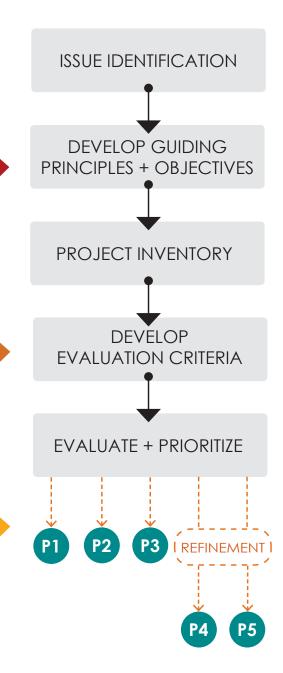
HAMLET REINVESTMENT STRATEGY



**Step 1:** To form a baseline for the development of the Hamlet Reinvestment Strategy (HRS), the Project Team will identify issues currently faced in the County's hamlets and surrounding rural community

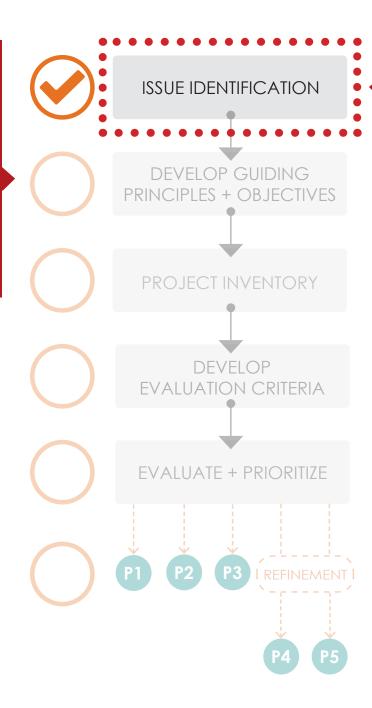
**Step 2:** Based on Council direction provided in overarching policy documents such as the Municipal Development Plan, the Integrated Community Sustainability Plan and the Long-Term Strategic Plan, the Project Team will establish goals and objectives for the HRS.

**Step 3:** The Project Team will compile a comprehensive inventory of all County projects which may affect County Hamlets. This includes projects that are on existing workplans and future project work. Additionally, a gap analysis will be completed to determine additional needs.

**Step 4:** The Project Team will develop primary evaluation criteria to assess future project work and its conformance with the goals and objective of the HRS. This could include how each project promotes improved quality of life for residents or its strategic alignment (i.e. project readiness, funding, alignment with other initiatives).

**Step 5:** Based on criteria established in Step 3, the Project Team will evaluate and prioritize the itemized list of County projects which will form the finalized HRS. The HRS should supply a list of actionable items that can be completed within reasonable timeframes (i.e. immediate action, short term, medium term).

**Step 6 (if required):** Through the evaluation process, some projects may have an identified need for further refinement. It would be at this stage that further engagement with local residents and stakeholders should occur in order to determine the best fit with the scale, character and needs of each individual hamlet.



PARKLAND COUNTY
LONG-TERM STRATEGIC PLAN
2019 AND BEYOND
One Parkland: Powerfully Connected.







Extensive engagement with Parkland County Council, Administration, residents and affected stakeholders was completed to inform the County's three high-level strategic plans: Long-term Strategic Plan, Municipal Development Plan Bylaw 2017-14, and the Integrated Community Sustainability Plan. Additionally, the growth potential for hamlets was studied under the approved Technical Growth Study. The issues and opportunities learned via these projects directly influenced strategic policy direction.

# Deliverable(s):

STRATEGIC INPUTS

MDP & ICSP ENGAGEMENT SHEETS HAMLET BASELINE DATA SHEETS





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The intent of the HRS is to provide a holistic approach to identifying and establishing services, amenities and levels of services throughout all areas of Parkland County. It focuses on hamlets as services areas integral to the viability of the County's rural areas. Using the approved Pillars of Sustainability and the objectives found in the ICSP, the HRS will work to refine the strategies identified in this document to promote rural sustainability and increased quality of life for residents.

