

# Tri-Municipal Indoor Recreation Facilities Strategy

Council Update

August 2017

# Agenda



**1. Work Plan Update**



**2. Engagement 2**



**3. Introduction**



**4. Planning Foundations**



**5. Moving Forward**



**6. Next Steps**



# 1. Work Plan Update

## Phase 1

Start-up,  
Background  
Review &  
Inventory

Dec – June  
2016

## Phase 2

Community  
Engagement 1  
& Needs  
Assessment

Apr – Sep  
2016

## Phase 3

Draft Strategy  
& Community  
Engagement 2

Jan – April  
2017

## Phase 4

Final Strategy

May – August  
2017



2.

## Engagement 2



# 2.1 Open House and Stakeholder Workshop

**Goal: Demonstrate how feedback informed the Strategy**

## **Heritage Park Facility in Stony Plain:**

Open House May 29, 1 – 4 pm

Open House May 30, 5:30 – 8:30 pm

- Storyboards, team members and municipal representatives informed and allowed for feedback

## **Stakeholder Workshop May 29, 6:30 – 8 pm**

- Stakeholders representing a variety of user groups reviewed and commented on the draft Strategy





# 3. Introduction



# 3.1 Purpose of the Plan

Recreation facilities and the programs and services they enable are important to the quality of life and health of our communities.

Achieving the benefits of recreation doesn't just happen by chance. It requires well thought-out, data-driven, and outcomes-focused plans that set the direction for the types of recreation facilities are most needed, by when and where.

Working collaboratively with our residents and partners, this Plan, known as the "Tri-Plan" is a framework for regional collaboration and will guide decisions regarding the development and enhancement of indoor recreation facilities in the Tri-Region over the next 10 years. The plan is intended to be guiding in nature and recognizes that each of the three municipal partners maintains full autonomy to pursue indoor recreation facility development as directed by their respective councils.



## 4. Planning Foundations

- Population & Demographic Analysis
- Capacity & Utilization
- Population Standards
- Engagement Feedback



# 4.1 Population & Demographics

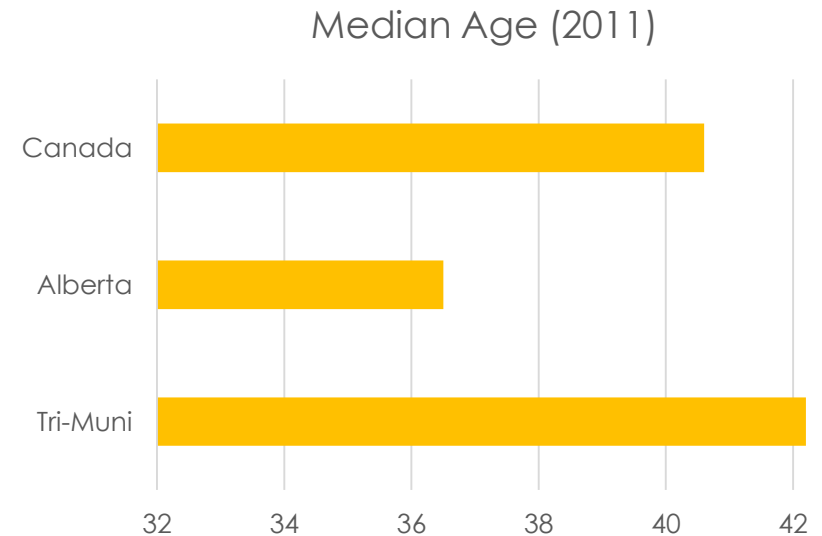
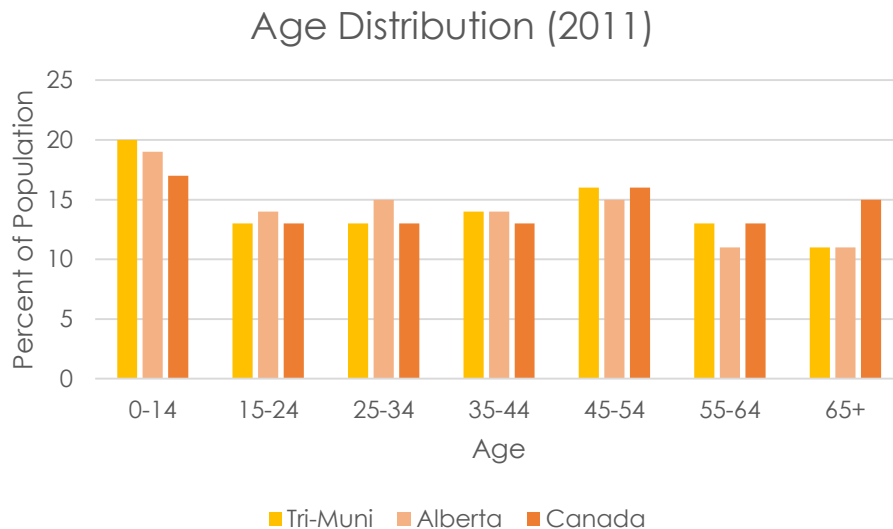
## Population Growth Trend:

Growth Trend	1991	1996	2001	2006	2011	2016	2021 (HIGH)	2026 (HIGH)
Spruce Grove	12,908	14,271	15,983	19,541	26,171	34,066		
Stony Plain	7,226	8,274	9,624	12,363	15,051	17,189		
Portion of Parkland	12,084	13,287	14,619	14,707	16,398	N/A		
<b>TOTAL Tri-Muni</b>	<b>32,218</b>	<b>35,832</b>	<b>40,226</b>	<b>47,534</b>	<b>57,620</b>	<b>N/A*</b>	<b>92,300</b>	<b>103,500</b>

\* The reason why the 2016 Portion of Parkland figure is N/A is because the 2016 electoral subdivision upon which the previous years' values are based were not yet released for the 2016 census at the time of the report's writing.

# 4.1 Population & Demographics

## Demographic Profile:



## 4.2 Capacity & Utilization

- **Arenas and Pools** have the highest rates of utilization
- **Gymnasiums are at capacity**, according to evidence from engagement. Data was inconsistent and proper utilizations could not be calculated for gymnasiums
- **Pools**
  - **95%** capacity total time
  - Are expected to reach **122% by 2021** and **133% capacity by 2026** – using medium-growth projections

	Current Utilization		2021 Projected Utilization			2026 Projected Utilization		
Facility Type	Maximum Seasonal Capacity (Hours/Season)	Current Utilization	Low Growth (84,475)	Medium Growth (89,833)	High Growth (92,300)	Low Growth (96,500)	Medium Growth (97,500)	High Growth (103,500)
<b>Pools – Total Time</b>	4,003	95%	116%	122%	126%	131%	133%	141%

## 4.2 Capacity & Utilization

- **Arenas**
  - **97%** capacity for prime-time hours, **61%** for total time
  - Are expected to reach **122% by 2021** and **132% capacity by 2026** – for prime-time, using medium-growth projections

	Current Utilization		2021 Projected Utilization			2026 Projected Utilization		
Facility Type	Maximum Seasonal Capacity (Hours/Season)	Current Utilization	Low Growth (84,475)	Medium Growth (89,833)	High Growth (92,300)	Low Growth (96,500)	Medium Growth (97,500)	High Growth (103,500)
<b>Arenas – Total Time</b>	15,411	61%	69%	73%	75%	78%	79%	84%
<b>Arenas – Primetime</b>	7,846	97%	116%	122%	125%	131%	132%	140%



## 4.2 Capacity & Utilization

- **Fieldhouses**
  - **73%** capacity for prime-time hours, **38%** for total time
  - Are expected to reach **94% by 2021** and **102% capacity by 2026** – for prime-time, using medium-growth projections

