

Agricultural Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Mark Cardinal

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	35,000	32,500	-7%	-2,500	32,000	32,000	32,000
Government Transfers	168,400	183,400	9%	15,000	183,400	168,400	168,400
Other	0	0	0%	0	0	0	0
From Restricted Surplus	10,000	0	-100%	-10,000	0	0	0
	213,400	215,900	1%	2,500	215,400	200,400	200,400
<u>Expenditures</u>							
Salaries/Wages/Benefits	939,600	1,033,100	10%	93,500	1,064,100	1,096,100	1,128,200
Services	451,400	489,300	8%	37,900	500,600	520,500	510,800
Supplies	215,600	195,600	-9%	-20,000	195,600	195,600	195,600
Transfers to Government	2,500	2,500	0%	0	2,500	2,500	2,500
Amortization	6,600	5,100	-23%	-1,500	5,100	5,100	5,100
Capital	10,000	15,200	52%	5,200	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	1,625,700	1,740,800	7%	115,100	1,767,900	1,819,800	1,842,200
Department Net Cost	1,412,300	1,524,900	8%	112,600	1,552,500	1,619,400	1,641,800
Less:							
Amortization	6,600	5,100	-23%	-1,500	5,100	5,100	5,100
Impact on Taxation	1,405,700	1,519,800	8%	114,100	1,547,400	1,614,300	1,636,700

Ambulance

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tracy Kibblewhite

	<u>Comparable</u>						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	0	314,800	100%	314,800	348,900	348,900	348,900
Government Transfers	0	0	0%	0	0	0	0
Other	1,000,000	0	-100%	-1,000,000	0	0	0
From Restricted Surplus	4,980,700	143,900	-97%	-4,836,800	0	0	0
	5,980,700	458,700	100%	-5,522,000	348,900	348,900	348,900
<u>Expenditures</u>							
Salaries/Wages/Benefits	0	0	0%	0	0	0	0
Services	0	50,900	100%	50,900	61,000	61,000	61,000
Supplies	0	3,800	100%	3,800	1,500	1,500	1,500
Bank Charges & Interest	0	0	0%	0	0	0	0
Debenture Payment	0	0	0%	0	0	0	0
Amortization	0	118,800	100%	118,800	142,500	142,500	142,500
Capital	5,980,700	141,400	-98%	-5,839,300	0	0	0
To Restricted Surplus	0	262,600	100%	262,600	286,400	286,400	286,400
	5,980,700	577,500	-90%	-5,403,200	491,400	491,400	491,400
Department Net Cost							
	0	118,800	100%	118,800	142,500	142,500	142,500
Less:							
Amortization	0	118,800	100%	118,800	142,500	142,500	142,500
Impact on Taxation	0	0	0%	0	0	0	0

Assessment Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Darwin Evans

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	500	500	0%	0	500	500	500
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	10,000	0	-100%	-10,000	0	0	0
	10,500	500	-95%	-10,000	500	500	500
<u>Expenditures</u>							
Salaries/Wages/Benefits	854,100	882,500	3%	28,400	909,100	936,400	964,400
Services	170,600	136,900	-20%	-33,700	140,000	149,700	156,700
Supplies	4,300	3,200	-26%	-1,100	3,200	3,300	3,300
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	1,029,000	1,022,600	-1%	-6,400	1,052,300	1,089,400	1,124,400
Department Net Cost	1,018,500	1,022,100	0%	3,600	1,051,800	1,088,900	1,123,900
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	1,018,500	1,022,100	0%	3,600	1,051,800	1,088,900	1,123,900

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Communication Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tracy Kibblewhite

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	55,500	10,000	-82%	-45,500	10,000	5,500	26,000
	55,500	10,000	-82%	-45,500	10,000	5,500	26,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	245,200	377,600	54%	132,400	340,000	365,700	485,000
Services	237,000	203,800	-14%	-33,200	219,300	219,300	235,300
Supplies	5,000	4,000	-20%	-1,000	2,000	4,000	7,500
Capital	25,000	10,000	-60%	-15,000	0	0	0
To Restricted Surplus	1,900	7,500	295%	5,600	10,000	8,200	4,400
	514,100	602,900	17%	88,800	571,300	597,200	732,200
Department Net Cost	458,600	592,900	29%	134,300	561,300	591,700	706,200
Impact on Taxation	458,600	592,900	29%	134,300	561,300	591,700	706,200

Revision Date: April 21, 2015

Drainage & Aggregate Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Jody Hancock

	Comparable		CHANGE				
	2014	2015			2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	7,300	7,500	3%	200	7,500	7,500	7,500
Government Transfers	0	0	0%	0	0	0	0
Other	0	1,000	100%	1,000	1,000	1,000	1,000
Development Charges and Levies	0	0	0%	0	0	0	0
Contributed Assets	0	0	0%	0	0	0	0
TCA Loss/Gain on Sale	0	0	0%	0	0	0	0
From Restricted Surplus	110,000	710,000	545%	600,000	110,000	110,000	110,000
	117,300	718,500	513%	601,200	118,500	118,500	118,500
<u>Expenditures</u>							
Salaries/Wages/Benefits	678,200	720,900	6%	42,700	741,000	762,800	785,300
Services	363,100	934,300	157%	571,200	342,000	350,500	353,300
Supplies	55,300	58,300	5%	3,000	59,100	59,400	59,800
Amortization	417,400	424,600	2%	7,200	431,500	438,800	438,800
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	86,200	114,700	33%	28,500	118,100	121,600	125,200
	1,600,200	2,252,800	41%	652,600	1,691,700	1,733,100	1,762,400
Department Net Cost	1,482,900	1,534,300	3%	51,400	1,573,200	1,614,600	1,643,900
Less:							
Amortization	417,400	424,600	2%	7,200	431,500	438,800	438,800
Impact on Taxation	1,065,500	1,109,700	4%	44,200	1,141,700	1,175,800	1,205,100

