



2026

PERFORMANCE & PROJECT UPDATE

Presented to Council May 2026



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Introduction

Parkland County aligns strategic and corporate planning, budgeting, and financial reporting to support achieving the outcomes and priorities established in the County's Strategic Plan. As a key component of the overall process, performance and project reporting provides insight into the organization's progress and helps determine whether the County is successfully achieving its goals or if adjustments are required.

Throughout the fiscal year, reporting on key projects has enabled Administration to communicate progress to Council and maintain a consistent feedback loop that links strategy, planning, and continuous improvement. This process ensures alignment between direction, action, and results.

The Performance & Project Update Report offers key insights into Parkland County's progress. Within this report, a summary of the corporate priorities, and a listing of each associated key project is provided, containing:

- a project description,
- lead departments and internal supporting entities,
- overall project status and health,
- financial health,
- recent reports to Council, and
- strategic alignment.

The Performance & Project Update report is not intended to include all projects the County is undertaking; however, it is intended to provide a snapshot of the key project activities conducted in 2026.

Information on reports to Council can be accessed on the [Parkland County website](#).

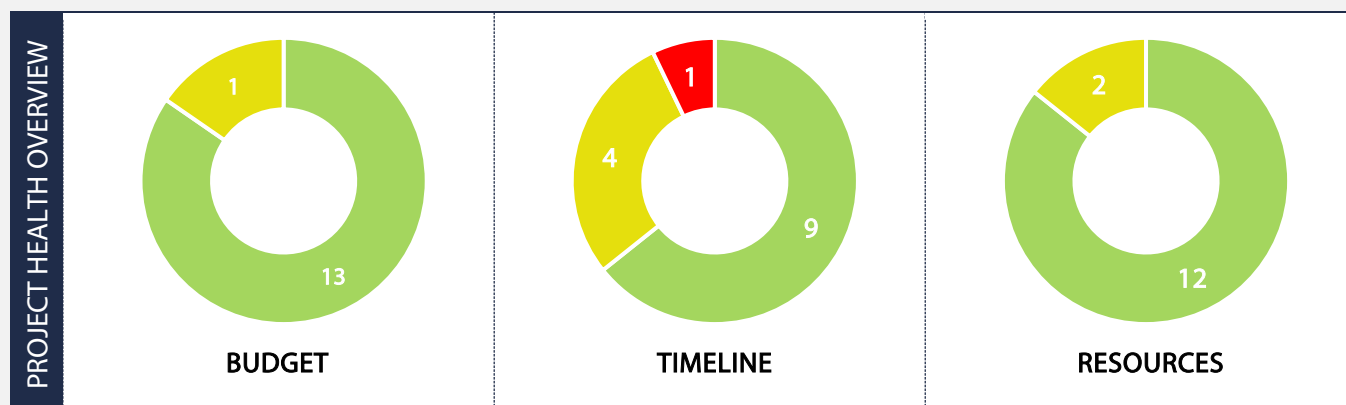
Performance Measures Update

Administration has undertaken a project to review Parkland County's strategic performance measures also known as key performance indicators (KPIs). The project is focused on refreshing the County's performance measures and reporting processes to ensure meaningful and transparent oversight and monitoring the progress of strategic priorities, organizational efficiency and effectiveness.

Updated performance measures will be identified through this project in conjunction with a service level review that will be conducted in 2026. The updated measures will be aligned to Council's strategic plan and incorporated into the strategic planning process.

At this stage, performance measures have not been included within this report. They will be introduced into future reports as they are available.

