Action Item #	Lead	Support	Action	Goal	Strategy	Timeline
1.2.1	Corporate Services	Communications, Legislative & Administrative Services, Community & Protective Services (Parks Rec Culture)	Explore corporate sponsorship opportunities	<u>1</u>	2	Immediate ongoing
	2012 Q3 July/Aug/Sep	Researched policies in other municipring forward to Council late 2012/				
	2012 Q4 Oct/Nov/Dec Draft policy to be brought forward to Executive Committee to review. Currently preparing list of potential sponsorship opportunities to be considered as part of the policy.					Draft policy should be ready to present end Q1/early Q2 2013
1.3.1	Assessment Services		Utilize varied approaches to increase the accuracy of our assessments	1	3	Immediate ongoing
	2012 Q3 July/Aug/Sep	No update				
	2012 Q4 Oct/Nov/Dec	No update				
1.3.2	Assessment Services		Adopt revenue-based assessment for facilities as appropriate	<u>1</u>	<u>3</u>	Immediate ongoing
	2012 Q3 July/Aug/Sep	No update		•	•	
	2012 Q4 Oct/Nov/Dec	Deferred to Council's Strategic Pla	nning Retreat for review and direction.			NEW TIMELINE TBD based on Council's direction
1.4.1	Community & Protective Services (ECC)	Communications	Enhance and promote the Emergency Communications Centre (x-ref Ec. Dev. 1.5.1)	<u>1</u>	<u>4</u>	Immediate ongoing
	2012 Q3 July/Aug/Sep	No update				
	2012 Q4 Oct/Nov/Dec	The ECC provided potential custome Stony Plain, Morinville, Drayton Vall	Actions implemented - No further updates			
1.4.2	Community & Protective Services (Enforcement)		Provide services by becoming a Community Peace Officer Training Centre	1	4	Immediate ongoing
	2012 Q3 July/Aug/Sep	PPCT/OC Spray Training 2012. Lac Operating Guidelines Aug 2012.	la Biche County Enforcement viewed how we use Report Exec	. Share	d standard	
	2012 Q4 Oct/Nov/Dec	Provided assistance to Athabasca Co	ounty "how to" business case to Solicitor General re: red and b	<mark>ue lig</mark> ht	S.	
1.4.5	GM Development Services/Intelligent Community		Explore opportunities to provide internet-related services to other municipalities	1	4	Immediate ongoing
	2012 Q3 July/Aug/Sep	No update				

Action Item #	Lead	Support	Action	Goal	Strategy	Timeline		
	2012 Q4 Oct/Nov/Dec	Exploring opportunity to work with tower network.	Lac Ste. Anne and Sturgeon Counties regarding expansion of o	<mark>r joint u</mark>	ise of the	Actions implemented - No further updates		
1.5.1	Community & Protective Services (ECC)		Target the business sector and seek additional municipal contracts for the Emergency Communications Centre (x-ref Ec. Dev. 1.4.1)	1	. <u>5</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	Potential contracts as follows: Story verbally confirmed dispatch agreem ECC and Gemini are currently negot monitoring services.						
	2012 Q4 Oct/Nov/Dec	agreements for CPO dispatch. Dispatch 2014 / 15. Drayton Valley Fire has verbally conwithin their municipality. Drayton With services commencing late 2013 Work Alone monitoring services (with	confirmed business contracts are as follows: Stony Plain and Morinville are both in the process of signing greements for CPO dispatch. Dispatch services will commence Feb 2013. These two contracts were targeted for 014 / 15. Prayton Valley Fire has verbally confirmed their intent to have Parkland provide both 911 and fire dispatch services within their municipality. Drayton Valley is currently working with Glentel to establish an appropriate radio link with services commencing late 2013 or early 2014. Work Alone monitoring services (with Gemini) is working towards a new contract with Rocky Mountain Equipment to provide work alone monitoring services for 80 assets.					
1.5.2	GM Development Services/Intelligent Community		Promote the Intelligent Community project to increase Wireless Internet Service providers locating on towers as well as other rural communications service providers to both increase revenue and improve availability and quality of services. (x-ref Infra 2.1.1, 2.1.2, 2.1.3)	<u>1</u>	<u>5</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	Working with WISPs to have at least WISPs on each of the two east regio	one provider on on each the west region towers by Q4 2012 n towers by Q4 2012	and at l	east 2			
	2012 Q4 Oct/Nov/Dec	Oct/Nov/Dec Actively marketing tower co-location opportunities with WISPs, mobility, public safety, and enterprise providers						
2.2.2	Economic Development	Environmental Services/Sustainability Services Coordinator	Target green development opportunities that help implement the Integrated Community Sustainability Plan goals	2	3	Immediate ongoing		
	2012 Q3 July/Aug/Sep	t and						

