
TransAlta Tri Leisure Centre

Governance Review – Recommendations, Updated with Tri Council Feedback

July 02, 2013

Recommendation (With recommendation number from the report)	Council Position (Support, Reject, Support with Amendments)	Comments (Reason for Council Position)
1) The existing ownership and incorporation model for the TLC be retained		
8) Municipalities discontinue the practice of briefing Councillors appointed to the TLC prior to Board meetings		
10) That the administration of owners direct enquiries, and comments directly to TLC administration, and discontinue the practice of escalating matters through Board representatives		
12) The number of Councillors on the Board representing each municipality be reduced from two (2) to one (1)		
13) The number of public members on the Board be increased from one (1) to two (2)		

Recommendation (With recommendation number from the report)	Council Position (Support, Reject, Support with Amendments)	Comments (Reason for Council Position)
14) The Board appoint a public member as Chair		
15) The Chair position be elected annually by the Board, with a maximum of three consecutive years as Chair		
16) Public members be selected by the Board from a slate of candidates put forward by each municipality		
19) The owners complete a feasibility assessment on contracting facility maintenance and capital asset management, repairs and replacement to a facility management body. This assessment would include: <ul style="list-style-type: none"> • Development of a terms of reference document • Recommendation of an oversight model • Determination of the cost of contracting the service 		

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20) In the event that the restricted fund continue to exist, the owners receive ongoing detailed financial reporting regarding the restricted fund		
21) A long-term capital lifecycle plan be developed for the TLC		
22) A four year rolling operating budget be developed for the TLC		
23) Councils adopt a four year funding envelope for TLC operating budgets to support each Council's annual budgeting process		
24) A facilitator is engaged to support the owners in coming to consensus on their vision for the TLC, including resolution on a number of core issues.		

Recommendation (With recommendation number from the report)	Council Position (Support, Reject, Support with Amendments)	Comments (Reason for Council Position)
25) A formalized model for consultation is developed to engage Owners and key stakeholders in identifying programming and service priorities		
26) The adoption and implementation of the recommendations contained in this report act as a “fresh start” for the TLC renewing working relationships and re-establishing trust among owners in the Board.		
27) The Owners discontinue the practice of using Councillors sitting on the Board as communication conduits to the TLC, relying instead on parallel communication between administrations		
28) A consultation process relating to programming and service priorities be formalized between the TLC and the Owners		
29) That the CPC be disbanded		

Recommendation (With recommendation number from the report)	Council Position (Support, Reject, Support with Amendments)	Comments (Reason for Council Position)
30) That the Regional Recreation and Wellness Committee assume primary responsibility for programming, service duplication, and partnership discussions		
31) A public member appointed as Chair assume the primary reporting role to Councils and to Tri-Council meetings		
32) The Owners review the recommendations contained in this report and individually debate and either adopt or reject those recommendations that are directed at the Owners or the operational model of the TLC		
34) That an implementation plan be jointly developed to address the recommendation contained within this report that are adopted by the Owners and/or the Board		
35) That the MOA be reviewed and amended to reflect the recommendations adopted from this governance review		