

COMMUNITY SUSTAINABILITY COMMITTEE RECOMMENDATIONS FOR HAMLET REINVESTMENT

COMMITTEE OF THE WHOLE

FEBRUARY 5, 2019

HAMLET REVITALIZATION

- In 2017 Council completed a Long-Term Strategic Plan which gave direction to finalize & implement a long-term investment strategy for Hamlets
- The 2018 Technical Growth Study summarized Hamlet statistics and identified hamlets best suited for strategic public & private investment. It also suggested that many other social and cultural goals could be fulfilled through hamlet growth.
- The 2018 MDP identifies several land use policy and priority growth areas, including:
 - Priority Growth Hamlets
 - Growth Hamlets
 - Rural Hamlets
- Aligns with the Edmonton Metropolitan Region Growth Plan
 - Supports preservation of agriculture and natural systems through clustered/focused growth
 - Focuses on nodal development in existing hamlets
- In order to support hamlet growth a goal to provide services that can increase quality of life, livability, and complete communities was identified in the 2018 ICSP





COMMUNITY SUSTAINABILITY COMMITTEE ROLE

- Travel to hamlets to become familiar with local conditions
- Discuss opportunities and challenges in Parkland communities
- Review research on successful examples of complete rural communities
- Build a picture of an ideal community in Parkland
- Translate into:
 - 1. General recommendations
 - 2. Tangible priority elements for revitalization
 - 3. Broad objectives for each element
- Ensure sustainability and holistic perspective







WHAT IS A HAMLET REINVESTMENT STRATEGY? FIVE KEY COMPONENTS

1. Develop baseline service levels

– What do we currently provide?

2. Identify strategy

- What are our objectives?

3. Set service standards

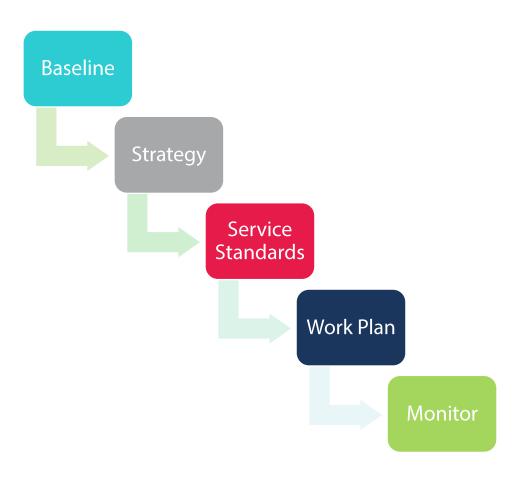
- Identify gaps
- How do we meet our objectives?

4. Apply standards to baseline

Determine work plan (where we sustain, better the system, or grow)

