

2020 Budget



TransAlta
Tri Leisure Centre

2020 Budget Overview

- TLC PEAK Priorities
- 2020 Key Objectives
- Cost Recovery
- Detailed Budget
 - Revenues
 - Expenses
- Breakdown of Municipal Contribution
 - Operating
 - Capital
 - Infrastructure
- Summary



PEAK PRIORITIES

Personnel
Engaging Stakeholders
Asset Management
Key Service Levels

2020 Objectives



Employee Engagement, Safety, Development and Recognition

- Great Place to Work
- COR Certification
- Employee Development Plans
- Revisions to staff recognition program



Customer Experience & Stakeholder Engagement

- Expanded facility security
- Bait Locker Program – theft prevention
- Facility User Satisfaction Survey



Building Enhancements & Upgrades

- Pool deck tile replacement
- Running track resurfacing
- Painting projects
- Energy efficiency projects (subject to grant approval)

Cost Recovery

YEAR	BUDGETED COST RECOVERY	ACTUAL COST RECOVERY
2015	78.52%	78.63%
2016	75.5%	78.83%
2017	81.58%	81.69%
2018	80.20%	81.18%
2019	78.73%	-
2020	77.87%	-



Operating Overview

- Revenues - \$6,354,633
- Operating Expense (less depreciation) - \$8,160,387

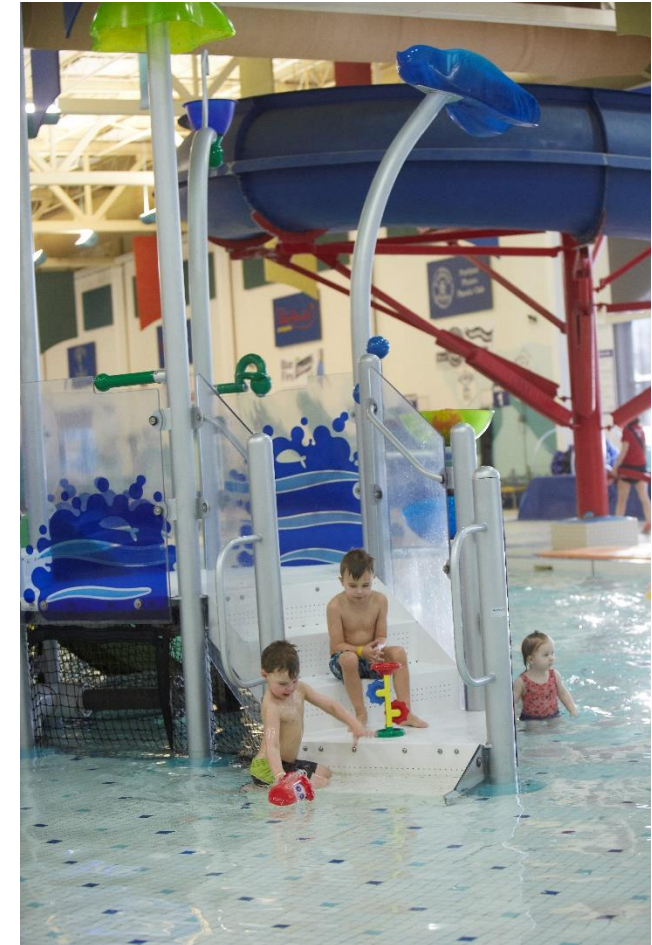
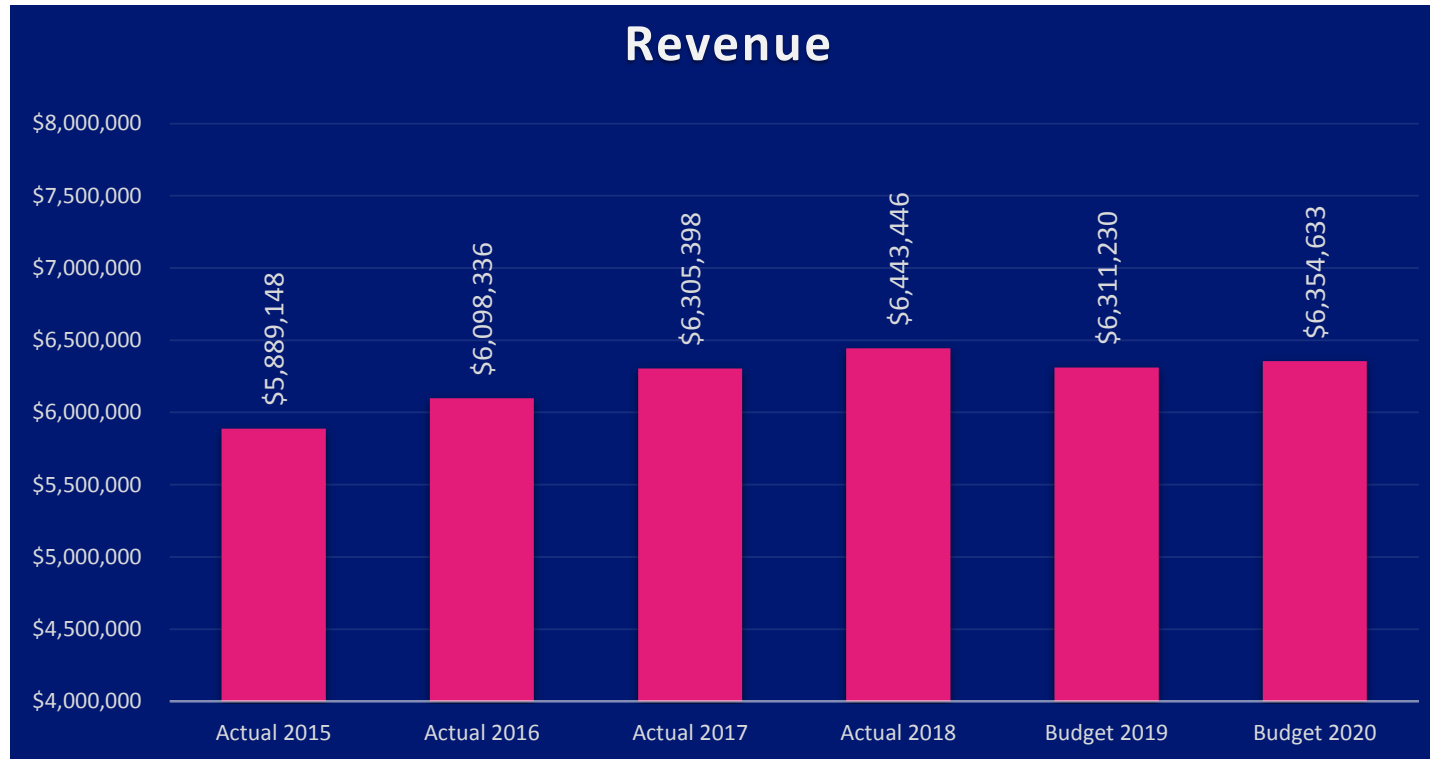
Operational Cost Recovery – 77.87%