Corporate Priorities Summary



Project	Overall Progress	Project Health		
		Budget	Timeline	Resources
Pillar A – Complete Communities		Budget	Timeline	Resources
Rural Internet Initiatives	Execution	■	■	■
Water & Wastewater Master Plan	50% Execution	■	■	■
Intermunicipal Collaboration Framework	25% Planning	■	■	■
Intermunicipal Development Plans	18% Execution	■	■	■
Pillar B – Strategic Economic Diversification		Budget	Timeline	Resources
Acheson Intersection Improvements	99% Execution	■	■	■
Acheson / Big Lake Transportation Impact Assessment Update	90% Execution	■	■	■
Planning + Development Operational Process Review	30% Execution	■	■	■
Wabamun Economic Development	35% Execution	■	■	■
Pillar C – Respected Environment and Agriculture		Budget	Timeline	Resources
Nature Policy Framework Implementation	20% Execution	■	■	■
Natural Assets Management Project	90% Execution	■	■	■
Agricultural Impact Assessment Guidelines	80% Execution	■	■	■

Pillar D – Responsible Leadership		Budget	Timeline	Resources
Area Structure Plan (ASP) Program Review	15% Execution	■	■	■
Engagement Program Review	60% Execution	■	■	■
Government Engagement Plan	75% Execution	■	■	■

Legend

- On hold - action or project is temporarily paused ■ Caution - some obstacles identified and slowing progress
- On Track - action or project is progressing well with little-to-no issues ■ Off Track - significant obstacle(s) blocking progress
- Budget Health – is the project within budget Timeline Health – how the project is proceeding to schedule
- Resources Health – if the project has the people, supplies and materials required for project success

Key Project Updates

From January 1 – March 31, 2026



PILLAR A

Connected Communities

We recognize the diversity of Parkland County’s communities, while fostering a united and shared vision for Parkland as a whole.

GOALS

- A1** To ensure that County infrastructure meets the needs of residents, businesses, and industry
- A2** To create a sense of belonging and well-being by enriching our communities with relevant amenities
- A3** To build a strong community through effective social support services
- A4** To honour the history and culture of local indigenous peoples

RURAL INTERNET INITIATIVES (2024-2027)

Strategic Plan Alignment: Goal A1

Associated with Priority Strategy: Explore and implement initiatives that enable rural connectivity in underserved areas, while having consideration for emergent technologies.

OVERALL PROGRESS	Project Health		
Status: Execution	■ Budget	■ Timeline	■ Resources
Lead Technology & Digital Services		Supporting Entities: Strategic Growth, Communications & Customer Service, Executive Committee and Council	
DESCRIPTION: What: Rural internet initiatives aimed at challenges and opportunities with the County’s internet infrastructure. Why: Improved rural internet connectivity will provide our residents more affordable and efficient access to basic amenities such as education, health care, public safety and government services. How: The County will continue to facilitate the installation of broadband and fibre optic infrastructure. This work includes advocacy at federal and provincial levels for investment in internet connectivity Parkland County. The initiatives will also seek to address other areas of need through satellite, other wireless, and additional fibre services, ensuring greater consistency of high-speed internet service.			
STATUS UPDATE: The overall Broadband Strategy was developed and presented to Council on March 10 th , 2026. The strategy outlines the current state of broadband services across the County, and options for addressing connectivity gaps. During the next reporting period, administration will develop alternative options within the strategy to provide to council to support decision making and future implementation			
RECENT REPORTS TO COUNCIL: March 10, 2026 – Completed Broadband Strategy was presented to Council. October 8, 2024 – Administration provided Council a program summary. Council approved motions to reinstate the program to supply a rebate for equipment and installation fees to enable access to high-speed wireless internet service for qualified ratepayers, and funding for up to \$103,000 from the Rural Communications Network Lifecycle Restricted Surplus. November 26, 2024 – Q3 Project Update Report presentation to Council March 25, 2025 – March 2025 Project Update Report presentation to Council June 17, 2025 – May 2025 Performance & Project Update Report to Council September 2, 2025 – Q2 Performance & Project Update Report to Council November 4, 2025 – Q3 Performance & Project Update Report to Council March 10, 2026 – Parkland County Broadband Strategy			

WATER & WASTEWATER MASTER PLAN (2025-2026)

