

2019 Draft Budget



TransAlta
Tri Leisure Centre

Draft 2019 Budget Overview

- ∞ 2019 Objectives
- ∞ TLC PEAK Priorities
- ∞ Cost Recovery
- ∞ Detailed Budget
 - ∞ Revenues
 - ∞ Expenses
- ∞ Breakdown of Municipal Contribution
 - ∞ Operating
 - ∞ Capital
 - ∞ Infrastructure
- ∞ Summary



2019 Objectives



Employee Engagement, Safety, Development and Recognition

- Great Place to Work Project
 - COR Certification
- Enhanced Professional Development Opportunities



Customer Experience, Safety & Security

- Self-serve/online service opportunities
 - Enhanced facility security
- Continued theft prevention programs
- Enhanced staffing levels during peak times



Building Enhancements & Upgrades

- Acoustic curtain in the south field
- Pool tile and grout enhancements
 - Painting projects
- Plumbing and electrical improvements

PEAK PRIORITIES

Personnel

Engaging Stakeholders

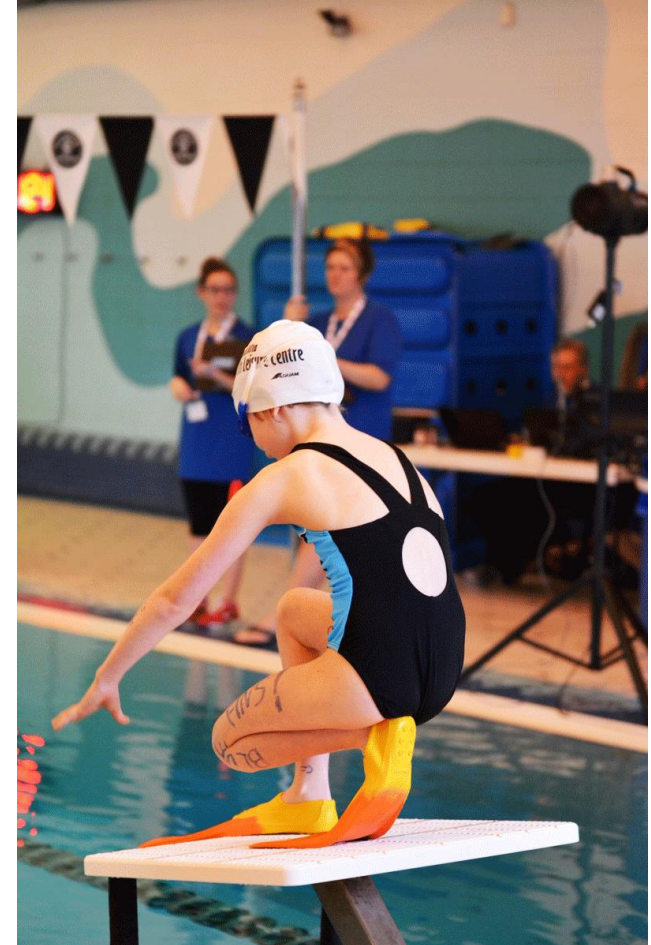
Asset Management

Key Service Levels

Cost Recovery

2019 - 78.8%

YEAR	BUDGETED COST RECOVERY	ACTUAL COST RECOVERY
2014	79.24%	79.85
2015	78.52%	78.63%
2016	75.5%	78.83%
2017	81.58%	81.69%
2018	80.65%	-
2019	78.8%	-