Action Item #	Lead	Support	Action	Goal	Strategy	Timeline		
	2012 Q4 Oct/Nov/Dec	Working on Acheson recycling progr	Working on Acheson recycling program. Working towards possible bio-diesel plant.					
2.2.3	Executive Administration	Environmental Services/Sustainability Services Coordinator	Celebrate private sector leaders in sustainability through a formal recognition program (x-ref Enviro 1.1.3)	2	3	2013		
	Q3 July/Aug/Sep	No update						
	Q4 Oct/Nov/Dec No update							
2.2.4	Economic Development		Target industries that offer employment opportunities to advance and enhance our residents' quality of life	<u>2</u>	<u>3</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep Having ongoing success in attracting businesses to Parkland County, many of which have high salaries and great job opportunities							
	2012 Q4 Oct/Nov/Dec	No update						
2.3.1	Planning & Development Services	Engineering Services, Legislative & Administrative Services	Maintain our studies, guides, standards, plans, policies, and bylaws to ensure they are far-reaching and strategic to ensure long-term viability	2	<u>3</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	No update			•			
	Acheson ASP was given first and second reading by Council, and being referred to the Capital Region Board for their review before final approval can be given. Looking to review other planning documents incl. other ASPs and MDP. Will utilize expertise of Planning, Engineering, and LAS staff to review and update plans, policies and other planning documents to achieve strategic objectives. Engineering also completed Acheson water and sewer study, Acheson storm water management design, and currently updating Engineering development standards. Acheson Transportation Master Plan and TIAs currently underway. Engineering offsite levy polcy and bylaw currently underway.				Actions implemented - No further updates			
2.3.2	Engineering Services	Planning & Development Services, Economic Development	Take a proactive approach to infrastructure development and rehabilitation to foster economic growth and promote economic development	2	<u>3</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	No update			•			
	2012 Q4 Oct/Nov/Dec	No update - ongoing						
2.3.3	Economic Development	Planning & Development Services, Engineering Services	Promote development by acquiring land for County or others to develop	2	<u>3</u>	Immediate ongoing		

Action Item #	Lead	Support	Action	Goal	Strategy	Timeline		
	2012 Q3 July/Aug/Sep	evelop it or						
	2012 Q4 Oct/Nov/Dec	Currently negotiating the acquisition	n of future industrial property located at NE 17-53-7-W5					
	Economic Development (a) CAO and Mayor (b)	Planning & Development Services, Engineering Services, Economic Development	Pursue partnership and joint venture developments including inter-municipal partnerships (e.g. Bio-fuel diesel plant) (x-ref Enviro 1.4.2 and Agr 1.3.1)	2	3	Immediate ongoing		
	2012 Q3 July/Aug/Sep		ve done extensive research on bio-diesel plants and have had several meetings with potential partners including vestors, plant designers and a group that could run the plant.					
	2012 Q4 Oct/Nov/Dec	no update	o update					
2.3.5	Planning & Development Services	Economic Development, Environmental Services/Sustainability Services Coordinator	Encourage green development through processes for green builders or an Eco-Industrial Incentive Program (x-ref Enviro 1.4.1)	2	<u>3</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	_	ttee (EAC) has criteria for three awards: business, resident, or to the environment. Preparing a draft program (funding set in					
	2012 Q4 Oct/Nov/Dec	EAC discussions around possible eco forward.	-incentive programs. Looking for direction on policy developm	ent to n	nove this			
2.3.6	Planning & Development Services		Require fiscal impact assessment (FIA) prior to approval of statutory plans, and major subdivisions and developments.	1	3	Immediate ongoing		
	2012 Q3 July/Aug/Sep	No update						
	2012 Q4 Oct/Nov/Dec							