Strategic Plan Alignment: Goal A1

<p>OVERALL PROGRESS 50% Status: Execution</p>	<p>Project Health</p>		
	<p>■ Budget</p>	<p>■ Timeline</p>	<p>■ Resources</p>
<p>Lead Engineering Services</p>		<p>Supporting Entities: Planning & Development Services, Public Works, Strategic Growth, Agriculture & Environment Services</p>	
<p>DESCRIPTION: What: Comprehensive Water & Wastewater Master Plan which will inventory existing water and wastewater distribution systems, identify future needs, and present servicing concepts to maximize use of existing and future systems. Why: Water and wastewater systems are vital to functioning communities. Residents rely on water and wastewater systems every day. A comprehensive assessment of current performance of the County’s water and wastewater systems will identify improvements and long-term servicing strategies. How: Development of a long-term strategic plan for water and wastewater water systems across the County.</p>			
<p>STATUS UPDATE: Work on Phase 1 is nearly complete. This phase includes documenting the County’s current water and wastewater service areas and levels of service provided. Engineering Services will review usage rates for various land uses and begin to determine the County’s long-term vision for water and wastewater servicing. A more detailed report will be brought forward in quarter 2 to outline the project, highlight key directions and propose concepts and considerations for the Governance and Priorities Committee to consider.</p>			
<p>RECENT REPORTS TO COUNCIL: March 25, 2025 – March 2025 Project Update Report presentation to Council May 20, 2025 - A summary of the scope and project deliverables was presented to GPC on May 20, 2025. June 17, 2025 – May 2025 Performance & Project Update Report to Council September 2, 2025 – Q2 Performance & Project Update Report to Council November 4, 2025 – Q3 Performance & Project Update Report to Council</p>			

INTERMUNICIPAL COLLABORATION FRAMEWORK (2025 – 2026)

Strategic Plan Alignment: Goal A3

<p>OVERALL PROGRESS 25% Status: Project Planning</p>	<p>Project Health</p>		
	<p>■ Budget</p>	<p>■ Timeline</p>	<p>■ Resources</p>
<p>Lead Governance & Engagement</p>		<p>Supporting Entities: Planning & Development Services, Enforcement, Fire Services, Community Services</p>	
<p>DESCRIPTION: What: Intermunicipal Collaboration Frameworks (ICFs) are formal agreements between neighbouring municipalities that set out how shared services and infrastructure will be coordinated and delivered. Why: When the Edmonton Metropolitan Region Board (EMRB) was in place, its member municipalities were not required to establish individual frameworks, as regional growth and service coordination were managed collectively. With the EMRB now disbanded, municipalities are required to develop ICFs directly with their neighbours. How: Parkland County will work collaboratively with each neighbouring municipality to develop ICFs. This process will involve negotiations on service delivery, cost-sharing arrangements, and other areas of mutual interest to ensure fair, efficient, and sustainable outcomes for residents.</p>			
<p>In Quarter 1, Administration engaged a consultant to provide project management and negotiation support to help advance discussions with neighbouring municipalities. Project documentation was developed to ensure that renewed and new Intermunicipal Collaboration Frameworks (ICFs), as well as any opt-out agreements, meet the requirements of the Municipal Government Act. This work supports the development of Council-approved, implementable agreements that strengthen regional relationships and improve service delivery, while staying within the approved project timeline. In Quarter 2, Administration will provide status updates to the Senior Leadership Team and Council on progress toward completing the ICF project</p> <p>RECENT REPORTS TO COUNCIL: None</p>			

INTERMUNICIPAL DEVELOPMENT PLANS (2025-2026)

