

DRAFT PILLARS, GUIDING PRINCIPLE STATEMENTS AND BROAD OBJECTIVES

VISION

One Parkland: Powerfully Connected

PILLARS, GUIDING PRINCIPLES, BROAD OBJECTIVES:

1. Complete Communities/Quality of Life

We recognize the diversity of Parkland's communities, while fostering a shared understanding and vision for our community as a whole

1.1 We offer a range of range of lifestyle choices, community services, and other amenities to meet community needs

- 1.1.1 Complete and implement the Municipal Development Plan, the Integrated Community Sustainability Plan, and the New Land Use Plan
- 1.1.2 Finalize and implement a long-term investment strategy in Hamlets
- 1.1.3 Implement and institutionalize all Community Plans; the Social Development Plan; the Parks, Recreation and Culture Master Plan; the Tri-Municipal Indoor Recreation Facility Strategy, Emergency Communications Centre Master Plan and Fire Services Master Plan

1.2 We are a region of connected communities, through infrastructure, transit, recreation facilities, trails, and technology

- 1.2.1 Finalize a long-term investment plan in facilities, with year-by-year implementation
- 1.2.2 Implement a long-term plan to support and ensure the viability of community-related organizations

2. Strategic Economic Development

We support the continuation and evolution of traditional economic activities, while pursuing new opportunities for diversified and sustainable growth

2.1 We effectively pursue and manage economic growth to stimulate new opportunities, increase investment, and maintain a long-term economic base

- 2.1.1 Solidify the road and infrastructure network to ensure safe, efficient and productive movement of goods and services through Parkland (5-Year Plan)
- 2.1.2 Develop the structure to allow Parkland to lead on transportation, supply chain, and logistics for the metro region
- 2.1.3 Replace the economic input of current major industrial facilities

2.2 We are a community that supports the local economy, including the agricultural, tourism, entrepreneurial, and industrial sectors



- 2.2.1 Ensure Land use governance and internal departments policies support entrepreneurial activity at all levels
- 2.2.2 Ensure the viability and longevity of industrial facilities
- 2.2.3 Position Parkland as a leader in the Green Economy

2.3 We recognize and champion the importance of agriculture for its economic, environmental, and community contributions and are committed to ensuring its long-term viability in the County

2.3.1 Move Parkland into a position of strength within the region on agricultural and value-added agricultural enterprises

3. Respected Environment/Environmental Sustainability

We respect the natural environment, recognizing Parkland's biodiversity and unique natural beauty, and ensuring our commitment to sustainable practices

- 3.1 We are a regional leader in setting and achieving high standards of environmental preservation and sustainability in both our own practices, and by encouraging and enabling the practices of our partners
 - 3.1.1 Ensure completion of watershed plans
 - 3.1.2 Lead the region in the protection of agricultural land policies for the farmer (producer)
- 3.2 We responsibly manage growth to protect our region's biodiversity and the natural environment, while supporting a balance of land uses and strategic development
 - 3.2.1 Lead and steward Lake Plans related to land use for Parkland that ensure a balance of economic drivers and environmental stewardship
 - 3.2.2 Clarity and support to the community and agricultural producers on land-use plans
 - 3.2.3 Steward resource extraction and reclamation land use planning
 - 3.2.4 Develop a proper land use plan for reserves

4. Responsible Leadership/Accountable Leadership

We maintain the public's trust through transparent and fair decision-making, superior service delivery, and effective communication

- 4.1 We are recognized leaders in municipal governance, managing our resources responsibly and sustainably, ensuring we leave a vibrant and resilient community legacy to those that follow us.
 - 4.1.1 Solidify training and development, including two-deep succession planning
 - 4.1.2 Ensure effective resident input into Parkland County
- 4.2 We are an organization that values, proactively builds, and continues to maintain strong relationships with key stakeholders including regional partners, other levels of government, First Nations and community groups
 - 4.2.1 Develop and implement a long-term strategy for neighbouring municipal partners
- 4.3 We ensure streamlined and modernized municipal operations and services, with a focus on customer service.
 - 4.3.1 Implement and institutionalize "One Parkland" initiative
 - 4.3.2 Move Parkland to a customer-centric organization
 - 4.3.3 Support collaborative team efforts to improve efficiencies within the organization