Council's Strategic Plan Quality of Life

Action Item #	Lead	Support	Action	Goal	Strategy	Timeline
1.1.1	Legislative & Administrative Services (IT)	Communications	Use information technology to enhance online services and external communications (x-ref Ec. Dev. 1.1.2, Q of Life 1.5.7)	<u>1</u>	1	Immediate ongoing
	2012 Q3 July/Aug/Sep	modules ne services				
	2012 Q4 Oct/Nov/Dec		n of CSS in first quarter of 2013 - we are still com tes and user account modules for CSS projects.	pleting	the online	
1.1.2	Legislative & Administrative Services (IT, GIS)	Economic Development, Communications	Creation of a public web map to assist residents in locating recreational and lifestyle gems in Parkland County (x-ref Enviro 1.1.2)	<u>1</u>	1	Immediate ongoing
	2012 Q3 July/Aug/Sep	The resources for this intiative are proceed after budget approval.				
	2012 Q4 Oct/Nov/Dec	information needs being assembled	udget. Project has commenced with web map def for consideration and approval. Consultant propo il. Web map completion targeted for completion	osals to	be	
1.1.4	GM Development Services/Intelligent Community	Community & Protective Services (Parks Rec Culture)	Investigate feasibility of a 24/7 online portal for use by community associations, groups and local businesses (x-ref Gov 1.2.2)	1	1	2012
	2012 Q3 July/Aug/Sep	Preparing Terms of Reference for co				
	2012 Q4 Oct/Nov/Dec	No update				
1.2.2	Planning & Development Services		Provide different development options that are more affordable, allowing younger families to move into the County	1	2	Immediate ongoing
	2012 Q3 July/Aug/Sep	no update				

Council's Strategic Plan Quality of Life

Action Item #	Lead	Support	Action	Goal	Strategy	Timeline
	2012 Q4 Oct/Nov/Dec	Will be explored as part of MDP re-v	write in 2013 and 2014			Actions implemented - no further updates
1.5.3	Community & Protective Services (Fire, ECC, Enforcement, Emergency Mgmt)	Communications	Enhance public education on fire, 911, Peace Officers, and other public safety initiatives	1	5	Immediate ongoing
	2012 Q3 July/Aug/Sep ECC has confirmed site visits with the following schools - Keephills, Duffield, Graminia and Blueberry. Promotional items have been ordered which promote 911 for distribution during the school visits. Enforcement Services developing Communication Plan.					
	2012 Q4 Oct/Nov/Dec	The ECC 911 Education Team along	Communication Plan submitted for 2013. Promotional items ordered in Dec. with new County Logone ECC 911 Education Team along with Parkland Fire Services completed 5 school visits during the onths of November and December 2012. The schools attended were Parkland Village, Blueberry, uffield, Keephills and Graminia.			
1.5.4	Community & Protective Services (ECC)		Reintroduction of an annual Emergency Communications 911 newsletter and hosting of the annual Partners in Protection meeting for stakeholders	1	5	Immediate ongoing
,	2012 Q3 July/Aug/Sep	no update			1	
	2012 Q4 Oct/Nov/Dec	no update				
1.5.6	CAO and Mayor	Public Works, Community & Protective Services	Lobby for introduction of GPS on gravel trucks	1	5	Immediate ongoing COMPLETE
	2012 Q3 July/Aug/Sep Resolution was prepared and presented at Pembina Zone Meeting. Resolution was defeated dropped. No further action required.				and is now	
	2012 Q4 Oct/Nov/Dec					