Strategic Plan Alignment: Goal A4

<p>OVERALL PROGRESS 18% Status: Execution</p>	<p>Project Health</p>		
	<p>■ Budget</p>	<p>■ Timeline</p>	<p>■ Resources</p>
<p>Lead Planning & Development Services</p>		<p>Supporting Entities: Governance & Engagement, Agriculture & Environment Services, Engineering Services</p>	
<p>DESCRIPTION: What: Intermunicipal Development Plans (IDPs) are formal agreements between two or more municipalities that establish how planning and development decisions will be coordinated when they affect lands on both sides of a shared boundary. Why: While the Edmonton Metropolitan Region Board (EMRB) was active, its member municipalities were exempt from adopting individual IDPs, as regional growth and land-use coordination were managed collectively. With the EMRB now disbanded, municipalities are required to develop IDPs directly with their neighbours. How: Parkland County will work collaboratively with each neighbouring municipality to prepare IDPs. This process will include negotiations on current and future land uses, transportation and utility corridors, and long-term growth management strategies to ensure coordinated, efficient, and sustainable development.</p> <p>STATUS UPDATE: Several foundational project documents have been completed, including the work plan, project charter, schedule, communications plan, and table of contents. Current work is focused on assessment and gap analysis, along with a review of the IDP project boundaries. The next stage will involve draft plan development and public engagement.</p> <p>RECENT REPORTS TO COUNCIL: February 17, 2026 -, Administration provided a high-level overview of the Intermunicipal Development Plan (IDP) project, covering its objectives, key IDP components, work completed to date, project approach, overall strategy, and a high-level schedule.</p>			



PILLAR B

Strategic Economic Diversification

We support the continuation and evolution of traditional economic activities, while pursuing new opportunities for diversified and sustainable growth.

GOALS

- B1** To explore strategies that encourage new businesses to locate in Parkland County, with strategic emphasis on Acheson and the Wabamun area
- B2** To add emphasis to recreation and rural tourism to diversify the County's economic opportunities
- B3** To attract diversified energy investment in Parkland County
- B4** To support existing and new businesses in Parkland County with a focus on micro and small businesses

ACHESON INTERSECTION IMPROVEMENTS (2024-2025)

Strategic Plan Alignment: Goal B1

Associated with Priority Strategy: Implement the investment strategy for Acheson lands to ensure maximum build-out can be achieved.

OVERALL PROGRESS 99% Status: Execution	Project Health		
	■ Budget	■ Timeline	■ Resources
Lead Engineering Services		Supporting Entities: Planning & Development Services, Enforcement Services, Road Maintenance and Drainage Services, Public Works, Strategic Growth	
DESCRIPTION: What: Improvements at two intersections along Highway 16A: 1. Spruce Valley Road and 2. Pinchbeck/Bevington Road. Why: This project supports economic growth as the work will greatly improve traffic movement in the Acheson Industrial Area. Businesses operating in the area will benefit as efficient freight transport systems improve market access, resulting in lower operating costs. How: Widening of Highway 16A deceleration and acceleration lanes, installing traffic lights and realigning of Spruce Valley Road and Pinchbeck and Bevington Road. Project includes connecting water and wastewater line under Highway 16A to enable future connection between Acheson Zone 4 and Acheson Zone 6 services.			
STATUS UPDATE: The project is complete and in the warranty stage. There are some seasonal deficiencies such as landscaping that will be completed in 2026. All work is considered minor. Administration is working to resolve outstanding claims associated with construction activities prior to closing and reporting.			
RECENT REPORTS TO COUNCIL: October 15, 2024 – A project update was provided to the Governance & Priorities Committee as part of the Operations Services Division Report. November 26, 2024 – Q3 Project Update Report presentation to Council January 21, 2025 – Highway 16A Acheson Intersection Construction Update provided to Council March 25, 2025 – March 2025 Project Update Report presentation to Council June 17, 2025 – May 2025 Performance & Project Update Report to Council June 24, 2025 – Operations Service Division Report - Update and Overview June 2025 September 2, 2025 – Q2 Performance & Project Update Report to Council November 4, 2025 – Q3 Performance & Project Update Report to Council			

PLANNING & DEVELOPMENT OPERATIONAL PROCESS REVIEW AND IMPLEMENTATION (2024-2026)

Strategic Plan Alignment: Goal B1

Associated with Priority Strategy: Implement the investment strategy for Acheson lands to ensure maximum build-out can be achieved.