Revision Date: April 21, 2015

Economic Development & Tourism

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tom Koep

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
Other Revenue	500	0	-100%	-500	0	0	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	100,000	74,000	-26%	-26,000	0	0	75,000
	100,500	74,000	-26%	-26,500	0	0	75,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	446,600	559,300	25%	112,700	678,100	713,000	749,200
Services	261,300	317,400	21%	56,100	276,700	284,300	290,400
Supplies	4,000	3,000	-25%	-1,000	3,000	3,000	3,000
Amortization	1,700	5,900	247%	4,200	10,100	10,100	10,100
Capital	0	84,000	100%	84,000	0	0	75,000
To Restricted Surplus	0	50,000	100%	50,000	50,000	50,000	50,000
	713,600	1,019,600	43%	306,000	1,017,900	1,060,400	1,177,700
Department Net Cost	613,100	945,600	54%	332,500	1,017,900	1,060,400	1,102,700
Less:							
Amortization	1,700	5,900	168%	4,200	10,100	10,100	10,100
Impact on Taxation	611,400	939,700	56%	328,300	1,007,800	1,050,300	1,092,600

Revision Date: April 21, 2015

Elected Officials

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Pat Vincent/Doug Tymchyshyn

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	0	25,400	100%	25,400	26,600	26,600	21,000
	0	25,400	100%	25,400	26,600	26,600	21,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	685,600	710,600	4%	25,000	718,500	745,000	771,500
Services	296,500	229,100	-23%	-67,400	240,000	241,300	235,600
Supplies	5,000	5,100	2%	100	5,100	5,100	5,100
To Restricted Surplus	0	0	0%	0	5,200	5,200	5,200
	987,100	944,800	-4%	-42,300	968,800	996,600	1,017,400
Department Net Cost	987,100	919,400	-7%	-67,700	942,200	970,000	996,400
Impact on Taxation	987,100	919,400	-7%	-67,700	942,200	970,000	996,400

Elections

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	0	0	0%	0	0	87,900	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	0	0	0%	0	0	57,000	0
	0	0	0%	0	0	144,900	0
<u>Expenditures</u>							
Salaries/Wages/Benefits	0	0	0%	0	0	51,700	0
Services	0	0	0%	0	0	91,800	0
Supplies	0	0	0%	0	0	20,000	0
To Restricted Surplus	19,000	19,000	0%	0	19,000	0	19,000
	19,000	19,000	0%	0	19,000	163,500	19,000
Department Net Cost	19,000	19,000	0%	0	19,000	18,600	19,000
Impact on Taxation	19,000	19,000	0%	0	19,000	18,600	19,000

Revision Date: April 21, 2015

Emergency Communications Center

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Dave Cross

	Comparable						
	2014 BUDGET	2015 BUDGET	%	CHANGE \$	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>Revenues</u>							
User Fees	940,000	963,900	3%	23,900	1,106,500	1,124,500	1,124,800
Government Transfers	0	417,900	100%	417,900	417,900	417,900	417,900
Other	0	0	0%	0	0	0	0
From Restricted Surplus	130,900	452,900	246%	322,000	0	95,800	0
	1,070,900	1,834,700	71%	763,800	1,524,400	1,638,200	1,542,700
<u>Expenditures</u>							
Salaries/Wages/Benefits	868,100	954,800	10%	86,700	1,099,900	1,149,100	1,189,400
Services	145,800	195,000	34%	49,200	41,000	41,000	40,000
Supplies	8,000	21,500	169%	13,500	18,600	18,500	18,600
Other	-143,900	-143,900	0%	0	-173,000	-173,000	-173,000
Amortization	24,700	34,300	39%	9,600	56,600	64,400	64,400
Capital	52,500	384,900	633%	332,400	60,000	95,800	0
To Restricted Surplus	47,200	170,700	262%	123,500	67,400	67,400	68,600
	1,002,400	1,617,300	61%	614,900	1,170,500	1,263,200	1,208,000
Department Net Cost	-68,500	-217,400	217%	-148,900	-353,900	-375,000	-334,700
Less:							
Amortization	24,700	34,300	39%	9,600	56,600	64,400	64,400
Impact on Taxation	-93,200	-251,700	170%	-158,500	-410,500	-439,400	-399,100

Revision Date: April 21, 2015

Emergency Management

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Ken Van Buul

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	0	0	0%	0	65,300	71,700	76,700
Government Transfers	120,000	30,000	-75%	-90,000	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	0	8,000	100%	8,000	0	0	0
	120,000	38,000	-68%	-82,000	65,300	71,700	76,700
<u>Expenditures</u>							
Salaries/Wages/Benefits	0	0	0%	0	102,100	109,900	118,100
Services	154,200	77,700	-50%	-76,500	29,100	28,600	29,100
Supplies	10,000	18,000	80%	8,000	2,200	2,200	2,200
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	164,200	95,700	-42%	-68,500	133,400	140,700	149,400
Department Net Cost	44,200	57,700	31%	13,500	68,100	69,000	72,700
Less:							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	44,200	57,700	31%	13,500	68,100	69,000	72,700

