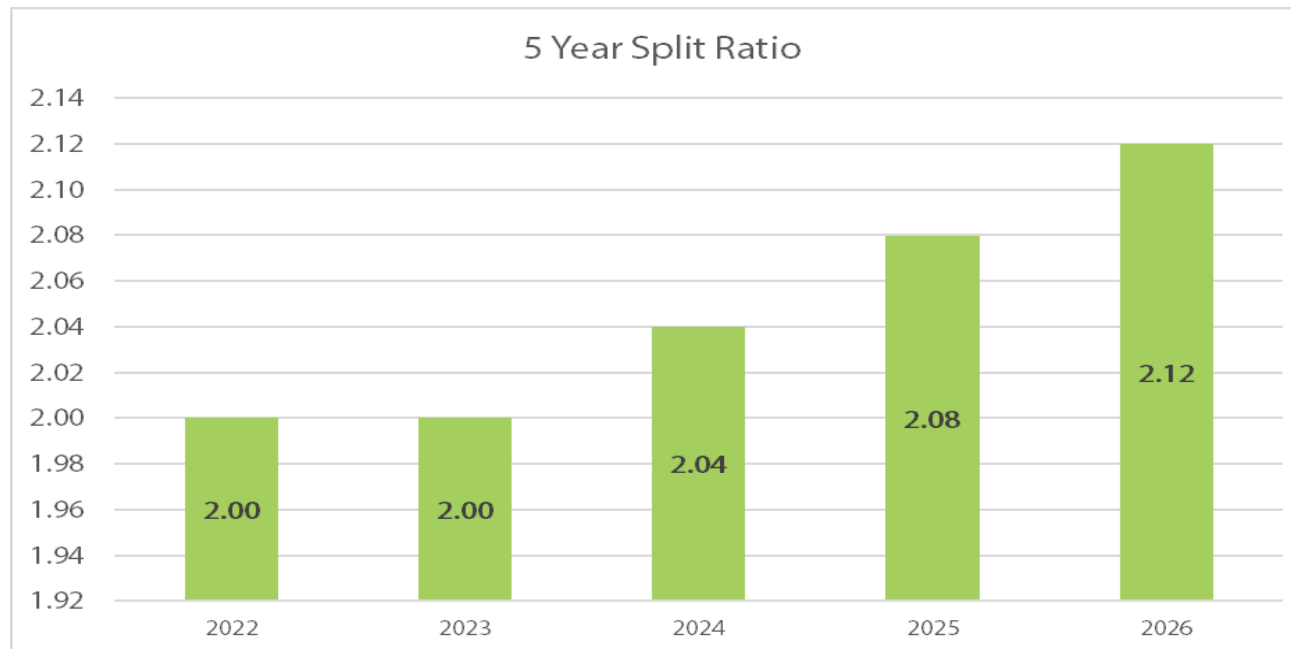
TAX REVENUE DISTRIBUTION BY CATEGORY





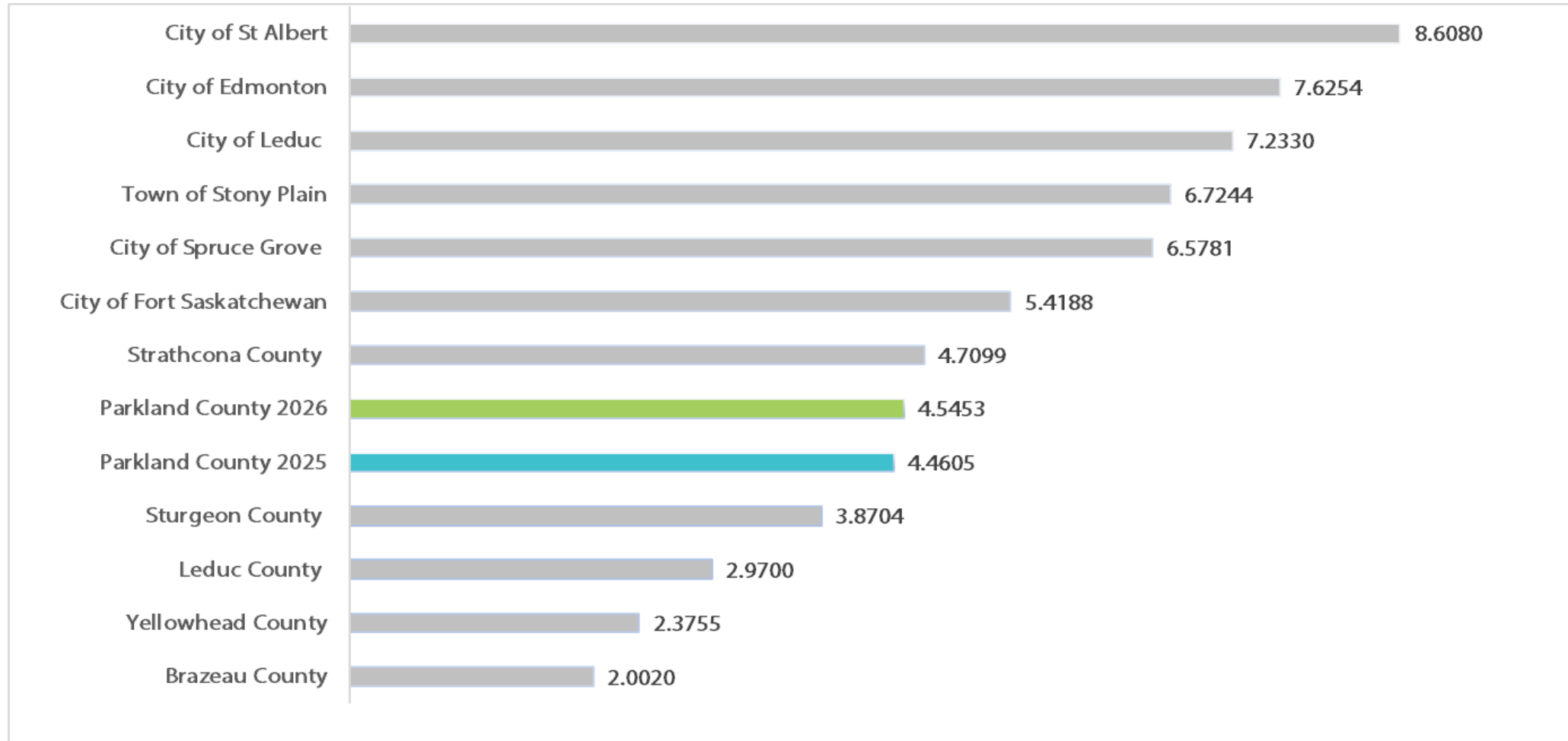
Split Tax Ratio

- Split tax ratio distributes property taxes based on use
- The average split rate of our comparator municipalities is 2.2
- In 2024, administration presented to Council moving to a split ratio of 2.2 over 5 years to align with our comparators
- For 2026 a split ratio of 2.12 means that for every \$1.00 of residential tax non-residential will pay \$2.12