OVERALL PROGRESS 30% Status: Execution	Project Health		
	■ Budget	■ Timeline	■ Resources
Lead Planning & Development Services		Supporting Entities: Engineering Services, Agriculture & Environment Services, Technology & Digital Services, Community Services, Strategic Growth, Communications & Customer Service	
DESCRIPTION: What: A review of land use planning permitting operations for efficiency and effectiveness. Why: This review will assist the department to optimize permitting and approval processes which will benefit County businesses and residents. Faster, more efficient processing of applications and permits supports economic growth. In addition, the review will support resourcing future creation and revisions of statutory and governing land use planning documents. How: The action will review the efficiency and effectiveness, and overall customer experience with existing permitting and approval processes, providing a roadmap of recommendations for continuous improvement.			
STATUS UPDATE: The project remains in the execution phase with the overall work plan actively being implemented. The following actions are highlighted: <ul style="list-style-type: none"> • The Planning and Development counter is now open to the public for in-person consultations to better serve county residents' needs. • Planning and Development Services (PDS) has created a list of Key Performance Indicators (KPIs) to better monitor various data measures including permit timelines. Reporting on the KPIs has begun and will continue to grow in detail as the PDR work plan progresses. • The department has implemented concurrent reviews for all Development and Building Permits. For applicants that are ready to proceed with both stages of the permitting process, this will save them time and provide certainty. 			
RECENT REPORTS TO COUNCIL: October 15, 2024 – A project update was provided to the Governance & Priorities Committee as part of the Operations Service Division Report. November 26, 2024 – Q3 Project Update Report presentation to Council February 4, 2025 – Update on the improvements occurring within the Planning and Development department was provided to Governance & Priorities Committee March 25, 2025 – March 2025 Project Update Report presentation to Council June 17, 2025 – May 2025 Performance & Project Update Report to Council September 2, 2025 - Q2 Performance & Project Update Report to Council November 4, 2025 – Q3 Performance & Project Update Report to Council			



PILLAR C

Respected Environment + Agriculture

We respect the natural environment, recognizing Parkland County's biodiversity and unique natural beauty, the land's value for agricultural purposes, and ensuring our commitment to sustainable agricultural and environmental practices.

GOALS

- C1** To develop a policy framework that ensures the protection of environmentally significant areas
- C2** To recognize the importance of preserving prime agricultural land available for production
- C3** To support our agricultural community

NATURE POLICY FRAMEWORK (2025-2026)

Strategic Plan Alignment: Goal C1

OVERALL PROGRESS 20% Status: Execution	Project Health
	■ Budget ■ Timeline ■ Resources
<p>Lead Agriculture & Environment Services</p> <p>Supporting Entities: Planning & Development Services, Strategic Growth</p> <p>DESCRIPTION: What: Implementation of the Nature Policy Framework. Why: Conserving valuable natural areas through policy will ensure water conservation, disaster mitigation, habitat and biodiversity provision, and scenic beauty are maintained as needed across the County. The Nature Policy Framework provides direction, ensures coordination between policies and provides options and clarity around environmentally sensitive areas (ESAs) and conservation. How: The implementation will include the development of communications guides, administrative directives, procedures, monitoring frameworks, and establishment of the local conservation fund.</p>	
	<p>STATUS UPDATE: Since the project initiation in early 2026, work is underway on the development of: additional mapping to identify conservation priorities, a decision making guide founded in County policy to support nature-positive development, new desktop and field level biophysical assessment templates to support more clear and efficient processes and to ensure nature-positive outcomes/effects on natural asset function are being measured, and a guidebook (including one page info sheets) explaining our environmental data and how it should be applied or interpreted (ie. the County’s wetland inventory). Thus far, numerous maps have been drafted including groundwater recharge and discharge areas, wildlife connectivity, high value natural assets, and protected natural areas. This additional data helps support flexibility and consistent application of discretion in decision making, thus improving the process for applicants. In the next phase of project development additional user-friendly guides will be created and processes will be more clearly articulated through the production of administrative procedures and directives.</p> <p>Project timelines have been extended in order to incorporate review and adjustment of overarching policy direction based on Council direction.</p> <p>RECENT REPORTS TO COUNCIL: November 26, 2024 – Q3 Project Update Report presentation to Council September 2, 2025 – Q2 Performance & Project Update Report to Council November 4, 2024 – Q3 Performance & Project Update Report to Council</p>