Enforcement Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Dave Cross

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	551,600	643,300	17%	91,700	594,100	594,200	566,200
Licenses and Permits	6,500	7,000	8%	500	7,000	7,000	7,000
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	337,200	329,500	-2%	-7,700	105,000	110,000	110,000
	895,300	979,800	9%	84,500	706,100	711,200	683,200
<u>Expenditures</u>							
Salaries/Wages/Benefits	2,131,800	2,215,100	4%	83,300	2,305,400	2,420,200	2,522,100
Services	435,300	462,700	6%	27,400	486,600	503,000	509,300
Supplies	134,700	78,900	-41%	-55,800	66,500	91,800	71,800
Other	60,200	60,200	0%	0	60,200	60,200	60,200
Loss on Sale of Assets	0	0	0%	0	0	0	0
Amortization	11,600	12,600	9%	1,000	12,600	12,600	12,600
Capital	117,600	3,600	-97%	-114,000	0	0	0
To Restricted Surplus	26,600	29,500	11%	2,900	29,600	29,600	29,700
	2,917,800	2,862,600	-2%	-55,200	2,960,900	3,117,400	3,205,700
Department Net Cost	2,022,500	1,882,800	-7%	-139,700	2,254,800	2,406,200	2,522,500
Less:							
Amortization	11,600	12,600	6%	1,000	12,600	12,600	12,600
Impact on Taxation	2,010,900	1,870,200	-7%	-140,700	2,242,200	2,393,600	2,509,900

Revision Date: April 21, 2015

Engineering Department

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Jody Hancock

	Comparable						
	2014	2015		CHANGE	2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	81,100	90,800	12%	9,700	97,900	98,600	98,600
Government Transfers	19,724,200	18,573,500	-6%	-1,150,700	5,646,600	1,585,700	1,451,600
Other	0	100,000	100%	100,000	0	0	0
Contributed Assets							
Taxation, Spec Taxes & Frontage	1,033,900	912,900	-12%	-121,000	1,033,600	1,033,600	1,033,600
Development Chg & Levies	0	7,119,100	100%	7,119,100	0	0	0
From Restricted Surplus	1,967,400	1,157,200	-41%	-810,200	257,300	19,100	19,100
From Long Term Debt	0	15,165,500	100%	15,165,500	0	0	0
	22,806,600	43,119,000	89%	20,312,400	7,035,400	2,737,000	2,602,900
<u>Expenditures</u>							
Salaries/Wages/Benefits	1,752,180	1,906,800	9%	154,620	2,024,000	2,068,800	2,090,300
Services	1,224,100	877,400	-28%	-346,700	1,137,200	1,223,900	1,223,900
Supplies	250,200	394,800	58%	144,600	135,400	137,300	137,300
Amortization	8,865,700	9,655,500	9%	789,800	10,756,600	11,044,800	11,160,400
Bank Charges, Interest & Other	0	298,300	100%	298,300	572,100	538,600	504,300
Debenture Payment	0	606,400	100%	606,400	1,237,400	1,270,800	1,305,100
Capital	22,876,300	42,084,000	84%	19,207,700	8,485,400	3,539,100	3,415,100
To Restricted Surplus	807,300	1,012,600	25%	205,300	808,400	809,000	809,400
	35,775,780	56,835,800	59%	21,060,020	25,156,500	20,632,300	20,645,800
Department Net Cost	12,969,180	13,716,800	6%	747,620	18,121,100	17,895,300	18,042,900
<i>Less:</i>							
Amortization	8,865,700	9,655,500	9%	789,800	10,756,600	11,044,800	11,160,400
Impact on Taxation	4,103,480	4,061,300	-1%	-42,180	7,364,500	6,850,500	6,882,500

Revision Date: April 21, 2015

Enhanced Policing

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Ken Van Buul

	Comparable		CHANGE				
	2014 BUDGET	2015 BUDGET	%	\$	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>Revenues</u>							
User Fees	0	0	0%	0	0	0	0
Government Transfers	174,700	185,000	6%	10,300	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	4,200	20,000	376%	15,800	20,500	21,000	21,500
	178,900	205,000	15%	26,100	20,500	21,000	21,500
<u>Expenditures</u>							
Salaries/Wages/Benefits	0	0	0%	0	0	0	0
Services	178,900	205,000	15%	26,100	205,900	211,800	185,500
Supplies	0	0	0%	0	0	0	0
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	178,900	205,000	15%	26,100	205,900	211,800	185,500
Department Net Cost	0	0	0%	0	185,400	190,800	164,000
Less:							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	0	0	0%	0	185,400	190,800	164,000

Revision Date: April 21, 2015

Environment Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Peter Vana

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	10,600	12,000	13%	1,400	5,000	2,500	2,500
Government Transfers	15,000	0	-100%	-15,000	0	0	0
Other	36,000	170,500	374%	134,500	170,500	170,500	170,500
From Restricted Surplus	232,000	332,000	43%	100,000	110,000	100,000	100,000
From Long Term Debt	0	0	0%	0	0	0	0
	293,600	514,500	75%	220,900	285,500	273,000	273,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	182,400	271,700	49%	89,300	214,600	158,300	164,300
Services	161,200	403,600	150%	242,400	166,600	156,600	156,600
Supplies	186,000	205,800	11%	19,800	198,500	196,000	196,000
Amortization	0	0	0%	0	0	0	0
Debenture Payment	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	150,000	50,000	-67%	-100,000	50,000	50,000	50,000
	679,600	931,100	37%	251,500	629,700	560,900	566,900
Department Net Cost	386,000	416,600	8%	30,600	344,200	287,900	293,900
Less:							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	386,000	416,600	8%	30,600	344,200	287,900	293,900

Revision Date: April 21, 2015

Executive Administration

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rob McGowan

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
From Restricted Surplus	8,100	9,700	20%	1,600	0	0	0
	8,100	9,700	20%	1,600	0	0	0
<u>Expenditures</u>							
Salaries/Wages/Benefits	1,288,500	1,323,700	3%	35,200	1,366,000	1,408,400	1,408,400
Services	93,800	200,300	114%	106,500	93,200	95,200	95,200
Supplies	7,700	7,200	-6%	-500	7,400	7,600	7,600
To Restricted Surplus	0	0	0%	0	0	0	0
	1,390,000	1,531,200	10%	141,200	1,466,600	1,511,200	1,511,200
Department Net Cost	1,381,900	1,521,500	10%	139,600	1,466,600	1,511,200	1,511,200
Impact on Taxation	1,381,900	1,521,500	10%	139,600	1,466,600	1,511,200	1,511,200

