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Introduction

Parkland County aligns strategic and corporate planning, budgeting, and financial reporting to support achieving the outcomes and priorities established in the County's Strategic Plan. As an essential component of the overall process, performance reporting monitors the organization's progress to determine if Parkland County is successfully achieving the County's goals or if adjustments need to be made.

Reporting on key actions and projects is used by Administration to communicate Parkland County's progress to Council. Effective performance monitoring is the County's feedback loop that links strategy, planning, and continuous improvement together into an integrated system – it aligns direction, action and results.

How Parkland County is progressing on the Strategic Plan has been summarized into the Project Update Report. This report includes a summary of the corporate priorities, and a listing of each associated key action and project, containing:

- a project description,
- lead departments and internal supporting entities,
- overall project status and health,
- financial health,
- recent reports to Council, and
- strategic alignment.

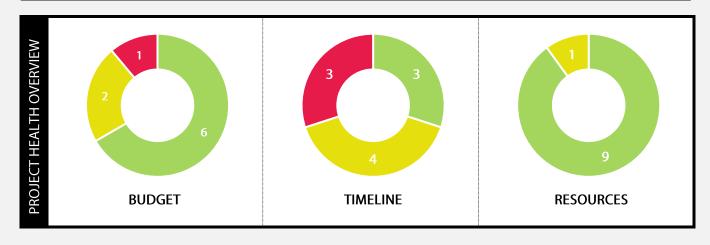
This report is not intended to include all projects the County is undertaking; however, it is intended to provide a snapshot of the key action and project activities conducted from **January 1 to September 30**, **2024**.

Information on reports to Council can be accessed on the Parkland County website.

Corporate Priorities Summary

Legend

- Not Started action or project is planned but work has not commenced Caution some obstacles identified and slowing progress
- On Track action or project is progressing well with little-to-no issues
 Off Track significant obstacle(s) blocking progress
 Budget Health is the project within budget
 Timeline Health how the project is proceeding to schedule
 Resources Health if the project has the people, supplies and materials required for project success



| Action/Project | 2024 Budget | Q3 2024 Actuals | Q3 2024 Total Commitments | Overall Progress | Project Health | | |
|---|----------------|--------------------|------------------------------|---------------------|----------------|----------|-----------|
| Pillar A – Complete Comm | unities | | | | Budget | Timeline | Resources |
| Rural Internet Initiatives | \$186,250 | \$33,203 | \$121,279 | Execution | | = | |
| | | | | | | | |
| Pillar B – Strategic Econom | | Budget | Timeline | Resources | | | |
| Acheson Intersection Improvements | \$13,573,446 | 1,881,753 | \$12,055,186 | Execution | | <u> </u> | |
| Wabamun Waterfront Initi | atives | | | | | | • |
| Restoration of Wastewater Lagoon* | | | | | | <u> </u> | |
| Wabamun Wastewater System Review and Rehabilitation * | \$4,811,972 | \$714,257 | \$3,289,712 | Execution | • | • | • |
| Waterfront Area Improvements | \$8,662,707 | \$811,123 | \$1,797,156 | Execution | • | • | |
| | - | | | | | | |

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| Action/Project | 2024 Budget | Q3 2024 Actuals | Q3 2024 Total Commitments | Overall Progress | Project Health | | |
|---|----------------|--------------------|------------------------------|---------------------|----------------|----------|-----------|
| Pillar C – Respected Enviro | nment and Ag | griculture | | | Budget | Timeline | Resources |
| Nature Policy Framework and Implementation | \$27,560 | \$26,726 | \$27,560 | Execution | • | _ | _ |
| Natural Assets Management Project | \$271,263 | \$108,538 | \$91,471 | Execution | ٠ | | |
| | | | | | | • | |
| Pillar D – Responsible Leac | dership | | | | Budget | Timeline | Resources |
| Municipal Development Plan Update | \$189,386 | \$185,440 | \$189,102 | Execution | | • | |
| Land Use Bylaw ReDesign and Implementation | \$38,712 | \$14,543 | \$26,280 | Execution | | • | |
| Fire Master Plan | \$90,000 | \$0 | \$89,480 | Execution | • | _ | |

^{*} The project budget for the restoration of the Wabamun wastewater lagoon and the review and rehabilitation of the Wabamun wastewater system are combined under one budget. The amounts in this report represent the whole budget and actuals.