NATURAL ASSETS MANAGEMENT PROJECT (2025-2027)

Strategic Plan Alignment: Goal C1

Associated with Priority Strategy: Review and update the County's framework on environmentally significant areas to support responsible management of natural assets and amenities.

OVERALL PROGRESS 90% Status: Execution	Project Health		
	■ Budget	■ Timeline	■ Resources
Lead Agriculture & Environment Services		Supporting Entities: Planning & Development Services, Engineering Services, Technology & Digital Services	
DESCRIPTION: What: Completion of a natural asset inventory, condition assessment and ecosystem service valuation. Why: Natural assets provide essential services to the community in an efficient and cost-effective way. They also require different types / levels of guidance to direct conservation and restoration efforts. How: In 2025, there will be a focus on updating Engineering Standards to include nature-based solutions and integration of identified assets into the asset management system.			
STATUS UPDATE: The final Natural Asset Inventory and Valuation Report was presented to Council for information in April 2025. Remaining tasks include drafting engineering standards for nature-based solutions, maintenance of installed bioengineering projects, one additional community workshop and incorporating the inventoried assets into the County's asset management system. Drafting of the engineering design standards stormwater management section up include nature-based solutions is now underway with expected completion in September 2026. To date, we have established three bioengineering demonstration sites and have restored over 1100m2, planting over 1400 plants which will provide protection to important roadways, trails and waterbodies. The final public workshop will take place on May 9 th and will focus on shoreline restoration skills development for waterfront residents. It will be held along Lake Wabamun at Camp Yowochas. Finally, communications material targeting misinformation around natural asset value and available tax assessment incentives is being drafted to be included in the summer edition of Your Parkland magazine. These are the final deliverables associated with the Water Resiliency and Restoration Program (WRRP) grant funding which has provided over \$293,000 to support natural asset management in Parkland County. Project completion is anticipated in Quarter 3 2026, well within the grant agreement timelines, which end on March 31, 2028. However, the County was not successful in accessing the 2026 WRRP funding allocation and unfortunately the current provincial budget indicates that program will not be renewed in future years. As the grant was providing staff funding for the project manager position, this will have an impact on resourcing and capacity required to complete the project as well as the County's ability to continue work in this area.			
RECENT REPORTS TO COUNCIL: April 16, 2024 – Administration provided an update to Council regarding the Natural Assets Management Project. November 26, 2024 – Q3 Project Update Report presentation to Council March 25, 2025 – March 2025 Project Update Report presentation to Council April 16, 2024 – Administration provided an update to Council regarding the Natural Assets Management Project. April 22, 2025 – Natural Asset Inventory and Valuation Report Presented to Council. June 17, 2025 – May 2025 Performance & Project Update Report to Council September 2, 2025 – Q2 Performance & Project Update Report to Council November 4, 2024 – Q3 Performance & Project Update Report to Council			

AGRICULTURAL IMPACT ASSESSMENT GUIDELINES (2025-2026)

