

PARKLAND COUNTY
2021 YEAR END RESTRICTED SURPLUS & ALLOWANCE TRANSFERS

Transfer to Restricted Surplus - Incomplete Programs			Note
Agriculture Services	Environmental Regulatory Compliance for Contaminated Sites	80,300	
Community Services	Devon - Arena Capital Cost Share	101,400	
Community Services	Devon - Pool Operational Cost Share	24,800	
Chief Financial Office	Assessment Efficiencies and Alignment	86,800	
Employee Services	Training & Professional Development	173,500	
Employee Services	Furniture for Other Departments	28,000	
Employee Services	Talent Recruitment and Selection	40,000	
Fire Services	Emergency Management Training Courses	4,500	
Fire Services	Fire Maintenance and Logistics	11,000	
Fire Services	Wildland Urban Interface Workshop Facility Rental and Subject Matter Experts	6,000	
Fire Services	Specialized Low Carbon Footprint Fire Facility Rental for Firefighting Proficiencies	20,000	
Fire Services	Recruit and Firefighter Training	19,000	
Fire Services	Wages High Call Frequency	450,000	
Strategic Initiatives	Connected Communities	124,800	
Engineering Services	Asset Management Software Consulting	8,285	
Engineering Services	Legal Surveys	6,100	
Engineering Services	2021 Wastewater CCTV Program	50,000	
General Municipal Operations	Wabamun Strategy Support	165,400	
Total Transfer to Restricted Surplus for Incomplete Programs		\$ 1,399,900	
Transfer to Restricted Surplus - Incomplete Operating Projects			
Community Services	Entwistle Pool Start-up Operational Plan	6,021	
Employee Services	Staff Engagement Survey	30,000	
Strategic Services	Regional Agriculture Master Plan (RAMP)	23,864	
Chief Financial Office	PSAB Standard Research & Implementation Asset Retirement Obligation	20,000	
Planning & Development Services	Planning & Development Core Service Support	33,686	
Information Services	Temporary Resource for GIS	22,000	
Strategic Initiatives	Satellite Internet Pilot Project	53,544	
Strategic Initiatives	Broadband Feasibility Study: Paul First Nation	4,400	
Strategic Initiatives	CFO Division Plan	8,846	
Total Transfer to Restricted Surplus - Future Operating for Incomplete Operating Projects		\$ 202,400	
Transfer to Restricted Surplus - Incomplete Capital Projects			
Strategic Initiatives	Customer Relationship Management (CRM) Software	27,116	
PMO - UNITE & IT Major Projects	UNITE: eProcurement	75,000	
PMO - UNITE & IT Major Projects	UNITE: Tax & Utilities system upgrades	423,315	
Public Works	H2S Monitors at Wastewater Transfer Stations - Infrastructure Upgrades (Villeneuve)	6,218	
Engineering Services	2021 Annual Asphalt Surfacing Program Golden Spike Rd to Future Capital	25,224	
Total Transfer to Restricted Surplus - Future Capital for Incomplete Capital Projects		\$ 556,900	
Total Transfers to Restricted Surplus for Incomplete 2021 Programs and Projects		\$ 2,159,200	1

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Transfer to Restricted Surplus - Future Capital		
GM Operations Contingency	Unexpended Funds	220,314
Transfer to Restricted Surplus - Long Term Sustainability		
General Municipal Operations	Offsite Levies Front Ending Recovery	11,486,566
Transfer to Restricted Surplus - Granular Aggregates		
Road Maintenance & Drainage	Year End Gravel Adjustments	78,212
Transfer to Restricted Surplus - Future Operating		
Engineering Services	Capital Project Warranties	10,000
CAO Contingency	Unexpended Funds	176,400
Transfer to Restricted Surplus - Future Transportation		
Engineering Services	Recovery of Internal Borrowing	459,305
Total Transfers to Restricted Surplus for Future Projects		\$ 12,430,800
Transfer to Restricted Surplus - Business Attraction - for Future Projects		1,000,000
Transfer to Restricted Surplus - Information Technology - for Future Projects		2,000,000
Transfer to Restricted Surplus - Recreation Facilities - for Future Projects		1,500,000
Total Other Transfers		\$ 4,500,000
Total Transfers to Restricted Surplus:		\$19,090,000
Transfer from/to Allowance for Uncollectible Accounts		
Decrease Allowance - Accounts Receivable & Utilities		(3,600)
Decrease Allowance - Property Taxes		(4,500)
Total Transfers/(Reduction) to Allowance for Uncollectible Accounts:		\$ (8,100)
Note 1 - These are programs/projects budgeted for in 2021 but not completed and are funded by taxation		
Note 2 - Funds to be allocated to restricted surplus for future projects		
Note 3 - Additional funds to be allocated to restricted surplus		
Note 4 - Allowance for uncollectible accounts		