Council's Strategic Plan Find Environment

Action Item #	Lead	Support	Action	Goal	Strategy	Timeline		
1.1.1	Environmental Services/Sustainability Services Coordinator	Communications	Develop communication strategies to educate and inform the public on specific environmental initiatives and projects	<u>1</u>	<u>1</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	Resident sustainability education program implemented June 2012. Includes monthly articles in communicator and Reporter/Examiner; additional content on County Website. Content developed to May 2013.						
	2012 Q4 Oct/Nov/Dec	Implemented monthly messaging in newsletter, developing communications strategy for roll out of sustainability calculator tools. Communciations continues to participate in EAC to provide advice and support and organizational initiatives.						
1.1.3	Executive Administration	Environmental Services/Sustainability Services Coordinator	Celebrate residents who have incorporated green practices (x-ref Ec. Dev. 2.2.3)	1	<u>1</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	Environmental Advisory Member tas EAC member to take on project.						
	2012 Q4 Oct/Nov/Dec	See Ec.Dev. Action 2.2.3 for update industry, youth, and agriculture.						
1.2.1	Environmental Services/Sustainability Services Coordinator	all departments	Lead by example in areas of construction, renewable energy technology, energy management, waste management, fleet management, green purchasing, and organic gardening and landscaping	<u>1</u>	<u>2</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	Report on green options for new ho Report on renewable Energy options composting program implemented composters and 100 rain barrels soll administration.						
	2012 Q4 Oct/Nov/Dec		or County Centre, CSB, and Tomahawk Service Centre. Retrofit being submitted to Council for approval February 2013.	t busine:	ss plan			

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Action Item #	Lead	Support	Action	Goal	Strategy	Timeline		
1.4.1	Economic Development	Environmental Services/Sustainability Services Coordinator	Encourage and facilitate development of an Eco-Industrial Park (x-ref Ec. Dev. 2.3.5)	1	4	Immediate ongoing		
	2012 Q3 July/Aug/Sep	_	onmental Advisory Member tasked with developing options to promote eco-industry. EAC is further developing ssessing options before considering making recommendations.					
	2012 Q4 Oct/Nov/Dec	no update	update					
1.4.2	Economic Development	Planning & Development Services, Environmental Services/Sustainability Services Coordinator	Focus on green developments in Acheson including waste analysis, biodiesel plant, and a recycling program (x-ref Ec. Dev. 2.3.4 and Agr 1.3.1)	1	<u>4</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	no update	•	•				
	2012 Q4 Oct/Nov/Dec	no update						
1.4.3	Environmental Services/Sustainability Services Coordinator		Investigate development of self-assessment environmental audits for businesses	1	4	Immediate ongoing		
	2012 Q3 July/Aug/Sep	not yet commenced						
	2012 Q4 Oct/Nov/Dec	2 Q4 Oct/Nov/Dec not yet commenced						

Council's Strategic Plan Agriculture 9 of 14

Action Item #	Lead	Support	Action	Goal	Strategy	Timeline
1.1.1	Agricultural Services		Promote and sponsor attendance at events such as Farm Tech, the Provincial ASB Conference, and the International Beef Congress	-	1 1	Immediate ongoing
	2012 Q3 July/Aug/Sep	Three advisory members attended t	he International Beef Congress	•	•	
	2012 Q4 Oct/Nov/Dec	No update - continue to encourage	attendance as part of business practice.			Actions implemented - no further updates
1.1.2	Agricultural Services		Offer workshops on farm succession planning		1 1	Immediate ongoing
	2012 Q3 July/Aug/Sep	Planned for Fall 2012 or Spring 2013	3			
	2012 Q4 Oct/Nov/Dec	Workshops implemented as part of	business practice. Several planned for 2013.			Actions implemented - no further updates
1.1.4	Agricultural Services	GM Development Services/Intelligent Community, Economic Development	Support agencies such as Seed an Idea and Green Hectares for projects including education programs, demonstration farms, and smart farms.		1 1	Immediate ongoing
	2012 Q3 July/Aug/Sep	Cheque issued to Seed an Idea			•	
	2012 Q4 Oct/Nov/Dec	Continue to investigate and support practice.	t agencies with common interests and objectives as part of re	gular bu	usiness	Actions implemented - no further updates
1.2.2	GM Development Services/Intelligent Community	Agricultural Services	Expand Intelligent Community partnership with Green Hectares for development of a smart farm	:	1 2	2012
	2012 Q3 July/Aug/Sep	No update				
	2012 Q4 Oct/Nov/Dec	Demonstration farm not in Green H proposal and possibly undertake a d	Change timeline to 2013/2014			
1.3.1	Economic Development	Agricultural Services, GM Development Services/Environmental Services	Explore biofuel facilities to use agriculture products and by-products as feedstock (x-ref Ec. Dev. 2.3.4 and Enviro 1.4.2)		1 3	Immediate ongoing
	2012 Q3 July/Aug/Sep					
	2012 Q4 Oct/Nov/Dec	See Ec. Dev. Action item 2.3.4 for u	pdates on this action item			