Revision Date: April 21, 2015

Facility Management Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	244,600	20,400	-92%	-224,200	0	0	0
Government Transfers	46,000	3,092,000	6622%	3,046,000	0	0	0
Local Improvement Charges	0	2,100	100%	2,100	1,400	700	0
Other	127,100	50,000	-61%	-77,100	0	0	0
From Restricted Surplus	1,080,000	639,700	-41%	-440,300	251,000	449,700	412,200
	1,497,700	3,804,200	154%	2,306,500	252,400	450,400	412,200
<u>Expenditures</u>							
Salaries/Wages/Benefits	279,000	364,700	31%	85,700	386,300	402,200	409,200
Services	735,600	1,079,700	47%	344,100	763,000	965,600	944,500
Supplies	681,000	891,600	31%	210,600	720,900	727,100	728,300
Interest on Long Term Debt	19,100	15,500	-19%	-3,600	11,700	7,800	3,600
Bank Charges & Interest	0	0	0%	0	0	0	0
Amortization	382,900	509,400	33%	126,500	599,500	599,500	599,500
Grants/Cost Share	0	0	0%	0	0	0	0
Debenture Payment	62,700	66,200	6%	3,500	69,900	73,900	66,100
Capital	731,700	3,049,500	317%	2,317,800	0	0	0
To Restricted Surplus	837,700	450,600	-46%	-387,100	926,600	932,100	938,800
	3,729,700	6,427,200	72%	2,697,500	3,477,900	3,708,200	3,690,000
Department Net Cost	2,232,000	2,623,000	18%	391,000	3,225,500	3,257,800	3,277,800
Less:							
Amortization	382,900	509,400	33%	126,500	599,500	599,500	599,500
Impact on Taxation	1,849,100	2,113,600	14%	264,500	2,626,000	2,658,300	2,678,300

Revision Date: April 21, 2015

Financial Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Jeff Dyck

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	45,400	50,000	10%	4,600	47,200	47,200	47,200
Penalties	5,900	5,000	-15%	-900	5,000	5,000	5,000
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	0	0	0%	0	0	0	0
	51,300	55,000	7%	3,700	52,200	52,200	52,200
<u>Expenditures</u>							
Salaries/Wages/Benefits	1,595,100	1,890,900	19%	295,800	1,965,600	2,061,300	2,156,900
Services	112,400	121,200	8%	8,800	142,800	114,200	114,200
Supplies	11,900	14,100	18%	2,200	11,100	11,100	11,100
Amortization	900	900	0%	0	900	900	900
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	1,720,300	2,027,100	18%	306,800	2,120,400	2,187,500	2,283,100
Department Net Cost	1,669,000	1,972,100	18%	303,100	2,068,200	2,135,300	2,230,900
Less:							
Amortization	900	900	0%	0	900	900	900
Impact on Taxation	1,668,100	1,971,200	18%	303,100	2,067,300	2,134,400	2,230,000

Fire Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Ken Van Buul

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	245,000	266,800	9%	21,800	249,200	276,900	259,300
Government Transfers	2,661,700	1,948,300	-27%	-713,400	0	0	0
Other	0	0	0%	0	0	0	0
Gain/Loss on TCA	0	0	0%	0	0	0	0
From Restricted Surplus	617,700	605,300	-2%	-12,400	274,900	205,100	244,500
	3,524,400	2,820,400	-20%	-704,000	524,100	482,000	503,800
<u>Expenditures</u>							
Salaries/Wages/Benefits	1,601,300	1,555,600	-3%	-45,700	1,600,900	1,651,600	1,700,300
Services	1,574,488	2,570,200	63%	995,712	2,283,200	2,371,900	2,375,400
Supplies	582,500	688,600	18%	106,100	426,000	388,000	388,000
Transfers to Government	783,612	557,900	-29%	-225,712	574,600	580,000	580,000
Other	53,600	53,600			60,200	60,200	60,200
Amortization	58,600	76,100	30%	17,500	164,000	391,700	550,000
Capital	2,925,400	2,273,800	-22%	-651,600	2,802,600	2,525,600	34,600
To Restricted Surplus	325,200	373,600	15%	48,400	394,600	356,800	398,500
	7,904,700	8,149,400	3%	244,700	8,306,100	8,325,800	6,087,000
Department Net Cost	4,380,300	5,329,000	22%	948,700	7,782,000	7,843,800	5,583,200
Less:							
Amortization	58,600	76,100	30%	17,500	164,000	391,700	550,000
Impact on Taxation	4,321,700	5,252,900	22%	931,200	7,618,000	7,452,100	5,033,200

Revision Date: April 21, 2015

Fleet Management Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	42,800	40,500	-5%	-2,300	41,500	42,500	43,500
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
TCA Gain on Sale	302,800	499,500	65%	196,700	22,600	74,100	417,500
From Restricted Surplus	4,051,100	6,246,000	54%	2,194,900	3,125,000	1,365,600	1,742,900
	4,396,700	6,786,000	54%	2,389,300	3,189,100	1,482,200	2,203,900
<u>Expenditures</u>							
Salaries/Wages/Benefits	846,600	965,400	14%	118,800	991,200	1,009,200	1,027,900
Services	651,900	704,600	8%	52,700	690,700	696,400	702,300
Supplies	1,711,900	1,613,300	-6%	-98,600	1,817,800	1,814,100	2,068,000
Internal Charges	-5,470,000	-6,224,100	14%	-754,100	-6,290,700	-6,292,500	-6,417,400
TCA Loss on Sale	69,900	227,600	226%	157,700	123,300	3,600	96,500
Amortization	1,562,000	1,884,400	21%	322,400	2,446,200	2,741,800	2,885,500
Capital	4,039,100	6,366,000	58%	2,326,900	3,125,000	1,348,400	1,701,500
To Restricted Surplus	2,790,400	4,110,700	47%	1,320,300	3,718,200	3,103,400	3,103,400
	6,201,800	9,647,900	56%	3,446,100	6,621,700	4,424,400	5,167,700
Department Net Cost	1,805,100	2,861,900	59%	1,056,800	3,432,600	2,942,200	2,963,800
Less:							
Amortization	1,562,000	1,884,400	21%	322,400	2,446,200	2,741,800	2,885,500
Proceeds on Sale of Assets	508,400	1,249,400	146%	741,000	885,700	270,900	399,300
Gain on Sale of Assets	-302,800	-499,500	65%	-196,700	-22,600	-74,100	-417,500
Loss on Sale of Assets	69,900	227,600	226%	157,700	123,300	3,600	96,500
Impact on Taxation	-32,400	0	-100%	32,400	0	0	0