Key Action & Project Updates

January 1 – September 30, 2024



PILLAR A

Connected Communities

We recognize the diversity of Parkland County's communities, while fostering a united and shared vision for Parkland as a whole.

GOALS

A1 To ensure that County infrastructure meets the needs of residents, businesses, and industry

A2 To create a sense of belonging and well-being by enriching our communities with relevant amenities

A3 To build a strong community through effective social support services

A4 To honour the history and culture of local indigenous peoples

RURAL INTERNET INITIATIVES (2024-2027)

Strategic Plan Alignment: Goal A1

Associated with Priority Strategy: Explore and implement initiatives that enable rural connectivity in underserviced areas, while having consideration for emergent technologies.

| OVERALL PROGRESS Execution | 2024 Bu | dget \$186,250 | Q3 2024 Actuals | \$33,203 | Total Commitments | \$121,279 |
|--|---------|--|-----------------|--------------------|------------------------|-----------|
| Execution | Project | Health | | | | |
| | ■ Budge | et | ■ Timeli | ne | Resources | |
| Lead Technology & Digital Se | rvice | Supporting Entities Growth & Strategy, Co | | istomer Service, E | xecutive Committee and | Council |

DESCRIPTION:

What: Rural internet initiatives aimed at challenges and opportunities with the County's internet infrastructure.

Why: Improved rural internet connectivity will provide our residents more affordable and efficient access to basic amenities such as education, health care, public safety and government services.

How: The County will continue to facilitate the installation of broadband and fibre optic infrastructure. This work includes advocacy at federal and provincial levels for investment in internet connectivity Parkland County. The initiatives will also seek to address other areas of need through satellite, other wireless, and additional fibre services, ensuring greater consistency of high-speed internet service.

STATUS UPDATE:

Technology & Digital Services prepared an update regarding the Wireless Internet Rebate Program (WIRP) for the Council meeting on October 8, 2024. The update included a recommendation to reinstate the program and to approve funding.

The target release date to launch the reinstated program to the public is December 1, 2024. WIRP will run for three months or until funding is fully utilized, with an option to extend the end date and increase funding, based on demand. To be eligible, Residents will be required to either demonstrate test speeds below the CRTC minimum standard of 50/10 or declare service

need. All wireless service offerings will qualify for the program. The speed data collected through the program will inform the rural internet initiatives strategy development and decision-making. Additionally, a program review will take place during quarter 1 2025.

In addition to this, Parkland County has been in active discussions with ISED Canada (Innovation, Science and Economic Development) regarding federal funding streams to improve rural internet access in the community. In Fall 2024, ISED released new data that will inform Administration's overall strategic approach to rural internet initiatives and future discussions with ISED.

RECENT REPORTS TO COUNCIL:

October 8, 2024 – Administration provided Council a program summary. Council approved motions to reinstate the program to supply a rebate for equipment and installation fees to enable access to high-speed wireless internet service for qualified ratepayers, and funding for up to \$103,000 from the Rural Communications Network Lifecycle Restricted Surplus.



PILLAR B

Strategic Economic Diversification

We support the continuation and evolution of traditional economic activities, while pursuing new opportunities for diversified and sustainable growth.

GOALS

- B1 To explore strategies that encourage new businesses to locate in Parkland County, with strategic emphasis on Acheson and the Wabamun area
- B2 To add emphasis to recreation and rural tourism to diversify the County's economic opportunities
- B3 To attract diversified energy investment in Parkland County
- B4 To support existing and new businesses in Parkland County with a focus on micro and small businesses

ACHESON INTERSECTION IMPROVEMENTS (2024-2025)

Strategic Plan Alignment: Goal B1

Associated with Priority Strategy: Implement the investment strategy for Acheson lands to ensure maximum build-out can be achieved.

| OVERALL PROGRESS 50% complete | 2024 Bud | lget | \$13,573,446 | Q3 2024 Actuals | \$1,881,753 | Total Commitments | \$12,055,186 | | |
|---|-----------|----------|--------------|-----------------|-------------|-----------------------|--------------|--|--|
| Status: Execution | Project l | t Health | | | | | | | |
| | Budge | et | | Timeline | ources | | | | |
| Lead Engineering Services | | Plan | • | | | oad Maintenance and [| Orainage | | |
| DESCRIPTION: What: Improvements at two intersections along Highway 16A: | | | | | | | | | |
| Spruce Valley Ro Pinchbeck/Bevir | | d. | | | | | | | |

PROJECT UPDATE | Q3 2024 Page 8 of 18

Why: This project supports economic growth, as the work will greatly improve traffic movement in the Acheson Industrial Area. Businesses operating in the area will benefit as efficient freight transport systems improve market access, resulting in lower operating costs.