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Action Item #	Lead	Support	Action	Goal	Strategy	Timeline
1.3.2	Agricultural Services		Encourage organizations that promote "buying local" to include Parkland County agriculture producers	-	1 3	Immediate ongoing
	2012 Q3 July/Aug/Sep	Ongoing utilizing Parkland Co	ommunicator newsletter and Agriculture Environmental newsletter.			
	2012 Q4 Oct/Nov/Dec	Evaluating possible opportu	nities including possible adding info to existing brochures and websi	te.		
1.4.2	Engineering Services	Agricultural Services	Begin planning for water fill stations for agriculture (drough spraying season) as an extension of the WILD water lines	·, ·	L 4	Immediate ongoing
	2012 Q3 July/Aug/Sep	No update	1			
	2012 Q4 Oct/Nov/Dec	Water fill stations planning of service.	currently underway. Working with the Wild Water Commission to co	ordinate	this	Actions implemented - no further updates
1.4.4	Council	Agricultural Services	Lobby government for retention of quality agriculture lands (x-ref 1.4.1)	-	1 4	Immediate ongoing
	2012 Q3 July/Aug/Sep	Agricultural Services	•		•	
	2012 Q4 Oct/Nov/Dec	the contract of the contract o	Discussion on development of strategy for preservation of agricultural lands included in agenda for Planning Retreat Feb 2013. To be included as part of MDP review			Change timeline to 2013/2014

Action Item #	Lead	Support	Action	Goal	Strategy	Timeline		
1.1.1	Legislative & Administrative Services	Public Works (Roads)	Greater integration of GIS mapping tools including additional layers of data showing above and below-ground infrastructure	1	1	Immediate ongoing		
	2012 Q3 July/Aug/Sep	The resources for this intiative are pudget approval.	The resources for this intiative are proposed in the 2013 budget. Detailed project planning will proceed after budget approval.					
	2012 Q4 Oct/Nov/Dec	Project funding approved in 2013 but	udget. Project planning to commence in first quarter of 2013.					
1.1.2	Engineering Services	Finance	Analyze the benefits of dividing the capital road program into sub-categories for ease of reference and awareness of construction activities	1	1	Immediate ongoing		
	2012 Q3 July/Aug/Sep	No update		1				
	2012 Q4 Oct/Nov/Dec	Capital Road Program (c/w Engineer	e 2013 budget. Engineering Services Capital Program is now b ring/Construction/Asphalt Surfacing/Subdivision Road Surfacinal Construction Program (c/w Engineering/Storm Water Manag	ng sub-p	rograms);			
1.1.4	Engineering Services	Public Works, GM Infrastructure Services	Develop a gravel road asset management system	1	<u>1</u>	Change timeline to 2013/2014		
	2012 Q3 July/Aug/Sep	No update						
	2012 Q4 Oct/Nov/Dec	GIS data and staffing requirements to 2014/2015.						
1.3.2	Planning & Development Services		Work with Province to ensure proper reclamation of privately-held gravel sites and waste management/landfill sites	1	3	Immediate ongoing		
	2012 Q3 July/Aug/Sep	No update		-	•			
	2012 Q4 Oct/Nov/Dec	No update						
	GM Development Services/Intelligent Community		Explore additional products and processes that can be marketed and sold (Intelligent Community) (x-ref Ec. Dev. 1.5.2)	2	1	Immediate ongoing		
	2012 Q3 July/Aug/Sep	Investigating option of acquiring dar	rk fibre to provide WISPs with more internet access options.					
	2012 Q4 Oct/Nov/Dec	Continuing to market the network to	o mobility, public safety, enterprise and additional broadband	l service	providers.	Actions implemented - no further updates.		

