

DRAFT HRS WORK PLAN – Policy / Process / Strategy

	Name of Source Plan/Report/Study	Strategy/Process/Policy	What Hamlet(s)?	Priority (must do, could do, should do)	Anticipated Start/End date (if known)	Current budget available, or is there a future budget request needed	Operational Impact (Y/N)	Associated Pillar(s) of Sustainability[KQ1]
P1	ICSP	Establish dedicated industrial and commercial development zones through MDP policy	Entwistle	Done	2017	N/A	Yes (1) / No (3) / Unknown <input type="checkbox"/>	(3) Land Use <input type="checkbox"/> Natural Environment (2) Economy (2) Community <input type="checkbox"/> Governance
P2	ICSP	Update LUB to enable small businesses and cottage industry.	All	Done	2017	N/A	Yes (1)/ No (2) / Unknown <input type="checkbox"/>	(4) Land Use <input type="checkbox"/> Natural Environment (3) Economy (3) Community <input type="checkbox"/> Governance
					<b>2017 Budget Total:</b>	<b>N/A</b>		
P3	MDP	Amend Land Use Bylaw to align with MDP (Hamlet Update)	County-wide; will affect all hamlets	Must do	2018	Unknown	Yes (1) / No (2) / Unknown(1)	(4) Land Use (1) Natural Environment (3) Economy (3) Community (1) Governance
P4	MDP	6.0.9 Develop Process for HARPs	All hamlets	Must do	2018	Operating	Yes <input type="checkbox"/> / No (3) / Unknown <input type="checkbox"/>	(3) Land Use (1) Natural Environment (2) Economy (2) Community (1) Governance
P5	ICSP	Create a Social Development Plan	All	Must do	2018	Need to ask PRC	Yes (3) / No (2) / Unknown <input type="checkbox"/>	<input type="checkbox"/> Land Use <input type="checkbox"/> Natural Environment <input type="checkbox"/> Economy (5) Community (1) Governance
P6	ICSP	Complete the FCM's Partnership for Climate Protection milestones 3.	All	Should do	2018	\$84,000	Yes (5) / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	<input type="checkbox"/> Land Use (5) Natural Environment <input type="checkbox"/> Economy (1) Community <input type="checkbox"/> Governance
P7	ICSP	Develop a Rural Business Development Action Plan, in collaboration with the local business community, to identify and reduce barriers for small businesses.	All	Could do	Unknown *Suggestion: Split over different years *Suggestion: 2018-2019	Unknown	Yes <input type="checkbox"/> / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	<input type="checkbox"/> Land Use <input type="checkbox"/> Natural Environment <input type="checkbox"/> Economy <input type="checkbox"/> Community <input type="checkbox"/> Governance
					<b>2018 Budget Total:</b>	<b>\$84,000</b>		
P8	ICSP / MDP (Policy 10.4.2)	Work with the Government of Alberta to develop and implement a Wetland Management Plan	All	Must do	2018-2019	\$60,000 in 2018 ICSP budget	Yes (4) / No (1) / Unknown <input type="checkbox"/>	(2) Land Use (3) Natural Environment (1) Economy (1) Community (1) Governance

