

COMMITTEE OF THE WHOLE

ADMINISTRATIVE REPORT

Topic: Hamlet Strategy Update

Introduction:

The purpose of this report is to update the Committee on the work that has been completed on the Hamlet Strategy since the last update in Q2 2018.

Facts (Background Information):

The Hamlet Reinvestment Strategy has been developing through-out 2018 based on direction provided by Council through their Long-Term Strategic Plan, The Municipal Development Plan and the Integrated Community Sustainability Plan. The project team has been working through four project stages: (service level baseline, strategic framework, service standards and work plan for reinvestment). Since a baseline of current service levels was completed by an internal steering committee in Q3 2018, administration has been working with the Community Sustainability Committee to draft recommendations on key pieces of the strategic framework. These include critical success factors for revitalization and broad objectives that the Committee believes will achieve Council's strategic direction. The Committee's input was based on a vision of, "achieving complete communities that increase livability and quality of life, maintain populations, and diversify the tax base," that was derived from the above-mentioned high-level plans by administration. Other general recommendations were also developed including: further public engagement, assessment of hamlet-serviced areas, identifying indicators of success and the ability to apply the strategic framework differently in each hamlet community.

Analysis:

The Community Sustainability Committee reviewed a vast array of information before developing their recommendations including:

- 1. High-level planning documents (Council's Strategic Plan, ICSP, & MDP).
- 2. Hamlet growth principles and policy.
- 3. Details of each hamlet, including statistics and in-person tour.
- 4. Quality of life input from the Social Development Plan.
- 5. Elements of complete communities, including rural success stories.

Conclusion/Summary:

In conclusion, Administration supports the recommendations brought forward by the Community Sustainability Committee.

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