2020 Revenues

Earned Revenues	Approved 2019 Budget	Draft 2020 Budget
Memberships, Passes and Admissions	2,933,047	2,983,047
Programs and Services	1,169,398	1,198,361
Facility Rentals and Events	1,267,512	1,219,312
Administration (miscellaneous)	941,273	953,913
Total Revenues (excluding municipal operating contribution)	6,311,230	6,354,633

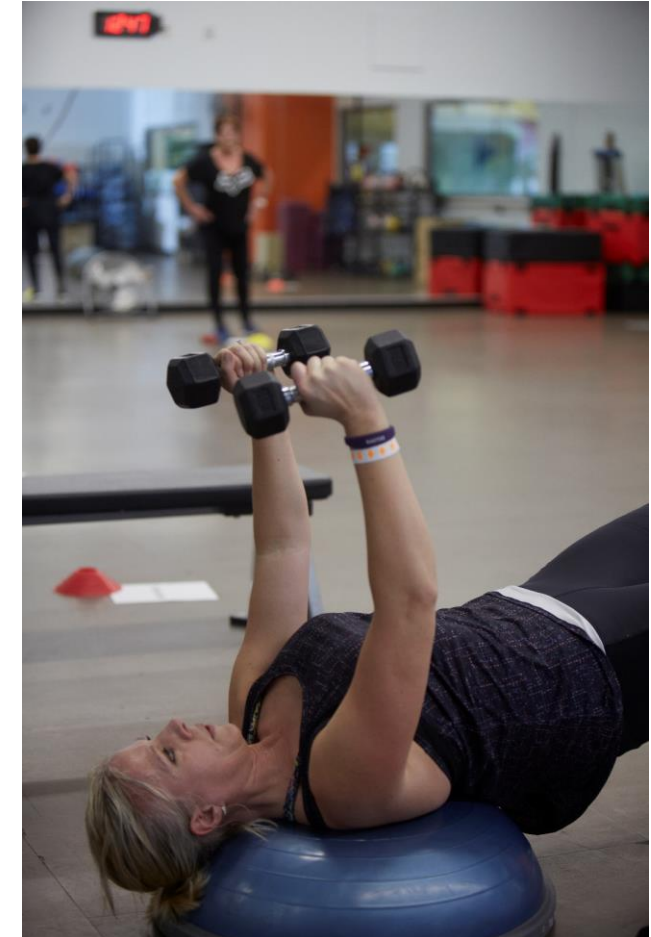


2020 Revenues

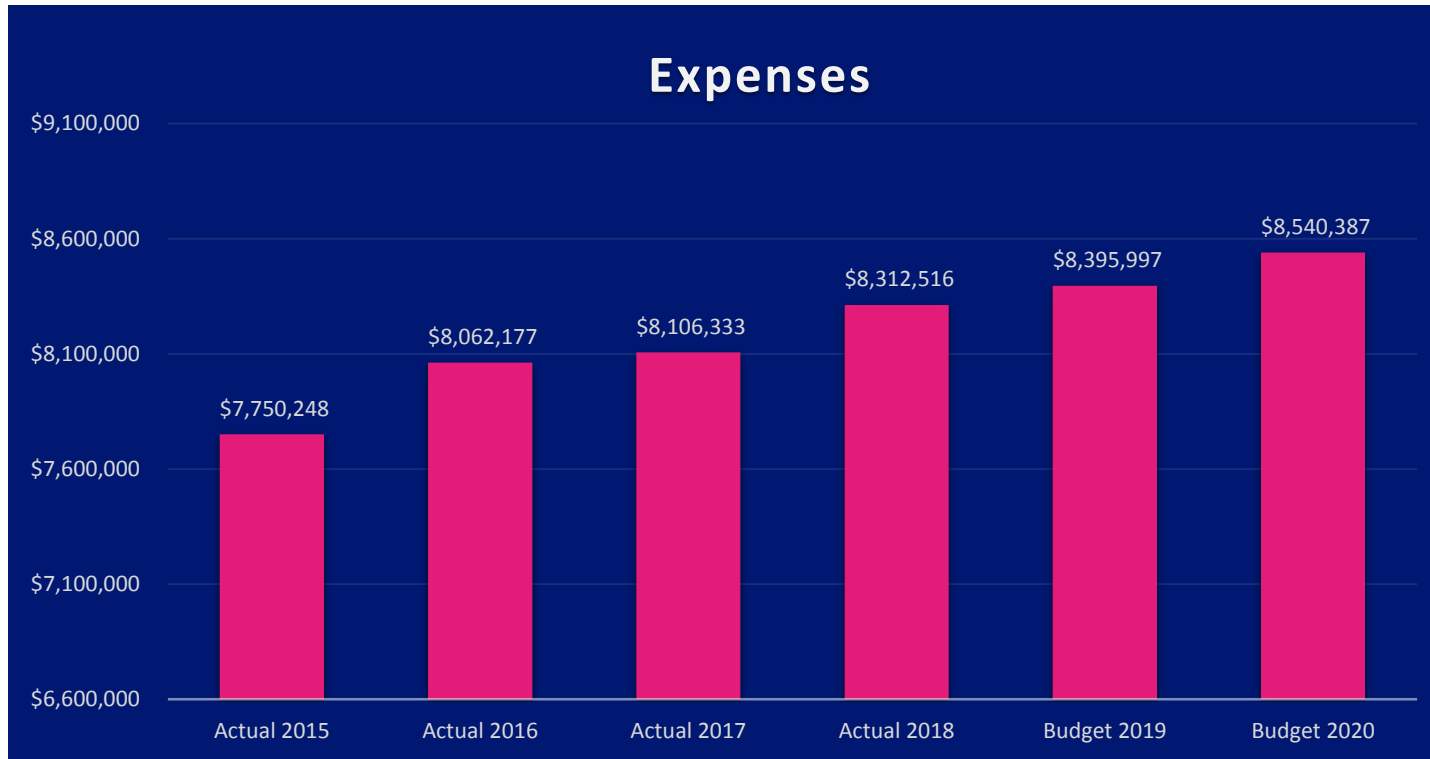


2019 Expenses

Expenses	Approved 2019 Budget	Draft 2020 Budget
Salaries and Benefits	4,364,831	4,544,017
Materials, Goods, Supplies (Inc. Depreciation)	3,138,147	3,094,370
Utilities	893,000	902,000
Total Expenses	8,395,978	8,540,387



2020 Expenses



Capital Overview

TOTAL BUDGETED CAPITAL EXPENSE - \$312,719

- Annual Fitness Equipment Replacement
 - IT Equipment
- Divider Curtains (North & South Fields and Gymnasium)

Infrastructure Overview

TOTAL BUDGETED INFRASTRUCTURE EXPENSE - \$175,000

- Pool Deck Tile Replacement – Phase 2
 - Painting Projects
- Running Track Resurfacing

Municipal Contribution	Approved Budget 2019	Draft Budget 2020
Operating	1,699,949	1,805,756
Capital/lifecycle	277,517	320,077
Infrastructure	320,000	175,000
Total Municipal Contribution	2,297,466	2,300,833



Draft 2020 Budget Summary

- Overall municipal contribution request remains consistent with 2019
- Operating cost recovery of 77.87%
- 1.7% increase in budgeted expenses – minor adjustments to FTE total, wage increases and grid shifts .
- Consistent revenues anticipated despite 3.8% decrease in facility rentals.



Thank You!
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