	Current Utilization		2021 Projected Utilization			2026 Projected Utilization		
Facility Type	Maximum Seasonal Capacity (Hours/Season)	Current Utilization	Low Growth (84,475)	Medium Growth (89,833)	High Growth (92,300)	Low Growth (96,500)	Medium Growth (97,500)	High Growth (103,500)
Fieldhouses – Total Time	11,867	38%	47%	49%	51%	51%	53%	54%
Fieldhouses – Primetime	2,464	73%	89%	94%	97%	101%	102%	108%

# 4.3 Engaging Our Public

## WHAT WE HEARD...

Participants  
polled felt  
**70%**  
satisfied with  
current in-door  
recreation  
facilities.

“Incredible growth in the region has put pressure on all recreation facilities and the demand for space is limiting the opportunities for program growth and introduction of new forms of recreation in the area... The existing facilities are well planned, not extravagant and very functional.”

— Comment from MindMixer Feedback

### THEMES



#### SCHOOLS ARE AN OPPORTUNITY

Creating enhanced indoor recreation facilities that benefit both schools and nearby residents with low rental costs have the potential to serve many users. High school students surveyed used indoor sports fields the most out of all in-door facilities. The stakeholders also indicated the most support for additional indoor sports fields.



#### STONY PLAIN HAS THE GREATEST NEED

Participants felt that because the Trans Alta Tri-Leisure Centre is located in Spruce Grove, the best location for a new multi-plex facility would be in Stony Plain or nearby in Parkland County in order to serve more users.



#### EXISTING FACILITIES NEED UPDATING

With the growing demand on indoor recreation facilities, participants felt that upgrading could help to better serve users.



#### A NEW LEISURE POOL IS DESIRED

We heard from many stakeholders that a new leisure pool was most needed which also went hand-in-hand with the results we heard from the phone survey—that swimming was the most popular activity.

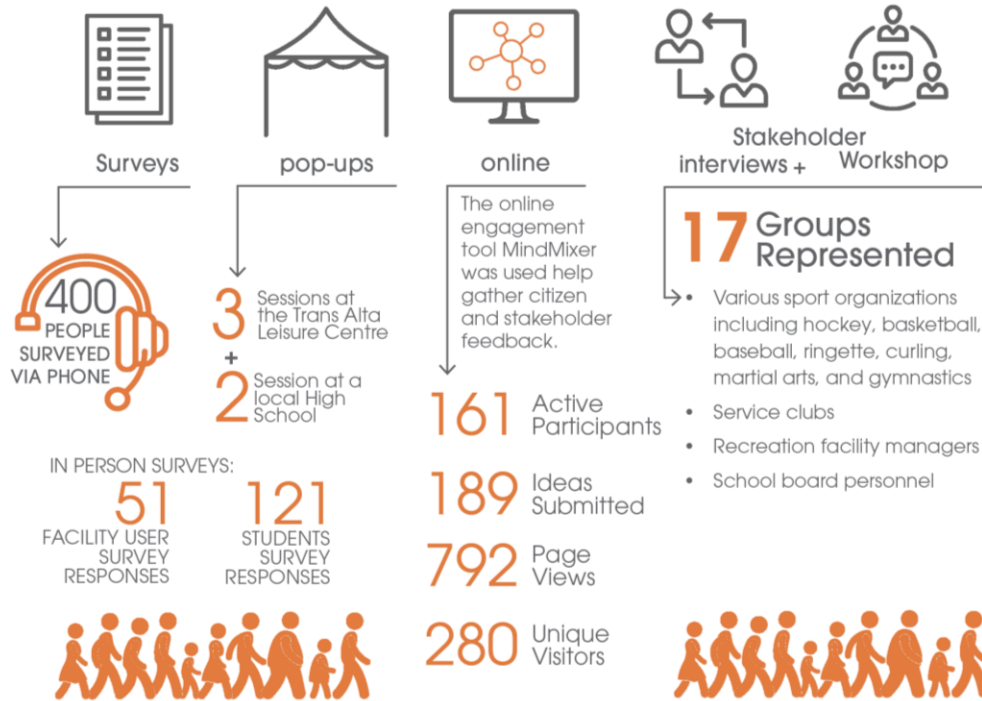
### TRI-LEISURE CENTRE:

A facility serving the whole region

Participants told us:

- It is the regions most used facility
- It has reached capacity and often feels very crowded.
- Maintenance is not keeping up with increased usage, resulting in unclean facilities.
- Features are outdated and inadequate.
- Due to increasing demand for organized hockey and swimming lessons, leisure times have been reduced for swimming and skating.
- Practice times are being offered too late for younger children.
- Hockey has dominated the demand on ice time.
- It's expensive for youth and families.

## HOW WE CONSULTED CITIZENS AND STAKEHOLDERS:



### Stakeholder workshop feedback:

A common vision and goals were discussed during the workshop and many of the comments reflected the desire to see indoor recreation facilities in the region to be more

## INCLUSIVE + ACCESSIBLE + EQUITABLE

especially to vulnerable populations, youth, families, and adults 30-65.

Participants felt that

**10-20 KM**

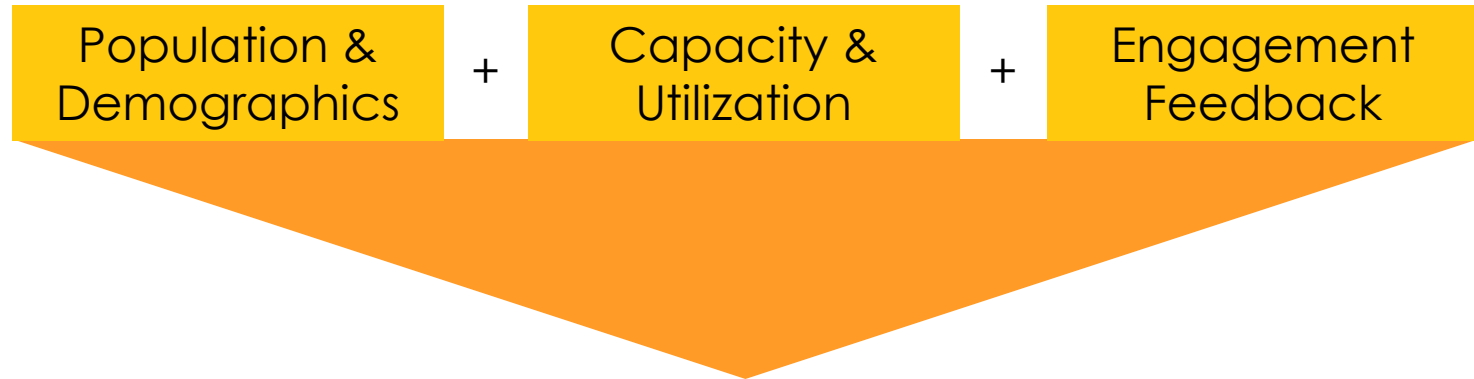
is the ideal distance to travel for indoor recreation facilities

### According to the phone survey, these are the FACILITIES MOST NEEDED

1.  LEISURE SWIMMING
2.  ADVENTURE SPORTS FACILITIES
3.  FITNESS AREAS WITH EQUIPMENT
4.  ARENAS

# 4.3 Engaging Our Public

## 4.4 Implications



### NEED

more...

- **arenas**
- **pools**
- **fitness/wellness facilities**
- **indoor adventure facilities**
- **fieldhouse space**

in the Tri-Muni Region

### PRIORITIZATION

Rank	Facility Type
1	Leisure Pool
2	Arena
3	Indoor Adventure
4	Fitness/Wellness
5	Fieldhouse/Dry Floor Area





## 5. Moving Forward

- Outcomes
- Strategic Directions

# 5.1 Outcomes

## Outcomes:

### Our residents will:



Have a higher quality of life.