How: Widening of Highway 16A deceleration and acceleration lanes, installing traffic lights and realigning of Spruce Valley Road and Pinchbeck and Bevington Road. Project includes connecting water and wastewater line under Highway 16A to enable future connection between Acheson Zone 4 and Acheson Zone 6 services.

STATUS UPDATE:

Spruce Valley Road and Highway 16A

The roadway segment south of Highway 16A has been constructed and partially paved. Final pavement is expected to be completed in November 2024.

Turn bays, acceleration lanes and deceleration lanes at the intersection on the highway are under construction and are anticipated to be completed mid to late October.

Streetlights are being installed at the intersection and signal lights will be installed shortly afterwards. Energization of the streetlights and the signals will occur in early to mid-November 2024.

Bevington/Pinchbeck Road and Hwy 16A

The water and wastewater lines have been installed along Bevington Road and under Highway 16A. The connections to the lines are being completed and include local service connections where appropriate.

Bevington Road north of Highway 16A, including the connecting service road, has been constructed and is partially paved. Pinchbeck Road south of Highway 16A is under construction and earthworks are anticipated to be completed in mid to late October. Final pavement is expected to be completed in early October 2024 for Bevington Road and late October for Pinchbeck Road.

Turn bays, acceleration lanes and deceleration lanes on the highway at the intersection are under construction. These will be completed mid to late November.

Streetlights are being installed at the intersection and signal lights will be installed shortly afterwards. Energization of the streetlights and the signals will occur in mid to late November 2024.

Project Timeline Status

The project is delayed. There have been several project impacts that cumulatively have impacted project completion. In May 2024, there were some concerns with nesting birds that shut a significant part of the project site down and created a significant impact to the ability to continue working within the current plans. Alternative earthmoving activities were considered, and this maintained some of the work activities progressively moving ahead.

Administration had a concern with an existing high pressure gas line that was identified prior to project start, and the issues with a new crossing and replacement of the line have created some delays in completing the work. This portion of the project will likely require extension into 2025 to fully complete the task.

The project has been rescheduled and activities shifted around to complete most key tasks by end of 2024. Weather is currently a concern as the end of the 2024 construction season nears. Landscaping and seasonal deficiencies may carry into 2025.

RECENT REPORTS TO COUNCIL:

October 15, 2024 – A project update was provided to the Governance & Priorities Committee as part of the Operations Services Division Report.

WABAMUN WATERFRONT INITIATIVES

a. Restoration of Wastewater Lagoon (2024-2025)

Strategic Plan Alignment: Goal B1

Note: The project budget for the restoration of the Wabamun wastewater lagoon and the review and rehabilitation of the Wabamun wastewater system are combined under one budget. The amounts in this report represent the whole budget and actuals.

| OVERALL PROGRESS 75% complete | 2024 Buc | get \$4, | ,811,972 | Q3 2024 Actuals | \$714,257 | Total Commitments | \$3,289,712 | | | |
|-------------------------------------|-----------|--------------|--------------------------------------|------------------------------|-------------------|-------------------|-------------|--|--|--|
| Status: Execution | Project I | oject Health | | | | | | | | |
| | Budge | t | | Timeline | е | Resources | | | | |
| Lead Engineering Services | | | rting Entitie g & Developm | es: ment Services, Public | : Works, Growth & | Strategy | | | | |
| | | | | | | | | | | |

DESCRIPTION:

What: Infrastructure project to rehabilitate the existing wastewater lagoon in Wabamun.

Why: Wastewater utilities are an essential service, and wastewater lagoons offer a cost-effective and energy-efficient solution for wastewater management, particularly in communities where resources and infrastructure may be limited. The performance and efficiency of the lagoon system depend on routine maintenance and repair to provide wastewater service to Wabamun residents and businesses.

How: The rehabilitation will address performance issues and create capacity for future growth.

STATUS UPDATE:

Project activities include dredging existing sludge from the bottom of the lagoon. This will add long term capacity to the lagoon and should be repeated every 5 years to avoid excessive build up of sludge.