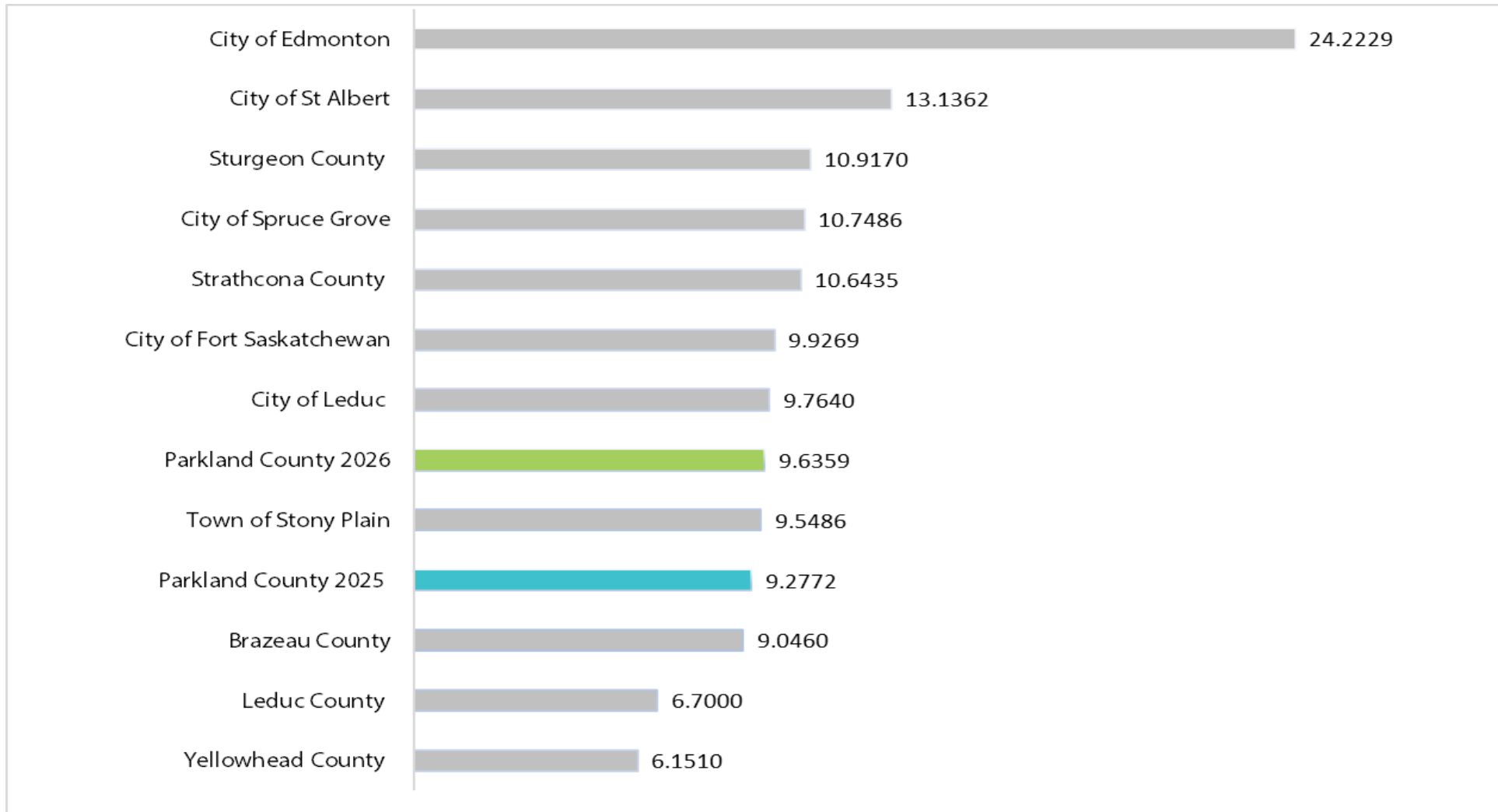
RESIDENTIAL TAX RATE COMPARISON



Comparable municipalities are 2025 tax rates



NON-RESIDENTIAL TAX RATE COMPARISON



Comparable municipalities are 2025 tax rates



NEXT STEPS

- Seek Council Approval of 2026 Budget – December 2, 2025
- Seek Council Approval of 2025 Carryforward Projects and Restricted Surplus Updates – Q1 2026
- Seek Council Approval of the 2026 Tax Levy Bylaw – Q2 2026

QUESTIONS?