Strategic Plan Alignment: Goal C2

OVERALL PROGRESS 80% Status: Execution	Project Health		
	■ Budget	■ Timeline	■ Resources
Lead Agriculture & Environment Services		Supporting Entities: Planning & Development Services, Strategic Growth	
DESCRIPTION: What: Establish clear and consistent requirements for Agricultural Impact Assessments (AIAs) within Parkland County. Why: An Agricultural Impact Assessment is a technical report used to determine the level of impact a proposed non-agricultural development in a particular area may have on the agricultural production in that region. AIAs can help Administration have a clearer understanding of the impacts of a particular development and can assist with making well-informed land use decisions and providing recommended mitigation measures. As identified in Parkland County's updated Municipal Development Plan, AIAs are required when proposing to develop on prime agricultural lands. Currently, Parkland County does not have any established minimum requirements for an AIA, leading to unclear application standards and delays in decision-making processes. How: Administration will review regional requirements and best practices in order to document clear submission standards for AIAs and create guiding documents for development.			
STATUS UPDATE: A best-practices report was completed, drawing on regional requirements, lessons learned from large development applications with Agricultural Impact Assessment (AIA) requirements, and input from subject-matter experts. Internal staff interviews and a workshop with the Agricultural Service Board helped ensure the guidelines reflect planning processes and potential impacts to agricultural producers. The guidelines have been drafted and reviewed, with minor refinements underway. The final document will be presented to Council on May 19.			
RECENT REPORTS TO COUNCIL: March 25, 2025 – March 2025 Project Update Report presentation to Council June 17, 2025 – May 2025 Performance & Project Update Report to Council June 24, 2025 – Operations Service Division Report - Update and Overview June 2025 September 2, 2025 – Q2 Performance & Project Report Update to Council November 4, 2025 – Q3 Performance & Project Update Report to Council			



PILLAR D

Responsible Leadership

We maintain the public's trust through transparent and fair decision-making, superior service delivery, and effective engagement.

GOALS

D1

To ensure that County Council is supported by a robust and current framework of bylaws, policies, and plans

D2

To strive for organizational excellence in delivering Council services and programs to residents, businesses, and community groups

D3

To strengthen relationships with leaders of Parkland County-based businesses and community groups

D4

To engage and collaborate with all orders of government, particularly our Tri-Region partners and Indigenous neighbours

AREA STRUCTURE PLAN (ASP) PROGRAM REVIEW (2024-2026)

Associated with Priority Strategy: Update Council's guiding documents to support clarity and consistency for Council, Administration, and the public.

Strategic Plan Alignment: Goal D1

OVERALL PROGRESS 15% Status: Execution	Project Health		
	■ Budget	■ Timeline	■ Resources
Lead Planning & Development Services		Supporting Entities: Engineering Services, Agriculture & Environment, Community Services, Strategic Growth, Communications & Customer Service, Assessment & Taxation	
DESCRIPTION: What: Completing a review of the County's existing Area Structure Plan (ASPs) to determine their alignment with the new Municipal Development Plan (MDP). Why: ASPs provide direction on land use and infrastructure planning within defined areas of a municipality. They can identify proposed land uses, general location of major roadways, development sequencing and population density of an area to support a streamlined and effective land use development process. The County currently has 11 approved ASPs, some dating as far back as 1979. With the approval of a new MDP, the County will review the existing ASPs to evaluate whether the documents are in alignment with the higher-level plan and meet the needs of the community. How: Review and evaluate existing ASPs for alignment with the new MDP, creating a prioritization system that will identify which plans should be amended, rescinded, or created to achieve the goals of the MDP.			
STATUS UPDATE: The recommendations of the ASP project prioritization were accepted by Council at the February 10, 2026 Council meeting. Work is now underway on the first wave of ASP updates. This phase focuses on bringing older plans up to modern standards, removing plans that are no longer relevant, and developing new plans or policies where gaps exist. Presentation of the Public Engagement Plan for wave one (1) implementation was provided to Council at the May 5, 2026 Council meeting.			
RECENT REPORTS TO COUNCIL: March 25, 2025 – March 2025 Project Update Report Presentation to Council June 17, 2025 – May 2025 Performance & Project Update Report to Council June 24, 2025 – Project overview presentation to Governance and Priorities Committee September 2, 2025 – Q2 Performance & Project Report Update to Council			