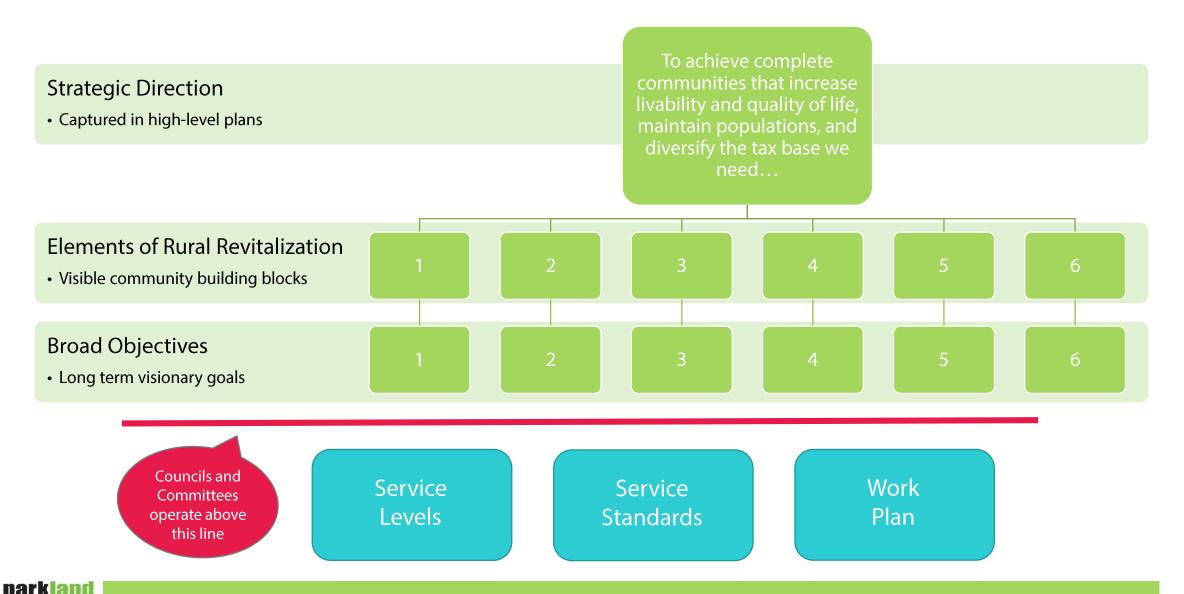
5. Measure & monitor success

- Identify indicators and targets
- What is our return on investment?



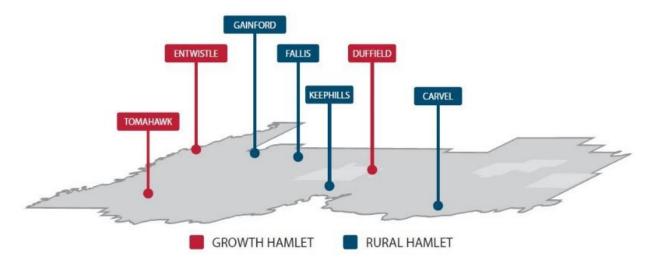


HAMLET STRATEGY FRAMEWORK



COMMITTEE RESEARCH

- The Community Sustainability Committee reviewed a vast array of background information on the hamlets before developing their recommendations including:
 - 1. High-level planning documents (Council's Strategic Plan, ICSP, & MDP).
 - 2. Hamlet growth principles and policy.
 - 3. Details of each hamlet, including statistics and in-person tour.
 - 4. Quality of life input from the Social Development Plan public engagement.
 - 5. Elements of complete communities, including rural success stories.





WHY WE CHOSE PARKLAND





CHALLENGES WE FACE





ELEMENTS OF RURAL REVITALIZATION

• Building blocks of complete rural communities that meet peoples needs for daily living throughout their lifetime



Elements of Rural Revitalization				
Internet Access	Accessibility	Branding &	Business Education	Climate Change
		Identity	& Training	Action
Community	Programming &	Compact	Culture & Heritage	Housing
Involvement	Activities	Development		Diversity
Local Food	Mixed Land Use	Parks & Natural	Programmed	Public
Industry		Areas	Recreation Areas	Amenities
Multi-Modal	Sustainable	Safety & Security	Industrial &	Tourism
Transit	Infrastructure		Commercial	
Trials & Path	Waste Diversion	Small Business	Social Support	
Connectivity	& Clean Up		Services	



FRAMEWORK RECOMMENDATIONS

Strategic Direction

• Captured in high-level plans

To achieve complete communities that increase livability and quality of life, maintain populations, and diversify the tax base we need...

Elements of Rural Revitalization

Visible community building blocks

Broad Objectives

Long term visionary goals

Sustainable Infrastructur

Improve natural and built infrastructure that supports esthetics, transportation, accessibility and ecosystem services.

Community Identity

community identities
through visual
supports,
beautification and a
diversity of land uses,
business types, and
housing
developments.

Internet Access

Ensure reliable, affordable and fast access to internet that attracts businesses, provides personal entertainment and employment opportunities. Social Support

Develop a social support network that improves child rearing and aging in place. Community Involvemen

Foster community involvement that builds champions, neighborhood collaboration and volunteerism.

Local Food & Cottage Industry

Emphasize rural
business and
agricultural
connections through
local markets,
community gardens
and value-added

Councils and Committees operate above this line

Service Levels Service Standards Work Plan



GENERAL RECOMMENDATIONS



Public participation with the hamlet communities would be extremely valuable to align the Strategy with their wants and needs.



Further assessment of the areas hamlets service should be an important consideration in setting hamlet service standards or directing reinvestment that will achieve objectives.



A cookie cutter approach to servicing hamlets will likely not be successful, thus objectives should be applied appropriately in each hamlet to achieve individual community needs



The reason for hamlet reinvestment should be clearly articulated, with indicators and targets identified for measuring and monitoring success.



QUESTIONS?