General Municipal

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Jeff Dyck

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	52,800	61,000	16%	8,200	52,300	52,300	52,300
Licenses&Permits	0	0	0%	0	0	0	0
Franchise Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
Other	682,900	259,600	-62%	-423,300	24,200	24,200	24,200
Contributed Tangible Capital Assets	0	0	0%	0	0	0	0
Investment Income	1,229,200	822,700	-33%	-406,500	1,133,700	1,133,900	1,133,900
Penalties, Etc.	598,800	658,800	10%	60,000	658,800	598,800	598,800
TCA Gain/(Loss) on Sale	0	0	0%	0	0	0	0
From Restricted Surplus	569,600	231,300	-59%	-338,300	0	0	0
	3,133,300	2,033,400	-35%	-1,099,900	1,869,000	1,809,200	1,809,200
<u>Expenditures</u>							
Salaries/Wages/Benefits	0	1,000	100%	1,000	0	0	0
Services	0	700	100%	700	0	0	0
Supplies	0	0	0%	0	0	0	0
Transfers to Governments	105,200	101,400	-4%	-3,800	113,200	115,800	115,800
Bank Charges	45,500	45,600	0%	100	45,600	45,500	45,500
Bank Charges, Interest & Other	0	55,000	100%	55,000	55,000	0	0
Interest on Long Term Debt	8,600	1,600	-81%	-7,000	0	0	0
Other	182,300	150,100			150,100	151,500	151,500
Provision for Allowance	0	0	0%	0	0	0	0
Amortization	2,600	2,600	0%	0	2,600	2,600	2,600
Debenture Payment	529,200	229,700	-57%	-299,500	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	3,164,400	2,663,100	-16%	-501,300	2,247,800	2,247,800	2,247,800
	4,037,800	3,250,800	-19%	-754,800	2,614,300	2,563,200	2,563,200
Department Net Cost							
	904,500	1,217,400	38%	345,100	745,300	754,000	754,000
Less:							
Amortization	2,600	2,600	0%	0	2,600	2,600	2,600
Impact on Taxation	901,900	1,214,800	38%	345,100	742,700	751,400	751,400

General Office

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable				2016 BUDGET	2017 BUDGET	2018 BUDGET
	2014 BUDGET	2015 BUDGET	CHANGE %	CHANGE \$			
<u>Revenues</u>							
User Fees	5,900	5,400	-8%	-500	6,200	6,200	6,200
Government Transfers	0	0	0%	0	0	0	0
Contributed Assets	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	20,000	37,000	85%	17,000	0	0	0
	25,900	42,400	64%	16,500	6,200	6,200	6,200
<u>Expenditures</u>							
Salaries/Wages/Benefits	0	0	0%	0	0	0	0
Services	785,900	887,200	13%	101,300	888,400	907,100	912,700
Supplies	82,000	85,200	4%	3,200	84,000	84,500	84,500
Purchases From Other Gov	22,000	22,000	0%	0	22,000	24,000	24,000
Amortization	9,100	9,100	0%	0	9,900	9,900	9,900
TCA Loss/(Gain) on Sale	0	0	0%	0	0	0	0
Transfers to Gov't Agencies	0	0	0%	0	0	0	0
Capital	27,500	33,800	23%	6,300	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	926,500	1,037,300	12%	110,800	1,004,300	1,025,500	1,031,100
Department Net Cost	900,600	994,900	10%	94,300	998,100	1,019,300	1,024,900
Less:							
Amortization	9,100	9,100	0%	0	9,900	9,900	9,900
Impact on Taxation	891,500	985,800	11%	94,300	988,200	1,009,400	1,015,000

Revision Date: April 21, 2015

Geographic Information Systems

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	14,000	10,000	-29%	-4,000	13,500	13,500	13,500
Government Transfers	92,900	32,600	-65%	-60,300	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	240,000	204,600	-15%	-35,400	0	30,000	0
From Long Term Debt	0	0	0%	0	0	0	0
	346,900	247,200	-29%	-99,700	13,500	43,500	13,500
<u>Expenditures</u>							
Salaries/Wages/Benefits	422,200	501,600	19%	79,400	558,500	589,100	621,000
Services	360,300	180,800	-50%	-179,500	138,600	169,100	139,000
Supplies	6,600	16,800	155%	10,200	8,700	8,700	8,700
Amortization	5,200	16,500	217%	11,300	33,000	36,100	36,100
Long Term Debt	6,300	0	-100%	-6,300	0	0	0
Capital	51,500	163,200	217%	111,700	15,500	15,500	11,500
To Restricted Surplus	10,000	12,600	26%	2,600	22,900	16,700	16,900
	862,100	891,500	3%	29,400	777,200	835,200	833,200
Department Net Cost	515,200	644,300	25%	129,100	763,700	791,700	819,700
Less:							
Amortization	5,200	16,500	217%	11,300	33,000	36,100	36,100
Impact on Taxation	510,000	627,800	23%	117,800	730,700	755,600	783,600