P9	Condition Assessment Program	Entwistle Water System Life Cycle Analysis	Entwistle	Must do	2018/2019	\$53,000 in 2018 budget	Yes (4) / No (2) / Unknown <input type="checkbox"/>	(1) Land Use <input type="checkbox"/> Natural Environment (1) Economy (4) Community (1) Governance
					<b>2018/2019 Budget Total:</b>	<b>\$113,000</b>		
P10	MDP	6.0.9.a / 13.0.6 Undertake Hamlet Area Redevelopment Plans (HARP) for all identified Growth Hamlets	Entwistle	Must do	Entwistle HARP – 2019		Yes <input type="checkbox"/> / No (1) / Unknown <input type="checkbox"/>	(2) Land Use (1) Natural Environment (1) Economy (1) Community (1) Governance
P11	MDP / HARP Dependent	Entwistle subdivision and land planning updates	Entwistle	Should do	2019		Yes <input type="checkbox"/> / No (5) / Unknown <input type="checkbox"/>	(3) Land Use (1) Natural Environment (4) Economy (4) Community (2) Governance
P12	MDP / HARP Dependent	Entwistle Off-Site Levy Review or Boundary Cost Recovery Agreement	Entwistle	Should do	2019		Yes <input type="checkbox"/> / No (4) / Unknown <input type="checkbox"/>	(2) Land Use <input type="checkbox"/> Natural Environment (3) Economy (3) Community (1) Governance
P13	MDP	11.1.3.b Municipal Reserve Policy Update	County-wide; will affect all hamlets	Should do	2019		Yes (1) / No (2) / Unknown <input type="checkbox"/>	(5) Land Use (5) Natural Environment (1) Economy (4) Community (1) Governance
					<b>2019 Budget Total:</b>	<b>Unknown</b>		
P14	Transportation Master Plan / MDP	County Wide Transportation Master Plan	All hamlets would be a component	Should do	2019/2020	\$500,000 (portion to Hamlets only)	Yes (1) / No (3) / Unknown (1)	(2) Land Use (1) Natural Environment (2) Economy (3) Community (2) Governance
					<b>2019/2020 Budget Total:</b>	<b>\$500,000</b>		
P15	MDP	6.0.9.a / 13.0.6 Undertake Hamlet Area Redevelopment Plans (HARP) for all identified Growth Hamlets	Tomahawk,	Must do	Tomahawk HARP – 2020	Unknown	Yes (1) / No (1) / Unknown <input type="checkbox"/>	(2) Land Use (1) Natural Environment (1) Economy (1) Community (1) Governance
P16	MDP / HARP Dependent	Tomahawk subdivision and land planning updates	Tomahawk	Should do	2020	Unknown	Yes <input type="checkbox"/> / No (3) / Unknown <input type="checkbox"/>	(3) Land Use (1) Natural Environment (2) Economy (2) Community (1) Governance
P17	HARP Dependent	Tomahawk LUB Updates	Tomahawk	Must do	2020	Unknown	Yes <input type="checkbox"/> / No (3) / Unknown <input type="checkbox"/>	(3) Land Use (1) Natural Environment (2) Economy

								(2) Community (1) Governance
					<b>2020 Budget Total:</b>	<b>Unknown</b>		
P18	Water & Wastewater Master Plan / MDP	County Wide Water & Wastewater Servicing Plan – results in Capital infrastructure Investment Plan	All hamlets would be a component	Should do	2020/2021	\$500,000 (portion to Hamlets only)	Yes (2) / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	(1) Land Use (1) Natural Environment (1) Economy (1) Community (2) Governance
					<b>2020/2021 Budget Total:</b>	<b>\$500,000</b>		
P19	MDP	6.0.9.a / 13.0.6 Undertake Hamlet Area Redevelopment Plans (HARP) for all identified Growth Hamlets	Duffield	Must do	Duffield HARP – 2021	Unknown	Yes <input type="checkbox"/> / No (1) / Unknown <input type="checkbox"/>	(1) Land Use (1) Natural Environment (1) Economy (1) Community (1) Governance
P20	MDP / HARP Dependent	Duffield subdivision and land planning updates	Duffield	Should do	2021	Unknown	Yes <input type="checkbox"/> / No (3) / Unknown <input type="checkbox"/>	(3) Land Use (1) Natural Environment (2) Economy (2) Community (1) Governance
P21	HARP Dependent	Duffield LUB Updates	Duffield	Must do	2021	Unknown	Yes <input type="checkbox"/> / No (3) / Unknown <input type="checkbox"/>	(3) Land Use (1) Natural Environment (2) Economy (2) Community (1) Governance
					<b>2021 Budget Total:</b>	<b>Unknown</b>		
P22	Drainage Master Plan / MDP	County Wide Drainage Master Plan – results in capital program afterwards	All hamlets would be a component	Should do	2021/2022	\$600,000 (portion to Hamlets only)	Yes (1) / No <input type="checkbox"/> / Unknown (1)	<input type="checkbox"/> Land Use (1) Natural Environment <input type="checkbox"/> Economy (1) Community (1) Governance
P23	MDP	6.0.9.a / 13.0.6 Undertake Hamlet Area Redevelopment Plans (HARP) for all identified Growth Hamlets	Rural hamlets	Should do	Rural Hamlets - 2022	Unknown	Yes <input type="checkbox"/> / No (2) / Unknown <input type="checkbox"/>	(2) Land Use (1) Natural Environment (1) Economy (1) Community (1) Governance
P24	MDP / HARP Dependent	Rural hamlets subdivision and land planning updates	Gainford, Keephills, Carvel, Fallis	Should do	2022	Unknown	Yes <input type="checkbox"/> / No (3) / Unknown <input type="checkbox"/>	(3) Land Use (1) Natural Environment (2) Economy (2) Community (1) Governance
P25	HARP Dependent	Rural Hamlets LUB Updates	Gainford, Keephills, Carvel, Fallis	Must do	2022	Unknown	Yes <input type="checkbox"/> / No (3) / Unknown <input type="checkbox"/>	(3) Land Use (1) Natural Environment (2) Economy (2) Community (1) Governance