The project also includes repair and replacement of the existing inlet and outlet manholes and service pipes. Some refurbishment of the lagoon banks and sidewalls will be conducted to ensure they are brought back to like new condition. As well, there was some minor sluffing and vegetation occurring that will be cleaned up accordingly.

Most of the project activities are anticipated to be fully complete by end of November 2024. The dredging activities were completed in August 2024. The berm repairs and pond refurbishment activities have been completed by end of October 2024.

There will be some delay for the replacement of the inlet and outlet structures due to timelines for material delivery. The material is not expected to be on-site until winter weather sets in. This work will be carried forward to 2025.

RECENT REPORTS TO COUNCIL:

October 15, 2024 – A project update was provided to the Governance & Priorities Committee as part of the Operations Service Division Report.

b. Wabamun Wastewater System Review and Rehabilitation (2024-2025)

Strategic Plan Alignment: Goal B1

Note: The project budget for the restoration of the Wabamun wastewater lagoon and the review and rehabilitation of the Wabamun wastewater system are combined under one budget. The amounts in this report represent the whole budget and actuals.

| OVERALL PROGRESS 75% complete Status: Execution | 2024 Budget \$4,811,972 | | | 972 | Q3 2024 Actuals | \$714,257 | Total Commitments | \$3,289,712 | |
|---|--------------------------------|---------------|-----------|-----|-----------------------------|-----------------|-------------------|-------------|--|
| | Project | roject Health | | | | | | | |
| | - Budget | | | | Timeline | ■ Res | ources | | |
| | | | porting I | | s: nent Services, Public | Works, Growth 8 | & Strategy | | |

DESCRIPTION:

What: Wabamun Wastewater System review including generating a detailed operations report, lifecycle assessment and future replacement timeline. The project also includes an infrastructure project to rehabilitate the existing wastewater line in Wabamun.

Why: Wastewater utilities are an essential service for Wabamun residents and businesses. The maintenance and repair of the main wastewater line will prevent contamination and protect water quality and public health. This work will provide an essential service to Wabamun residents and businesses.

How: Parkland County has made several improvements to the overall wastewater system and will follow up with a status report on the current and future functions of the system. Additionally, the rehabilitation will address performance issues and create capacity for future growth.

STATUS UPDATE:

During the review, Parkland County will review the existing lifecycle of the mainline from the lift station in Wabamun to the lagoon north of Highway 16. This is a critical piece of infrastructure for the ongoing operations of wastewater systems in Wabamun.

Also, as part of this initiative, there were physical upgrades, restoration and replacement of some of the existing wastewater system components within Wabamun. The cured-in-place-pipe (CIPP) lining of the wastewater system was completed in all areas that were accessible for this process. This was about 80% of the Wabamun system.

The sanitary line in the Osprey Subdivision was fully replaced. Crews completed the backfill activities and final pavement repairs over the disturbed areas. Significant settlement occurred when the system was put into operation. This is believed to be from the waterline failing. Ongoing investigations to the root cause are underway. Spot repairs to failed sections, including some manholes/access vaults were replaced as well. This activity included CCTV of all existing systems and flushing and cleaning of the system.

RECENT REPORTS TO COUNCIL:

October 15, 2024 – A project update was provided to the Governance & Priorities Committee as part of the Operations Service Division Report.

c. Waterfront Area Improvements (2024-2026)

Strategic Plan Alignment: Goal B1

| OVERALL PROGRESS 35% complete Status: Execution | 2024 Bu | dget | \$8,662,707 | Q3 2024 Actuals | \$811,123 | Total Commitments | \$1,797,156 | | | |
|---|----------|---------------------------------------|-----------------------------|-----------------|-----------|-------------------|-------------|--|--|--|
| | Project | Project Health | | | | | | | | |
| | ■ Budget | | | Timeline | 1 | Resources | | | | |
| Lead Community Services | | porting Entitie vth & Strategy, Er | es: ngineering Services, | Executive Commi | ttee | | | | | |

DESCRIPTION:

What: Improvements to the Wabamun Waterfront Park including the installation of an updated spray park, expanded beach and recreation area as well as, infrastructure improvements to support future marina, public beach and swimming pond.

Why: In 2022, the Wabamun Area Vision was approved by Council, setting a 50-year concept for the area in and around Wabamun Lake, specifically identifying opportunities to enhance the Wabamun Waterfront public access and amenities. These improvements are key to encouraging future growth of the community and improving the quality of life of residents, businesses, and visitors by boosting local tourism opportunities.