Revision Date: April 21, 2015

Health & Safety

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	75,000	85,400	14%	10,400	100,000	100,000	100,000
Government Transfers	0	0	0%	0	0	0	0
Other	15,000	15,000	0%	0	15,000	15,000	15,000
From Restricted Surplus	87,500	95,300	9%	7,800	35,400	35,400	35,400
	177,500	195,700	10%	18,200	150,400	150,400	150,400
<u>Expenditures</u>							
Salaries/Wages/Benefits	185,100	190,600	3%	5,500	196,300	202,200	208,300
Services	282,900	236,300	-16%	-46,600	233,600	233,600	233,600
Supplies	15,500	42,400	174%	26,900	47,800	47,800	47,800
Amortization	1,000	3,500	250%	2,500	6,000	6,000	6,000
Capital Purchases	0	50,000	100%	50,000	0	0	0
To Restricted Surplus	15,000	15,000	0%	0	15,000	15,000	15,000
	499,500	537,800	8%	38,300	498,700	504,600	510,700
Department Net Cost	322,000	342,100	6%	20,100	348,300	354,200	360,300
<i>Less:</i>							
Amortization	1,000	3,500	250%	2,500	6,000	6,000	6,000
Impact on Taxation	321,000	338,600	5%	17,600	342,300	348,200	354,300

Revision Date: November 30, 2014

Human Resources

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tracy Kibblewhite

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	0	18,700	100%	18,700	10,000	0	13,300
	0	18,700	100%	18,700	10,000	0	13,300
<u>Expenditures</u>							
Salaries/Wages/Benefits	323,500	342,700	6%	19,200	356,800	367,500	378,500
Services	151,200	204,100	35%	52,900	171,100	156,100	176,100
Supplies	6,600	2,100	-68%	-4,500	6,600	6,600	6,600
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	700	700	700
	481,300	548,900	14%	67,600	535,200	530,900	561,900
Department Net Cost	481,300	530,200	10%	48,900	525,200	530,900	548,600
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	481,300	530,200	10%	48,900	525,200	530,900	548,600

Revision Date: April 21, 2015

Information Management

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	0	1,500	100%	1,500	0	0	0
Government Transfers	25,000	0	-100%	-25,000	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	17,100	19,000	11%	1,900	0	0	0
	42,100	20,500	-51%	-21,600	0	0	0
<u>Expenditures</u>							
Salaries/Wages/Benefits	219,300	226,500	3%	7,200	300,100	313,100	326,700
Services	85,700	57,700	-33%	-28,000	56,500	57,900	59,500
Supplies	21,300	11,800	-45%	-9,500	4,800	4,800	4,800
Amortization	15,500	15,500	0%	0	15,500	15,500	15,500
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	341,800	311,500	-9%	-30,300	376,900	391,300	406,500
Department Net Cost	299,700	291,000	-3%	-8,700	376,900	391,300	406,500
<i>Less:</i>							
Amortization	15,500	15,500	0%	0	15,500	15,500	15,500
Impact on Taxation	284,200	275,500	-3%	-8,700	361,400	375,800	391,000

Revision Date: April 21, 2015

Information Technology Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	0.00	0.00	0%	0	0.00	0.00	0.00
Government Transfers	85,000.00	226,500.00	166%	141,500	0.00	0.00	0.00
Other	0.00	0.00	0%	0	0.00	0.00	0.00
From Restricted Surplus	1,407,500	2,493,600	77%	1,086,100	214,800	295,300	238,300
	1,492,500	2,720,100	82%	1,227,600	214,800	295,300	238,300
<u>Expenditures</u>							
Salaries/Wages/Benefits	547,700	963,800	76%	416,100	965,200	1,015,600	1,057,600
Services	814,100	1,644,500	102%	830,400	1,240,700	1,240,300	1,242,300
Supplies	94,900	199,900	111%	105,000	168,400	151,200	143,100
TCA Loss on Sale	0	0	0%	0	0	0	0
Amortization	223,600	308,900	38%	85,300	435,400	463,000	488,600
Capital	1,727,300	1,765,800	2%	38,500	134,000	156,900	108,000
To Restricted Surplus	413,100	427,100	3%	14,000	427,100	427,100	427,100
	3,820,700	5,310,000	39%	1,489,300	3,370,800	3,454,100	3,466,700
Department Net Cost	2,328,200	2,589,900	11%	261,700	3,156,000	3,158,800	3,228,400
Less:							
Amortization	223,600	308,900	38%	85,300	435,400	463,000	488,600
Impact on Taxation	2,104,600	2,281,000	8%	176,400	2,720,600	2,695,800	2,739,800

Revision Date: April 21, 2015

Intelligent Community

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Peter Vana

	2014 BUDGET	Comparable 2015 BUDGET	CHANGE %	\$	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>Revenues</u>							
User Fees	197,600	207,900	5%	10,300	245,700	303,300	303,300
Government Transfers	2,777,300	2,983,300	7%	206,000	2,016,000	1,200,000	520,000
Other	0	0	0%	0	225,000	0	0
From Restricted Surplus	177,300	86,000	-51%	-91,300	199,000	199,000	199,000
	3,152,200	3,277,200	4%	125,000	2,685,700	1,702,300	1,022,300
<u>Expenditures</u>							
Salaries/Wages/Benefits	0	131,100	100%	131,100	130,600	139,200	146,600
Services	682,000	636,000	-7%	-46,000	630,800	662,300	669,900
Supplies	4,700	1,700	-64%	-3,000	3,000	3,000	3,000
Amortization	356,100	380,600	7%	24,500	502,300	569,700	607,700
Capital	2,629,300	2,984,000	13%	354,700	2,016,000	1,200,000	520,000
To Restricted Surplus	0	0	0%	0	0	0	0
	3,672,100	4,133,400	13%	461,300	3,282,700	2,574,200	1,947,200
Department Net Cost	519,900	856,200	65%	336,300	597,000	871,900	924,900
Less:							
Amortization	356,100	380,600	7%	24,500	502,300	569,700	607,700
Impact on Taxation	163,800	475,600	190%	311,800	94,700	302,200	317,200