					2021/2022 Budget Total:	\$600,000		
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DRAFT HRS WORK PLAN – Action/ Project

	Name of Source Plan/Report/Study	Action/ Service/ Project	What Hamlet(s)?	Priority (must do, could do, should do)	Anticipated Start/End date (if known)	Current budget available, or is there a future budget request needed	Operational Impact (Y/N)	Associated Pillar(s) of Sustainability
A1	Broadband Assessment and Strategy	To install fiber to support 1G service.	Entwistle	Must do	Sept 2017-sept 2018	1,000,000	Yes (4) / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	(2) Land Use <input type="checkbox"/> Natural Environment (5) Economy (5)Community (1)Governance
A2	Entwistle Infrastructure Assessment 2014	Wastewater main replacement/repairs	Entwistle	Must Do	Completed high priority mains Jan 2017; remaining to be addressed on prioritized basis in future years	2017 completed (\$300,000); 2018 CCTV program analysis will identify future capital work and \$	Yes (5) / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	(1) Land Use (1) Natural Environment (1) Economy (4) Community (2) Governance
A3	Condition Assessment Program	Expand Sidewalk condition assessment program to fully integrate with County AM system	Entwistle, Tomahawk, Duffield	Should Do	2018 & annually	Operating through road raters	Yes (5) / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	(1) Land Use <input type="checkbox"/> Natural Environment (2) Economy (2) Community (1) Governance
A4	Condition Assessment Program	Annual Update Plus high level assessment of non-surfaced roads; potentially develop Hamlet specific rating system	Entwistle, Tomahawk, Duffield	Must Do	2018 & annually	Operating through road raters	Yes (5) / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	(1) Land Use (1) Natural Environment (1) Economy (3)Community (1) Governance
A5	ICSP	Complete the FCM's Partnership for Climate Protection milestones 4 & 5	All	Must do	2019-2025	Will depend on plan (milestone 3)	Yes (5) / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	<input type="checkbox"/> Land Use (5) Natural Environment <input type="checkbox"/> Economy (1) Community <input type="checkbox"/> Governance
A6	Condition Assessment Program	CCTV Program (Wastewater & Storm)	WW –Entwistle & Tomahawk ST - Entwistle	Must do	2018	\$75,000 in 2018 budget WW; \$25,000 added in SBA for Storm – less \$50,000 from FCM MAMP Grant	Yes (4) / No (1) / Unknown <input type="checkbox"/>	(1) Land Use (2) Natural Environment (1) Economy (4) Community (0) Governance
A7	Entwistle Pool Feasibility Study / Entwistle Community Hub and Aquatic Facility Site Programming, Functional Plan and Costing	Replace aquatic facility and establish multi-purpose community hub	Entwistle	Should do	2018	Funding in current budget to update design and costing / Future funding identified in long term capital plan.	Yes <input type="checkbox"/> / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	<input type="checkbox"/> Land Use <input type="checkbox"/> Natural Environment <input type="checkbox"/> Economy <input type="checkbox"/> Community <input type="checkbox"/> Governance
A8	Entwistle Infrastructure Assessment 2014	Increase Level of Service – Test well supply and install new well	Entwistle	Should do	Near Future – re-evaluating LTP with 2018 Life cycle study	Estimate \$80,000 (2014 \$)		
					<b>2018 Budget Total:</b>	<b>\$1,130,000</b>		
A9	Entwistle ASP	11.1.1.vii Upgrade 'Welcome to Entwistle' sign	Entwistle	Could do	2019	Unknown.		
					<b>2019 Budget Total:</b>	<b>Unknown</b>		