How: As part of the County's commitment to the growth and diversification of the hamlet of Wabamun, the County is investing in improvements to the hamlet's waterfront area. Additional support for this project is funded by the Government of Canada through PrairiesCan grant funding.

STATUS UPDATE:

Marina and Swimming Pond

The marina and swimming pond development in Wabamun are in design phase. The project team has been collaborating with the provincial government and TransAlta Corporation to secure approvals required for the waterfront design.

Indigenous engagement for the project is scheduled to begin October 2024; a third-party consultant to conduct First Nations Consultation (FNC) has been engaged. Once FNC adequacy has been received, the County can submit for Alberta Environment and Protected Areas approvals and federal approvals

The project team is also developing a Request for Proposal for Construction Managers to be released by mid-October. By utilizing a Construction Manager, the County can effectively review constructability and adjust the design as necessary to remain within budget.

Waterfront Park Re-Development

Construction started in October. To advance the project, the project team divided the project into two distinct subprojects:

- 1. Expansion of beach and parking lot
- 2. The remaining scope (civil, landscaping, bathroom relocation, etc.).

Recognizing the differing nature of these scopes, separate contractors have been engaged for each and the County has reached agreements with each contractor to finalize a budget and schedule for each subproject.

The sum of each budget is slightly higher than the total estimate budget for the entire project. This cost overrun is attributed to construction inflation.

RECENT REPORTS TO COUNCIL:

May 21, 2024 – Administration provided a Waterfront Park Improvement project update to Council. December 2024 - A project update is planned to be provided to Council.

PILLAR C



Respected Environment + Agriculture

We respect the natural environment, recognizing Parkland County's biodiversity and unique natural beauty, the land's value for agricultural purposes, and ensuring our commitment to sustainable agricultural and environmental practices.

GOALS

- C1 To develop a policy framework that ensures the protection of environmentally significant areas
- C2 To recognize the importance of preserving prime agricultural land available for production
- C3 To support our agricultural community

NATURE POLICY FRAMEWORK DEVELOPMENT & IMPLEMENTATION (2024-2025)

Strategic Plan Alignment: Goal C1

Associated with Priority Strategy: Review and update the County's framework on environmentally significant areas to support responsible management of natural assets and amenities.

| OVERALL PROGRESS 75% complete Status: Execution | 2024 Bu | dget \$27,560 | Q3 2024 Actuals | \$26,726 | Total Commitments | \$27,560 |
|---|-----------------|---|-----------------|-----------------|-------------------|----------|
| | Project - Budge | | Resources | | | |
| Lead Agriculture & Environm Services | ent | Supporting Entitie Planning & Developm | | eering Services | | |

DESCRIPTION:

What: Development and implementation of the Nature Policy Framework with focus on Environmentally Significant Area (ESA) conservation.

Why: Conserving valuable natural areas through policy will ensure water conservation, disaster mitigation, habitat and biodiversity provision, and scenic beauty are maintained as needed across the County.

How: The framework will provide direction, ensure coordination between policies and provide options and clarity around ESAs and conservation.

STATUS UPDATE:

Throughout quarter 3 the Nature Policy Framework activities were focused on drafting policy for the Municipal Development Plan (MDP) and Land Use Bylaw (LUB) updates. Concurrently, a draft of the framework has also been produced. Administration is reviewing the draft to ensure alignment with County documents and Council direction.

The framework will act as a guiding document for the conservation of important natural features and functions and will summarize all the County's policies that support environmental stewardship. The next steps are to complete the development of individual Council policies that will support the implementation of the framework and to host a final workshop with Council prior to the formal adoption of the framework.

Project Timeline

Notably, the project team encountered challenges with enabling policies through the MDP. Accordingly, the framework will be accompanied by a set of individual council policies for adoption. The expanded scope of work has led to additional expenses for the project. To accommodate this work, additional funding has been requested through operating emergent items.

RECENT REPORTS TO COUNCIL:

July 2, 2024 – Administration provided a Nature Policy Framework project update to Council.

November 2024 - A final Council workshop is being planned.

January 2025 – The Nature Policy Framework will be provided to Council for approval.