Revision Date: April 21, 2015

Legislative and Administrative Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Doug Tymchyshyn

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	2,400	3,600	50%	1,200	4,800	5,100	5,300
Government Transfers	39,800	27,000	-32%	-12,800	35,000	27,000	27,000
From Restricted Surplus	47,000	31,500	-33%	-15,500	0	0	0
	89,200	62,100	-30%	-27,100	39,800	32,100	32,300
<u>Expenditures</u>							
Salaries/Wages/Benefits	610,500	632,300	4%	21,800	624,400	645,000	666,700
Services	44,500	56,900	28%	12,400	57,500	54,900	54,900
Supplies	8,800	4,000	-55%	-4,800	3,500	3,500	3,500
Capital Purchases	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	663,800	693,200	4%	29,400	685,400	703,400	725,100
Department Net Cost	574,600	631,100	10%	56,500	645,600	671,300	692,800
Impact on Taxation	574,600	631,100	10%	56,500	645,600	671,300	692,800

Revision Date: April 21, 2015

Parks, Recreation & Culture

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Dave Cross

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	238,800	72,200	-70%	-166,600	61,200	61,200	61,200
Government Transfers	821,700	2,512,700	206%	1,691,000	2,190,100	688,900	688,900
Other	7,500	105,200	1303%	97,700	7,500	7,500	7,500
Investment Earnings	47,400	49,200	4%	1,800	47,400	47,400	47,400
Gain/Loss on TCA Sale	0	0	0%	0	0	0	0
From Restricted Surplus	1,775,500	1,783,500	0%	8,000	20,400	0	0
	2,890,900	4,522,800	56%	1,631,900	2,326,600	805,000	805,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	1,150,300	1,094,400	-5%	-55,900	1,153,400	1,209,600	1,251,800
Services	508,700	708,200	39%	199,500	253,900	257,300	257,200
Supplies	794,500	276,800	-65%	-517,700	116,800	109,100	109,100
Transfers to Governments	3,347,900	3,993,400	19%	645,500	4,764,400	3,526,800	3,249,600
Bank Charges & Interest	0	0	0%	0	0	0	0
Interest on Long Term Debt	79,100	71,100	-10%	-8,000	62,600	53,600	44,000
Amortization	257,100	475,500	85%	218,400	593,000	593,000	593,000
Debenture Payments	136,700	144,700	6%	8,000	153,200	162,200	171,700
Capital	363,800	2,053,500	464%	1,689,700	0	0	0
To Restricted Surplus	518,800	430,500	-17%	-88,300	430,500	430,500	430,500
	7,156,900	9,248,100	29%	2,091,200	7,527,800	6,342,100	6,106,900
Department Net Cost	4,266,000	4,725,300	11%	459,300	5,201,200	5,537,100	5,301,900
Less:							
Amortization	257,100	475,500	85%	218,400	593,000	593,000	593,000
Impact on Taxation	4,008,900	4,249,800	6%	240,900	4,608,200	4,944,100	4,708,900

Revision Date: April 21, 2015

Planning & Development Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Paul Hanlan

	2014 BUDGET	Comparable 2015 BUDGET	CHANGE %	\$	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>Revenues</u>							
User Fees	263,000	259,900	-1%	-3,100	273,800	277,500	287,800
Licenses and Permits	1,705,000	1,815,500	6%	110,500	1,782,000	1,761,000	1,730,000
Government Transfers	207,000	136,700	-34%	-70,300	67,000	158,500	175,000
Other	0	100,000	100%	100,000	0	0	0
From Restricted Surplus	633,700	411,000	-35%	-222,700	315,000	508,200	315,000
	2,808,700	2,723,100	-3%	-85,600	2,437,800	2,705,200	2,507,800
<u>Expenditures</u>							
Salaries/Wages/Benefits	2,509,061	2,740,500	9%	231,439	2,867,600	2,990,100	3,082,400
Services	1,125,900	1,120,900	0%	-5,000	664,900	669,500	775,900
Supplies	4,000	5,000	25%	1,000	5,000	5,000	5,000
Amortization	1,300	1,300	0%	0	1,300	1,300	1,300
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	150,000	340,000	127%	190,000	315,000	315,000	315,000
	3,790,261	4,207,700	11%	417,439	3,853,800	3,980,900	4,179,600
Department Net Cost	981,561	1,484,600	51%	503,039	1,416,000	1,275,700	1,671,800
Less:							
Amortization	1,300	1,300	0%	0	1,300	1,300	1,300
Impact on Taxation	980,261	1,483,300	51%	503,039	1,414,700	1,274,400	1,670,500

Revision Date: April 21, 2015

Purchasing Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Tracy Kibblewhite

	2014 BUDGET	Comparable 2015 BUDGET	CHANGE %	\$	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>Revenues</u>							
User Fees	0	0	0%	0	0	0	0
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	15,600	23,000	47%	7,400	0	0	0
	15,600	23,000	47%	7,400	0	0	0
<u>Expenditures</u>							
Salaries/Wages/Benefits	230,300	309,700	34%	79,400	333,000	354,900	370,300
Services	65,900	57,600	-13%	-8,300	30,300	42,400	42,500
Supplies	2,300	1,700	-26%	-600	500	500	500
Amortization	0	0	0%	0	0	0	0
Capital	0	0	0%	0	0	0	0
To Restricted Surplus	0	0	0%	0	0	0	0
	298,500	369,000	24%	70,500	363,800	397,800	413,300
Department Net Cost	282,900	346,000	22%	63,100	363,800	397,800	413,300
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	282,900	346,000	22%	63,100	363,800	397,800	413,300

