

**Parkland County Municipal Library Board**  
**Three Year Rolling Budget to 2017**

	<i><b>Actual</b></i> <b>2012</b>	% Rev	<b>2013</b>	% Chng	% Rev	<b>2014</b>	% Chng	% Rev	<b>2015</b>	% Chng	% Rev	<b>2016</b>	% Chng	% Rev	<b>2017</b>	% Chng	% Rev
<b>ASSUMPTIONS</b>																	
Population	30,568		30,568			30,568			30,568			30,568			30,568		
Per capita Parkland County	13.58		13.89	0.0%		14.27	2.7%		15.05	5.5%		15.81	5.0%		16.26	2.9%	
Per capita Provincial Grant	5.36		5.36	0.0%		5.32	-0.9%		5.37	0.9%		5.37	0.0%		5.37	0.0%	
<b>Revenues</b>																	
Parkland County	415,228	72%	424,624	0.0%	72%	436,291	2.7%	73%	460,183	5.5%	74%	483,241	5.0%	75%	497,084	2.9%	75%
Province of AB	163,985	28%	163,985	0.0%	28%	162,481	-0.9%	27%	164,000	0.9%	26%	164,000	0.0%	25%	164,000	0.0%	25%
Total Annual Funding	579,213		588,609	0.0%		598,771	1.7%		624,183	4.2%		647,241	3.7%		661,084	2.1%	
Other Interest	0		0			0			0			0			0		
Total Revenue	579,213		588,609	0.0%		598,771	1.7%		624,183	4.2%		647,241	3.7%		661,084	2.1%	
<b>Expenditures</b>																	
<b>Library Operations</b>																	
Salaries	177,770		95,165	2.9%		169,393	78.0%		177,863	5.0%		186,756	5.0%		196,094	5.0%	
Employee Benefits	9,356		2,379	-59.8%		11,279	374.1%		11,843	5.0%		12,435	5.0%		13,057	5.0%	
Travel	8,910		1,992	-59.8%		7,500	276.5%		7,875	5.0%		8,269	5.0%		8,682	5.0%	
Programming and Materials	39,001		40,952	-6.3%		30,000	-26.7%		60,000	100.0%		63,000	5.0%		66,150	5.0%	
Training and Development	5,055		7,641	5.0%		5,788	-24.2%		6,078	5.0%		6,381	5.0%		6,700	5.0%	
Professional	0		0			2,000	#DIV/0!		2,100	5.0%		2,100	0.0%		2,100	0.0%	
Equipment and supplies	1,023		0			2,500	#DIV/0!		2,625	5.0%		1,500	-42.9%		1,500	0.0%	
Other	0		958	2.2%		4,815	402.6%		1,000	-79.2%		1,000	0.0%		1,000	0.0%	
Major expenditures	0		4,718	100.0%		10,000	112.0%		5,000	-50.0%		5,000	0.0%		5,000	0.0%	
<b>Total outlet operations</b>	241,115	42%	153,805	-3.5%	40%	243,276	58.2%	41%	274,383	12.8%	44%	286,441	4.4%	44%	300,283	4.8%	45%
<b>Board and Administrative Expenses</b>																	
Accounting and Legal	2,400		0	5.0%		4,052	#DIV/0!		1,000	-75.3%		1,000	0.0%		1,000	0.0%	
Courier and postage	194		0	16.7%		400	#DIV/0!		400	0.0%		400	0.0%		400	0.0%	
Honourariums	12,285		13,455	5.0%		12,000	-10.8%		15,000	25.0%		15,000	0.0%		15,000	0.0%	
Mileage	3,444		5,614	0.0%		2,000	-64.4%		2,000	0.0%		3,000	50.0%		3,000	0.0%	
Insurance	340		0	42.9%		1,000	#DIV/0!		1,000	0.0%		1,000	0.0%		1,000	0.0%	
Bank charges	196		240	66.7%		500	108.3%		500	0.0%		500	0.0%		500	0.0%	
Office supplies and equipment	300		531	0.0%		500	-5.8%		500	0.0%		500	0.0%		500	0.0%	
Meals and entertainment	1,053		1,180	50.0%		1,500	27.1%		1,500	0.0%		1,500	0.0%		1,500	0.0%	
Travel	0		0	25.0%		1,000	#DIV/0!		1,000	0.0%		1,000	0.0%		1,000	0.0%	
Events and workshops	0		0	0.0%		500	#DIV/0!		500	0.0%		500	0.0%		500	0.0%	
Training	2,000		1,221	0.0%		4,500	268.6%		4,500	0.0%		4,500	0.0%		4,500	0.0%	
Memberships and subscriptions	661		721	0.0%		500	-30.7%		500	0.0%		500	0.0%		500	0.0%	
WCB	200		510	0.0%		0	0.0%		400	0.0%		400	0.0%		400	0.0%	
Other	10,435		1,070	0.0%		1,000	-6.5%		1,000	0.0%		1,000	0.0%		1,000	0.0%	
<b>Total Board expenses</b>	33,508	6%	24,542	7.5%	6%	29,452	20.0%	5%	29,800	1.2%	5%	30,800	3.4%	5%	30,800	0.0%	5%
<b>Partner Library Funding</b>																	
Total partner funding	290,556	50%	291,284	5.4%	51%	315,000	8.1%	53%	320,000	1.6%	51%	330,000	3.1%	51%	330,000	0.0%	50%
<b>Reserves</b>																	
Increase (decrease) in reserves	14,034	2%	20,000	-20.0%	3%	8,000	-60.0%	1%	0	0%	0	#DIV/0!	0%	0	#DIV/0!	0%	
<b>Total Expenditures</b>	579,213		559,120	0.7%		595,728	6.5%		624,183	4.8%		647,241	3.7%		661,083	2.1%	
Excess revenues over expenditures	0	0%	9,489		0%	544		0%	0	0%	0	0	0%	0		0%	