Be more physically active, more often throughout their daily lives.



Be healthier and live longer.



Have higher self-esteem, self-confidence and life satisfaction.



Have stronger relationships with their family, friends and the community as a whole.



Have greater pride and connection to their community.

### Our region will:



Attract and retain more skilled workers and employers.



Diversify and strengthen its economy through sport and recreation based tourism.



Experience stronger land values.



Experience lower health care costs and costs associated with crime and other anti-social behaviours.

## 5.2 Strategic Directions

### **Strategic Direction 1: Defer TLC Expansion to a New Multi-Purpose Leisure Centre**

1. *Rather than expanding and upgrading the Tri Leisure Centre, conduct a feasibility study for a new multiplex that includes a leisure pool, lane pool, twin arena, indoor adventure park, fieldhouse, fitness/wellness space, walking track and multipurpose programmable space.*

### **Strategic Direction 2: Community Cultural Plan Integration**

1. *Review community cultural plans and examine the feasibility of integrating recommended new cultural facilities with recommended new recreation facilities from this Plan.*

## 5.2 Strategic Directions

### **Strategic Direction 3: Arena Strategy**

1. Complete the feasibility study for the twinning of the Glenn Hall Centennial Arena and expand the arena if deemed feasible.
2. Include considerations for a twin arena in the feasibility study for a new multi-purpose leisure centre.

### **Strategic Direction 4: Aquatics Strategy**

1. Begin planning for a new aquatic venue as part of a newly developed leisure centre.

### **Strategic Direction 5: Indoor Adventure Facility**

1. Develop plans for an indoor adventure centre as part of a new Multi-Purpose Leisure Centre in the region.



## 5.2 Strategic Directions

### **Strategic Direction 6: Fitness/Wellness Strategy**

1. *Begin planning for a new fitness/wellness facility and walking track with the new aquatic venue.*

### **Strategic Direction 7: Fieldhouse Strategy**

1. *Include considerations for a fieldhouse in the feasibility study for a new multi-purpose leisure centre.*

### **Strategic Direction 8: Land Acquisition**

1. *Establish two new sites for future regional facility development; major (25 acres) and minor (15 acres).*

## 5.2 Strategic Directions

### Strategic Direction 9: Community School Strategy

1. *Prepare a community school charter to research existing conditions and ways to maximize community uses of schools.*

### Strategic Direction 10: Operational Strategy

1. **Data Tracking:** *Utilize an online booking and registration program that could be used by all facilities to provide real time utilization information.*
2. **Clear Processes:** *Adopt a Recreation Facility Development Process between the Tri-Regional Partnership that establishes clear processes for facility planning, approvals, implementation and close out.*

# 5.2 Strategic Directions

## Strategic Direction 10: Operational Strategy (continued)

3. **Fees:** *Establish and implement a fees and charges policy to be applied to all regional facilities.*
4. **Primetime and Non-Primetime Consistency:** *Prepare a standardized policy for primetime/non-prime time in each facility category, such as arena, aquatics, fitness/wellness, fieldhouse, community gym.*

# 5.2 Strategic Directions

## Strategic Direction 10: Operational Strategy (continued)

5. **Cost to Users:** *Review and update the barriers to access services and how they might be addressed in new policies that ensure equal access.*
6. **Tri-Muni Joint Use Agreements:** *Existing agreements need to be reviewed and updated while new agreements will need to be established.*
7. **Cost Sharing:** *Develop a cost sharing agreement between Tri-Municipal partners.*





## 6. Next Steps

# 6.1 Next Steps

## Implementation Considerations:

- After the completion of this facility strategy project
- Implementation Plan:
  - Developed by local administration with input from council
  - Administration recommends necessary Financial and Human Resourcing
  - Administration recommends optimal timelines and deliverables

# Tri-Municipal Indoor Recreation Facilities Strategy



August 2017