NATURAL ASSETS MANAGEMENT PROJECT (2023-2025)

Strategic Plan Alignment: Goal C1

Associated with Priority Strategy: Review and update the County's framework on environmentally significant areas to support responsible management of natural assets and amenities.

| 50% complete | 2024 Bu | dget | \$271,263 | Q3 2024 Actuals | \$108,538 | Total Commitments | \$91,471 |
|---|----------------|------|-----------|--------------------|-----------|-------------------|----------|
| | Project Budge | | th | ■ Timeline ■ Resou | | | |
| Lead Agriculture & Environment Services Supporting Entitie Planning & Developm | | | s: | | | | |

DESCRIPTION:

What: Completion of a natural asset inventory, condition assessment and ecosystem service valuation.

Why: Natural assets provide essential services to the community in an efficient and cost-effective way. They also require different types / levels of guidance to direct conservation and restoration efforts.

How: In 2025 there will be a focus on updating Engineering Standards to include nature-based solutions and integration of identified assets into the asset management system.

STATUS UPDATE:

To date, the County has completed bioengineering treatments and restoration at three project sites. One to address erosion and drainage issues within a road right of way, one to address erosion issues along the trail at Prospector's Point and one to restore the riparian area as Sauer Lake. The final location also included a public workshop to help landowners plan projects on their properties and teach them various bioengineering techniques. A total of 640 plants were planted in 2024 covering 460 m2.

Work is also underway on the Natural Asset Inventory and Valuation. The internal Steering Committee was able to provide scoping direction to the hired consultants and Council's Committees were presented information on the project. Analysis and modelling are now being completed and the project team expects to have the final report in quarter 1 of 2025.

RECENT REPORTS TO COUNCIL:

April 16, 2024 – Administration provided an update to Council regarding the Natural Assets Management Project. Quarter 1 2025 - The next project update to Council is planned.

PILLAR D



Responsible Leadership

We maintain the public's trust through transparent and fair decision-making, superior service delivery, and effective engagement.

GOALS

D1 To ensure that County Council is supported by a robust and current framework of bylaws, policies, and plans

D2 To strive for organizational excellence in delivering Council services and programs to residents, businesses, and community groups

D3 To strengthen relationships with leaders of Parkland County-based businesses and community groups

D4 To engage and collaborate with all orders of government, particularly our Tri-Region partners and Indigenous neighbours

MUNICIPAL DEVELOPMENT PLAN UPDATE (2024-2025)

Strategic Plan Alignment: Goal D1

Associated with Priority Strategy: Update Council's guiding documents to support clarity and consistency for Council, Administration, and the public.

| OVERALL PROGRESS 95% complete Status: Execution | 2024 Bu | lget \$189,386 | Q3 2024 Actuals | \$185,440 | Total Commitments | \$189,102 |
|---|---------|---|------------------------|----------------|----------------------------|-----------|
| | Project | Health | | | | |
| | ■ Budge | et | Timel | ine | Resources | |
| Lead Planning & Developmer Services | nt | Supporting Entitie Engineering Services, Communications & C | , Agriculture & Enviro | onment, Commur | ity Services, Growth & Str | rategy, |

DESCRIPTION:

What: Parkland County is updating its Municipal Development Plan (MDP) to guide county growth and economic diversification.

Why: The MDP is Parkland County's long-term plan for growth and development. It provides direction on how land is used, where services go and how communities expand. To keep up with the evolving needs of the County and its residents, the MDP is regularly reviewed and updated. The new MDP will create a clear vision for the County that responds to regional and economic changes such as the phase out of coal, integration of Wabamun and alignment with the Regional Agricultural Master Plan.

How: The update of the MDP includes completing a Technical Growth Study and conducting comprehensive public engagement.

STATUS UPDATE:

Final draft MDP is complete. At the Council meeting on October 22, 2024, the MDP received first reading.

Following first reading of Bylaw 2024-22, Administration will circulate the MDP externally for formal comment which will be presented to Council on November 26, 2024, during a public hearing.

Following second reading, the Parkland County MDP is required to be submitted to the Edmonton Metropolitan Region Board (EMRB) under the Regional Evaluation Framework (REF). Once the County has received approval from the EMRB through the REF process, Administration will return to Council in early January for the final reading of Bylaw 2024-22.

RECENT REPORTS TO COUNCIL:

September 10, 2024 – Administration provided an MDP project update to Council in a closed session.

October 22, 2024 - Council gave the MDP Bylaw first reading.