A10	Entwistle Infrastructure Assessment 2014	Increase Level of Service to provide Fire Protection – needs Council approval to change LOS prior to proceeding	Entwistle	Should Do	2020	Estimate \$2,400,000 (2014 \$)	Yes <input type="checkbox"/> / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	<input type="checkbox"/> Land Use <input type="checkbox"/> Natural Environment <input type="checkbox"/> Economy <input type="checkbox"/> Community <input type="checkbox"/> Governance
A11	Entwistle Infrastructure Assessment 2014	Rehabilitation –Water Infrastructure misc items to WTP & PH	Entwistle	Should Do	2020; some items completed by W & WW	Estimate \$100,000 (2014 \$)	Yes <input type="checkbox"/> / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	<input type="checkbox"/> Land Use <input type="checkbox"/> Natural Environment <input type="checkbox"/> Economy <input type="checkbox"/> Community <input type="checkbox"/> Governance
A12	Entwistle Infrastructure Assessment 2014	Increase Level of Service Water Quality (install Nanofiltration Membrane)	Entwistle	Could Do	2020	Estimate \$650,000 (2014 \$)	Yes <input type="checkbox"/> / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	<input type="checkbox"/> Land Use <input type="checkbox"/> Natural Environment <input type="checkbox"/> Economy <input type="checkbox"/> Community <input type="checkbox"/> Governance
A13	Hamlet of Tomahawk Wastewater Treatment System Upgrading/Replacement Study 2003	Replace/Rehabilitate Tomahawk Lagoon – end of life	Tomahawk	Must Do	ASAP - estimate 2020	\$1,500,000 Study Estimate \$600K (2003 \$) Plus land.	Yes <input type="checkbox"/> / No <input type="checkbox"/> / Unknown <input type="checkbox"/>	<input type="checkbox"/> Land Use <input type="checkbox"/> Natural Environment <input type="checkbox"/> Economy <input type="checkbox"/> Community <input type="checkbox"/> Governance
A14	MDP	Consider extending municipal water and wastewater servicing to Entwistle Business Park	Entwistle	Could do	2020	Unknown.		
A15	MDP	11.4.1.d Create a long-term fiber and network strategy	County-wide; will affect all hamlets	Should do	2020	Unknown.		
					<b>2020 Budget Total:</b>	<b>\$4,650,000</b>		
A16	MDP	6.0.7 Investigate opportunities to offer incentives to infill or redevelop vacant, underutilized or brownfield lots within hamlets	All hamlets	Could do	2021	Unknown.		
					<b>2021 Budget Total:</b>	<b>Unknown</b>		
A17	Entwistle Infrastructure Assessment 2014	Rehabilitation – Wastewater Infrastructure misc items to Lagoon	Entwistle	Could Do	Beyond 2022	Estimate \$175,000 (2014 \$)		
A18	ICSP	Collaborate in the development of a regional transit network for alternative transportation options.	All	Must do	Beyond 2022	Unknown		
A19	MDP	11.3.5.Age-Friendly Community Assessment	County-wide; will affect all hamlets	Could do	Beyond 2022	Unknown.		
					<b>Beyond 2022 Budget Total:</b>	<b>\$175,000</b>		
A20	Long Term Strategic Plan	Finalize a 25-year investment plan in infrastructure, facilities, services, and programs	County-wide; will affect all hamlets	Must do	Unknown Note: Financial Component of HARP?	Unknown.		
A21	Entwistle ASP	6.3.1.iii/iv Consider incentives to advance Main Street revitalization	Entwistle	Could do	Unknown	Unknown.		
A22	Entwistle ASP	6.3.1.ix Locate maps and/or interpretive signage at significant and appropriate locations (Wayfinding strategy)	Entwistle	Could do	Unknown	Unknown.		
A23	Entwistle ASP	8.2.4/8.3.5.iv Establish designated parking locations for commercial vehicles along the HWY 16 and HWY 22 routes in order to improve safety in the area.	Entwistle	Could do	Unknown	Unknown.		
A24	Entwistle ASP	11.1.7.ii Initiate comprehensive signage strategy for HWY 16 in consultation with AT to identify Hamlet Attractions and facilities	Entwistle	Could do	Unknown	Unknown.		
A25	Entwistle ASP	11.1.4.v Provide Pembina River Provincial Park signs posted along HWY 16 and 16A	Entwistle	Could do	Unknown	Unknown.		

A26	Entwistle ASP	11.1.2.iii Consolidate lands of the undeveloped subdivision in order to facilitate future redesign and subdivision to County standards.	Entwistle	Should do	Unknown	Unknown.		
A27	Entwistle ASP	6.3.1.x/10.3.2.i Create open space anchor on Main Street	Entwistle	Could do	Unknown	Unknown.		