Operating Overview

- Revenues - \$6,316,030
- Operating Expense (less depreciation) - \$8,015,978

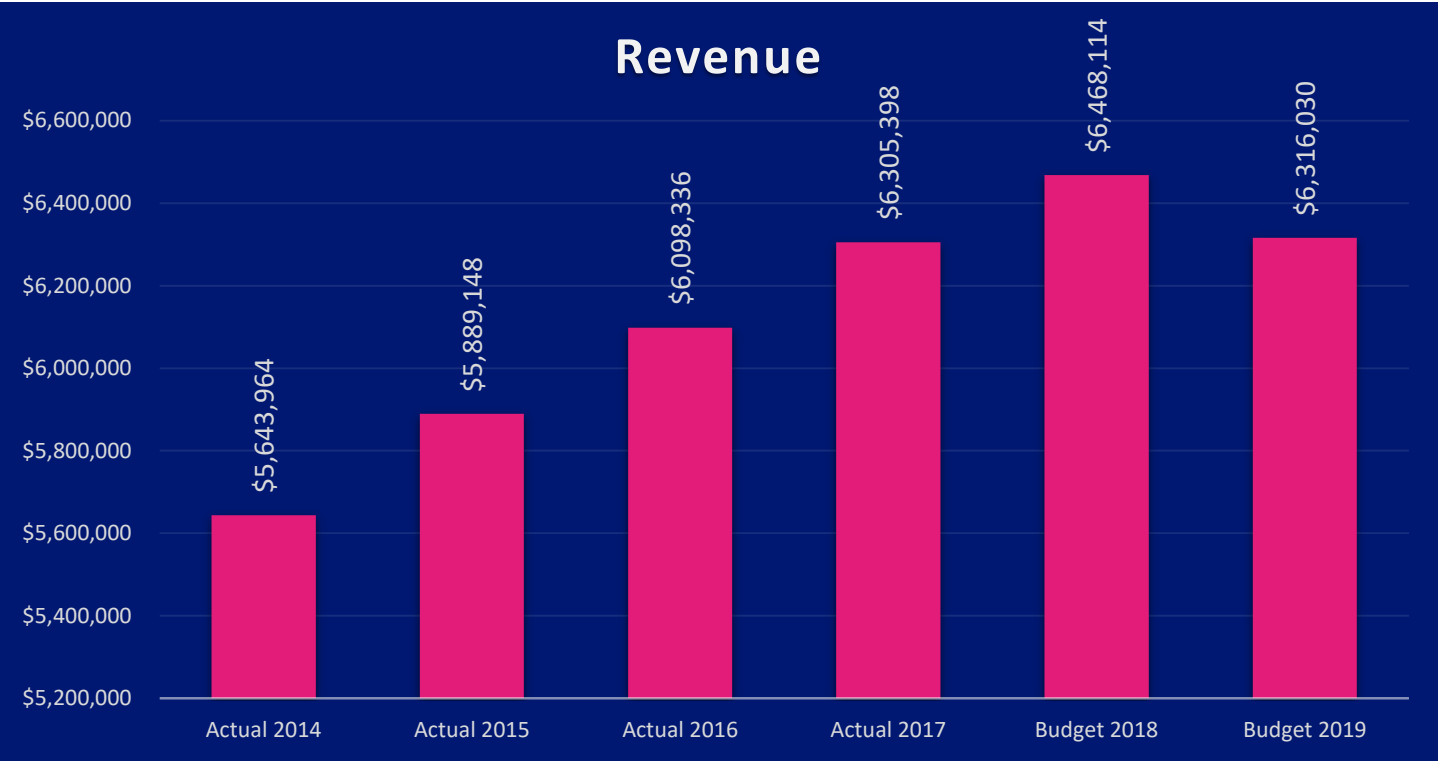
Operational Cost Recovery – 78.8%

2019 Revenues

Earned Revenues	Approved 2018 Budget	Draft 2019 Budget
Memberships, Passes and Admissions	2,950,000	2,933,047
Programs and Services	1,385,310	1,169,398
Facility Rentals and Events	1,224,200	1,267,512
Administration (miscellaneous)	908,604	946,073
Total Revenues (excluding municipal operating contribution)	6,468,114	6,316,030

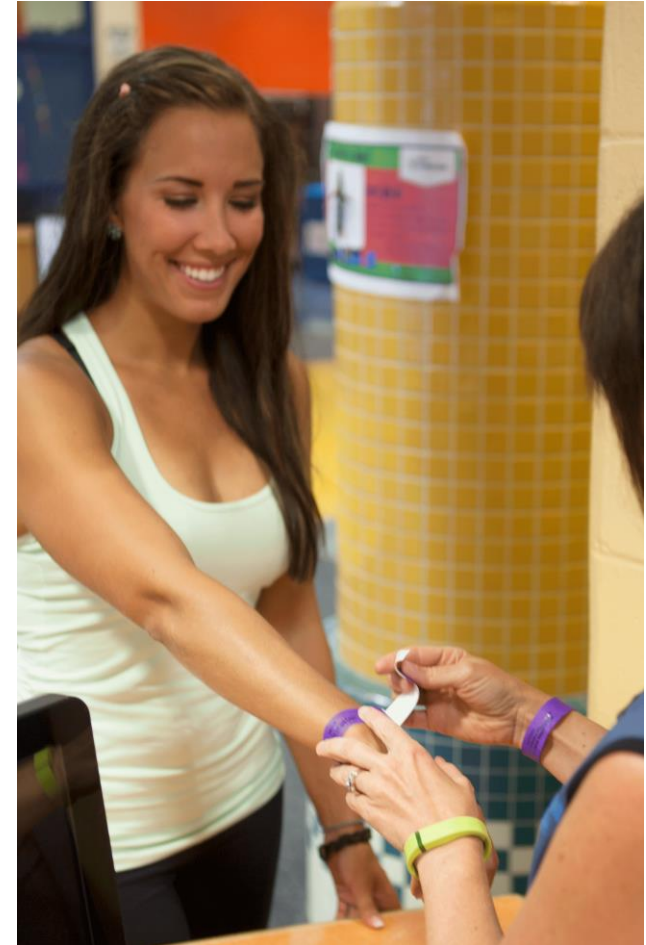


2019 Revenues



2019 Expenses

Expenses	Approved 2018 Budget	Draft 2019 Budget
Salaries and Benefits	4,419,469	4,364,831
Materials, Goods, Supplies (Inc. Depreciation)	2,977,765	3,116,147
Utilities	948,000	915,000
Restricted Reserves	0	0
Total Expenses	8,345,234	8,395,978



2019 Expenses



Capital Overview

TOTAL BUDGETED CAPITAL EXPENSE - \$277,517

- **Annual Fitness Equipment Replacement**
 - **IT Equipment**
 - **Truck Replacement**

Infrastructure Overview

TOTAL BUDGETED INFRASTRUCTURE EXPENSE - \$320,000

- **Acoustic Curtain South Field**
 - **Painting Projects**
- **Pool Tile & Grout Repair Phase 3**
 - **Plumbing Upgrades**

Municipal Contribution	Approved Budget 2018	Budget 2019
Operating	1,552,123	1,699,949
Capital/lifecycle	210,956	277,517
Infrastructure	550,007	320,000
Total Municipal Contribution	2,313,086	2,297,466



Draft 2019 Budget Summary

- ∞ **\$147,826 increase in municipal operating contribution primarily related to minimum wage increase, COLA and wage adjustments, COR certification and ongoing employee engagement projects.**
- ∞ **Operating cost recovery of 78.8%**
- ∞ **0.6% increase in budgeted expenses – reduction in FTE results in offsetting additional expenses listed above.**
- ∞ **2.4% reduction in revenues budgeted resulting from actuals in 2017 and trends for 2018.**



Thank You!

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