November 26, 2024– The MDP Bylaw public hearing is scheduled and second reading is planned.

LAND USE BYLAW REDESIGN AND IMPLEMENTATION (2023-2025)

Strategic Plan Alignment: Goal D1

| OVERALL PROGRESS 80% complete Status: Execution | 2024 Bu | lget \$38,712 | Q3 2024 Actuals | \$14,543 | Total Commitments | \$26,280 | | |
|---|---------|--|------------------------|----------------|----------------------------|-----------|--|--|
| | Project | Project Health | | | | | | |
| | Budge | t | Timeline | | Resources | | | |
| Lead Planning & Developmer Services | nt | Supporting Entitie Engineering Services Communications & C | , Agriculture & Enviro | onment, Commun | ity Services, Growth and S | itrategy, | | |

DESCRIPTION:

What: Review and update of the County's Land Use Bylaw (LUB).

Why: As required in the province, all municipalities must establish land use regulations through a Land Use Bylaw (LUB). LUBs are regularly reviewed and updated to meet the changing needs of each community. Parkland County's LUB is being reviewed to establish clear, well-defined regulations that are easy to understand and apply. In addition, the review will also integrate the hamlet of Wabamun into the LUB.

How: The revised regulations will take into consideration the wide variety of current and potential land uses desired by the residents and businesses and will be informed by comprehensive public engagement. The implementation portion of this project includes digitizing the bylaw, completing relevant updates to the County's website, and hosting public events on how to use the new bylaw.

STATUS UPDATE:

The LUB ReDesign Project undertook a significant amount of engagement activities throughout 2024 including open houses, committee and community group presentations, focus group meetings, online engagement events and project surveys. In addition, topic specific research has been completed, to inform land use bylaw regulations.

Informed by the previous engagement and research, the draft LUB has undergone an internal review by affected departments and will be available for public comment in Fall 2024. There will be additional engagement activities occurring from November to January to seek further feedback from the public on the draft regulations. As well, a legal review of draft bylaw will occur prior to moving through the formal Council approval process.

RECENT REPORTS TO COUNCIL:

October 15, 2024 – A Land Use Bylaw project update was provided to the Governance & Priorities Committee in a closed session.

December 3, 2024 – A Land Use Bylaw project update is planned to be provided to the Governance & Priorities Committee.

FIRE MASTER PLAN (2024-2025)

Strategic Plan Alignment: Goal D1

| OVERALL PROGRESS 10% complete Status: Execution | 2024 Bud | lget \$90,000 | Q3 2024 Actuals \$0 |) Total Commitme | ents \$89,480 |
|---|----------------|-------------------------------|---------------------|------------------|---------------|
| | Project Health | | | | |
| | Budget | | Timeline | ■ Resourc | es |
| Lead Fire Services | | Supporting Entitie Finance | s: | | |

DESCRIPTION:

What: Development of a new Fire Services Master Plan.

Why: The County's Fire Master Plan ensures coordination and effective management of emergency services to meet the community's needs today and into the future. It defines the level of fire protection and emergency response services for the municipality and the resourcing required to meet those standards. The plan should be updated regularly to reflect any changing risks, Council's priorities and service level demands.

How: Fire Services will hire a consulting company to complete a Fire Service Master Plan. This will be completed by reviewing Fire Service industry standards and the County's current Fire Service, and provide a report with recommendations based on their findings.

STATUS UPDATE:

The Fire Services Master Plan contract was awarded through the County's procurement process and the kick off meeting with the contractor was held September 9, 2024. The project is in its initial phase of information gathering, stakeholder interviews and current state analysis. The consulting team provided an introductory presentation to the Governance & Priorities Committee explaining what activities will be conducted as part of the project and what the focuses of the Master Plan will be.

The Master Plan will be producing a 5-year framework for Parkland County Fire Services to follow. The consultants will be looking at key functions of Parkland County Fire Services including public education, emergency response, fire prevention and code enforcement.

The project will include five phases:

- 1. A current state analysis report and best practice benchmarking,
- 2. Stakeholder engagement plan,
- 3. Future needs assessment and service levels,
- 4. Key themes and recommendations report, and
- Completion of the Fire Master Plan.

RECENT REPORTS TO COUNCIL:

October 1, 2024 – Administration introduced the Fire Services Master Plan project at the Governance & Priorities Committee meeting.

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