ENGAGEMENT PROGRAM REVIEW (2024-2026)

Strategic Plan Alignment: Goal D2

Associated with Priority Strategy: Strive for organizational excellence in delivering Council services and programs to residents, businesses, and community groups

OVERALL PROGRESS 60% Status: Execution	Project Health		
	■ Budget	■ Timeline	■ Resources
Lead Governance & Engagement		Supporting Entities: Communications & Customer Service, Finance, Executive Committee, All departments	
DESCRIPTION: <p>What: A review of existing internal and external engagement practices resulting in organizational alignment through establishing standardized practices and relevant resources/tools.</p> <p>Why: The intent of this review is to standardize the public engagement process to ensure meaningful public engagement and enabling more informed decisions and greater public understanding.</p> <p>How: The review involves examining engagement best practices, establishing standard practices, and includes the consolidation and update to the County's public consultation policies.</p>			
STATUS UPDATE: Through the Engagement Program Review, the County is developing a Public Engagement Framework and an updated Public Participation Policy. To guide this work, the project team conducted meaningful engagement with residents, businesses, elected officials, and Administration from October to January. These conversations helped identify what is working well, where improvements can be made, preferred communication methods, and how people want to participate in County decision-making. The engagement results have been analyzed and were shared with Council on May 5, 2026. The next steps in the project include updating the Public Participation policy and developing tools to implement enhancements to the Engagement Program. The project is anticipated to be completed by Summer 2026 and implementation into 2027.			
RECENT REPORTS TO COUNCIL: March 25, 2025 – March 2025 Project Update Report presentation to Council June 17, 2025 – May 2025 Performance & Project Update Report to Council September 2, 2025 – Q2 Performance & Project Update Report to Council November 4, 2025 – Q3 Performance & Project Update Report to Council			

GOVERNMENT ENGAGEMENT PLAN (2025-2026)

Strategic Plan Alignment: Goal D4

OVERALL PROGRESS 75% Status: Execution	Project Health
	■ Budget ■ Timeline ■ Resources
<p>Lead Governance & Engagement</p> <p>Supporting Entities: Communications & Customer Service, Executive Committee, All departments</p> <p>DESCRIPTION: What: Create a Government Engagement Framework, formal Government Engagement Plan, and Government Engagement Schedule. Why: Establishing relationships in the community, with regional partners and all levels of government can better support Parkland County in achieving its goals through grant funding, access to opportunities, and collaborative efforts. Well-coordinated government engagement strategies will help the County focus its efforts on the issues that matter most to residents and align with Council’s strategic vision. How: Establish the framework to support development and maintenance of an annual government engagement plan. The framework will be established through engagement with Council and developed with internal staff. The framework will ensure that the government engagement plan and schedule will be supported by well-defined and efficient processes.</p>	
<p>STATUS UPDATE: In Quarter 1, as part of strategic planning, Administration facilitated sessions with Council to initiate development of the Government Engagement Plan. Through these discussions, Council identified priority topics and issues for research and inclusion and directed that the Plan be organized by Ministry. Draft content will be provided to Council for review in early Quarter 2, prior to design. The graphically designed Government Engagement Plan will be presented to Council later in Quarter 2.</p> <p>RECENT REPORTS TO COUNCIL: January 30, 2025 – Government Engagement Plan project outlined at Council’s Strategic Planning Session March 25, 2025 – March 2025 Project Update Report presentation to Council June 17, 2025 – May 2025 Performance & Project Update Report to Council September 2, 2025 – Q2 Performance & Project Update Report to Council November 4, 2025 – Q3 Performance & Project Update Report to Council February 4, 5, 25, and 26, 2026 – Government Engagement Plan content developed during Strategic Planning Sessions April 7, 2026 – Draft Government Engagement Plan presented during Closed Session</p>	

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