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Action Item #	Lead	Support	Action	Goal	Strategy	Timeline		
2.1.2	GM Development Services/Intelligent Community		Explore opportunities to leverage high speed broadband services (x-ref Ec. Dev. 1.5.2)	2	<u>1</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	No update			•			
	2012 Q4 Oct/Nov/Dec	Exploring acquisition of fiber connection choice service offerings and pricing.	oloring acquisition of fiber connect with broadband carriers in Edmonton to allow tower tenants to have greater					
2.1.3	GM Development Services/Intelligent Community		Encourage location on County towers to reduce construction of new privately-owned towers (x-ref Ec. Dev. 1.5.2)	2	<u>1</u>	Immediate ongoing		
	2012 Q3 July/Aug/Sep	Encouraging proponents for new tov Communication Towers policy.	vers to co-locate on County towers. Preparing a draft County F	Rural				
	2012 Q4 Oct/Nov/Dec	no update						
2.2.1	Executive Committee		*Explore partnerships to expand and enhance development of recreational and tourism facilities	2	<u>2</u>			
	2012 Q3 July/Aug/Sep Council met with owners of Lake Eden to initiate discussion on possible future developments.							
	2012 Q4 Oct/Nov/Dec	no update						

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Action Item #	Lead	Support	Action	Goal	Strategy	Timeline
1.1.1	Communications	AII	Develop targeted communications strategies to reach key stakeholders on specific projects and initiatives	1	<u>1</u>	Immediate ongoing
	2012 Q3 July/Aug/Sep	Working with departments on prepa department-specific Communication				
	2012 Q4 Oct/Nov/Dec	Number of departmental Communic outline for upcoming editions of Par Communications Plan incorporating municipal-multi-agency enforcements afety awareness campaign.	Actions implemented - no further updates			
1.1.2	Communications	Legislative & Administrative Services	Prepare a Public Consultation Directive to enhance our existing public consultation processes	1	<u>1</u>	Immediate ongoing COMPLETE
	2012 Q3 July/Aug/Sep	•				
	2012 Q4 Oct/Nov/Dec	NO UPDATE - COMPLETE				
1.1.3	Legislative & Adminstrative Services		Have all Council policies posted online by 2013	1	1	Immediate ongoing
	2012 Q3 July/Aug/Sep	New software is being installed to p				
	2012 Q4 Oct/Nov/Dec		post policies online. Policy database to be prepared to suppogeted for completion in the 2nd quarter of 2013.	vare	Change timeline to Q2 2013	
2.1.1	Council		Attendance at AUMA Meetings and events	<u>2</u>	<u>1</u>	Immediate ongoing
	2012 Q3 July/Aug/Sep	AUMA newsletter being circulated to conference.				
	2012 Q4 Oct/Nov/Dec	Continued review of AUMA newsletter, attendance as appropriate at meetings and events.				Actions implemented - no further updates
2.1.2	Executive Committee		Encourage increased access to and appropriate development around the Villeneuve Airport	2	<u>1</u>	Immediate ongoing COMPLETE
	2012 Q3 July/Aug/Sep	ounty				
	2012 Q4 Oct/Nov/Dec NO UPDATE - COMPLETE					

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Action Item #	Lead	Support	Action	Goal	Strategy	Timeline
2.2.1	Community & Protective Services		Participation in organization of events within the tri- municipal region including the annual Aboriginal Day hosted by the Child and Family Services Authority	2	2	Immediate ongoing
	2012 Q3 July/Aug/Sep	in the Tri-				
	2012 Q4 Oct/Nov/Dec	County representatives have attend responsibility for the Writing and Ar by Committee. Parkland County will funding included as part of 2013 and	Actions implemented - no further updates			
3.1.1	Communications	AII	Launch of new Parkland County branding set for September 2012	3	1	Immediate ongoing COMPLETE
	2012 Q3 July/Aug/Sep New branding launched September. Expect transition to new logo to be complete by December 31st/early 20					
	2012 Q4 Oct/Nov/Dec	PROJECT SUBSTANTIALLY COMPLETE - NO MORE UPDATES				