Revision Date: April 21, 2015

Road Maintenance Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	33,200	47,900	44%	14,700	35,100	36,000	36,600
Government Transfers	0	0	0%	0	0	0	0
Other	0	0	0%	0	0	0	0
From Restricted Surplus	576,000	626,500	9%	50,500	0	0	0
	609,200	674,400	11%	65,200	35,100	36,000	36,600
<u>Expenditures</u>							
Salaries/Wages/Benefits	3,891,500	3,935,900	1%	44,400	4,283,800	4,409,700	4,536,900
Services	3,404,200	3,712,700	9%	308,500	3,803,000	3,921,300	4,027,100
Supplies	2,376,000	2,702,100	14%	326,100	2,699,200	2,791,700	2,903,600
Other	10,000	10,000	0%	0	12,500	12,500	12,500
Amortization	0	0	0%	0	0	0	0
Capital	579,700	755,500	30%	175,800	41,000	50,000	50,000
To Restricted Surplus	0	0	0%	0	0	0	0
	10,261,400	11,116,200	8%	854,800	10,839,500	11,185,200	11,530,100
Department Net Cost	9,652,200	10,441,800	8%	789,600	10,804,400	11,149,200	11,493,500
<i>Less:</i>							
Amortization	0	0	0%	0	0	0	0
Impact on Taxation	9,652,200	10,441,800	8%	789,600	10,804,400	11,149,200	11,493,500

Revision Date: April 21, 2015

Solid Waste Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	724,000	1,388,300	92%	664,300	969,000	494,400	512,900
Government Transfers	132,800	83,600	-37%	-49,200	46,800	49,200	50,400
Other	0	0	0%	0	0	0	0
Investment Income	46,400	43,600	-6%	-2,800	49,200	49,200	49,200
From Restricted Surplus	531,500	809,000	52%	277,500	3,028,700	273,100	215,500
	1,434,700	2,324,500	62%	889,800	4,093,700	865,900	828,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	657,500	678,600	3%	21,100	700,100	722,400	743,400
Services	1,504,000	1,583,800	5%	79,800	1,476,800	1,547,400	1,579,600
Supplies	137,700	111,300	-19%	-26,400	92,100	97,700	99,800
Transfers to Government	61,600	61,000	-1%	-600	62,100	64,000	65,800
Amortization	238,100	249,400	5%	11,300	298,700	358,800	369,400
Capital	372,000	601,900	62%	229,900	2,965,000	210,000	150,000
To Restricted Surplus	491,300	1,136,300	131%	645,000	601,400	121,400	121,400
	3,462,200	4,422,300	28%	960,100	6,196,200	3,121,700	3,129,400
Department Net Cost	2,027,500	2,097,800	3%	70,300	2,102,500	2,255,800	2,301,400
Less:							
Amortization	238,100	249,400	5%	11,300	298,700	358,800	369,400
Impact on Taxation	1,789,400	1,848,400	3%	59,000	1,803,800	1,897,000	1,932,000

Revision Date: April 21, 2015

Water & Wastewater Services

2015-2018 Department Net Cost Summary by Object & Taxation Impact

Manager: Rod Fraser

	Comparable						
	2014	2015	CHANGE		2016	2017	2018
	BUDGET	BUDGET	%	\$	BUDGET	BUDGET	BUDGET
<u>Revenues</u>							
User Fees	2,849,900	2,972,000	4%	122,100	3,199,900	3,073,700	3,767,300
Taxation, Spec Taxes & Front	275,000	335,000	22%	60,000	327,300	360,000	390,000
Penalties	6,300	6,900	10%	600	5,700	5,300	5,900
Government Transfers	0	347,000	100%	347,000	0	0	0
Contributed Assets	0	0	0%	0	0	0	0
Other	17,100	0	-100%	-17,100	0	0	0
Development Charges & Levies	0	0	0%	0	0	0	0
Local Improvement Charges	0	37,400	100%	37,400	25,900	20,100	14,900
From Restricted Surplus	788,400	726,000	-8%	-62,400	178,200	450,000	128,900
	3,936,700	4,424,300	12%	487,600	3,737,000	3,909,100	4,307,000
<u>Expenditures</u>							
Salaries/Wages/Benefits	501,100	592,700	18%	91,600	611,000	611,400	618,200
Services	822,000	877,700	7%	55,700	276,400	281,300	276,100
Supplies	216,900	212,900	-2%	-4,000	222,200	225,900	228,100
Interest & Bank Charges	0	0	0%	0	0	0	0
Interest on Long Term Debt	126,600	104,700	-17%	-21,900	84,400	73,900	63,900
Other	10,000	10,000	0%	0	12,500	12,500	12,500
Purchases from other Gov	1,519,900	1,590,200			1,736,700	1,884,200	2,021,300
Transfers to Government	35,000	75,000	114%	40,000	35,000	35,000	35,000
Amortization	857,000	900,100	5%	43,100	903,100	903,100	903,100
Debenture Payment	310,200	331,700	7%	21,500	223,300	224,900	184,300
Capital	0	272,000	100%	272,000	0	0	0
To Restricted Surplus	430,000	432,400	1%	2,400	570,500	595,000	902,600
	4,828,700	5,399,400	10%	500,400	4,675,100	4,847,200	5,245,100
Department Net Cost	892,000	975,100	1%	12,800	938,100	938,100	938,100
Less:							
Amortization	857,000	900,100	5%	43,100	903,100	903,100	903,100
Impact on Taxation	35,000	75,000	114%	40,000	35,000	35,000	35,000