Deliverable(s):

SUMMARY OF EXISTING STRATEGIES AND OBJECTIVES

# DRAFT



INFRASTRUCTURE SERVICES

DEVELOPMENT SERVICES

SERVICES

SERVICES

STRATEGIC PLANNING

REVIEW DEPARTMENT WORK PLANS + STUDY RECOMMENDATIONS

### ALVIEW DEFARIMENT WORK FLANS + STUDT RECOMMENDATION

### **GAP ANALYSIS**

The Project Team will be tasked with reviewing existing department work plans and recommendations stemming from approved studies and plans which may have an affect on the County's hamlets. The project inventory will be coupled with a gap analysis to ensure that projects relevant to maintaining hamlet character, vibrance and quality of life are included.

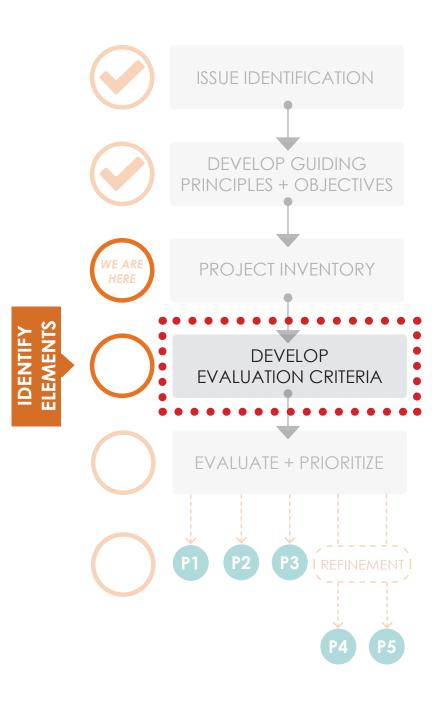
## Deliverable(s):

<u>5</u>

OPERATIONS INVENTORY

GAP ANALYSIS





COMMUNITY
SUSTAINABILITY COMMITTEE

KEY ELEMENTS OF RURAL REVITALIZATION

ELEMENT #1 ELEMENT #2 ELEMENT #3 ELEMENT #4 ELEMENT #5

CLARITY

BEST FIT

PILLAR INTERSECTION

INTERNAL READINESS

IMPORTANCE

RISK MANAGEMENT

EXTERNAL READINESS

The HRS aims to increase quality of life in hamlet areas. To do this, the key elements that make up quality of life must be identified. The Project Team will work with the Community Sustainability Committee to identify the key elements of rural revitalization.

The approved ICSP provides a set of rigorous criteria for setting priorities for action. Working within this established framework, the Project Team will utilize these seven criteria to evaluate corporate initiatives and potential projects associated with the HRS.

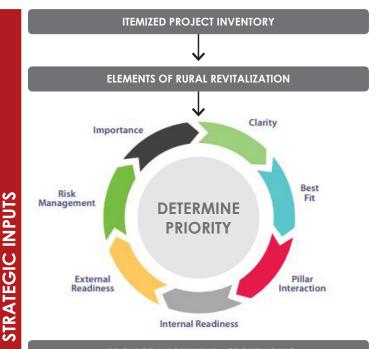
Deliverable(s):

STRATEGIC INPUTS

PRIORITIZATION CRITERIA
ELEMENTS OF RURAL REVITALIZATION







### **PROJECT ALIGNMENT + SEQUENCING**

Using the established ICSP Prioritization Criteria, the Project Team will then evaluate the Itemized Project Inventory to determine each individual project's level of priority. Once projects have been prioritized, efficiencies in scheduling and resources will be identified. Ultimately, the Project Team will produce a preferred sequencing option for projects associated with the HRS. The Project Team will compile this information to form the final Hamlet Reinvestment Strategy Action Plan document.

### Deliverable(s):

HAMLET REINVESTMENT STRATEGY ACTION PLAN DOCUMENT

# DRAFT



# Project Refinement

Some projects identified through the Project Inventory and Evaluation phases may require further refinement to their scope of work through public and stakeholder engagement or additional reports or studies.



Deliverable(s):

REFINED ACTION PLANS FOR INDIVIDUAL HAMLETS

