PARKLAND COUNTY Program Summary by Division As at September 30, 2019

	B 44	A	Budget Surplus/	Budget
	Budget	Actual	(Deficit)	Spent
	\$	\$	\$	%
Council	967,800	651,693	316,107	67%
Agriculture, Community & Protective Services				
Agricultural Services	1,508,800	1,107,180	401,620	73%
Community Sustainability Services	664,500	453,554	210,946	68%
Communications Services	539,300	372,179	167,121	69%
Connected Communities	861,200	600,536	260,664	70%
Emergency Communications Centre	(179,800)	(350,070)	170,270	195%
Enforcement Services Fire Services	1,944,200	1,362,117	582,083	70% 65%
Parks, Recreation & Culture Services	6,216,550 4,892,000	4,036,759 3,744,215	2,179,791 1,147,785	77%
Tarks, Neorganon & Garage Gervices	16,446,750	11,326,469	5,120,281	69%
Chief Administrative Office				
Executive Administration	2,097,300	1,342,618	754,682	64%
Economic Diversification	700,800	441,732	259,068	63%
Employee Services	2,220,500	1,655,536	564,964	75%
Legal Services	603,400	457,359	146,041	76%
•	5,622,000	3,897,245	1,724,755	69%
Chief Financial Office	7,259,400	3,162,450	4,096,950	44%
Corporate Services				
Customer Services	678,600	447,429	231,171	66%
Information Services	3,805,700	2,679,534	1,126,166	70%
Legislative Services	1,008,700	697,771	310,929	69%
Procurement Services	423,500	290,089	133,411	68%
Strategic Planning & Intergovernmental Affairs	366,400	251,630	114,770	69%_
	6,282,900	4,366,452	1,916,448	69%
Operations Services				
Drainage, Utilities & Aggregate Resources	2,310,500	1,906,427	404,073	83%
Engineering Services	2,359,500	1,603,611	755,889	68%
Facility Maintenance Services	2,892,900	2,081,157	811,743	72%
Fleet Management Services Planning & Development Services	(26,400) 1,815,800	(6,495) 1,395,901	(19,905) 419,899	25% 77%
Road Maintenance Services	10,652,300	7,932,372	2,719,929	77% 74%
Solid Waste Services	1,930,500	1,450,930	479,570	75%
Water & Wastewater Services	10,000	12,101	(2,101)	121%
	21,945,100	16,376,005	5,569,095	75%
Canada nia Initiativa				
Strategic Initiatives	0.000	40 745	(22.745)	4750/
Emergency Management PMO - Grants & Miscellaneous	9,000	42,745 37	(33,745)	475%
PMO - Major Capital Projects	5,000	31	(37) 4,969	- 1%
PMO - UNITE and IT Major Projects	200,000	150,000	50,000	75%
3 2	214,000	192,813	21,187	90%
Impact on Taxation	58,737,950	39,973,128	18,764,822	68%
-		• •	• •	

PARKLAND COUNTY Operating Project Expenditures by Division As at September 30, 2019

	2019 Budget	2019 Actuals	Budget (Over)/Under	Budget Spent
	\$	\$	\$	<u>%</u>
Council	-	-	-	-
Agriculture, Community & Protective Services				
Agricultural Services	2,700	2,560	140	95%
Community Sustainability	419,000	- 29,752	- 389,248	- 7%
Connected Communities	144,500	125,534	18,966	87%
Emergency Communications Centre	231,300	17,863	213,437	8%
Enforcement Services	-	-	-	-
Fire Services	5,300	17,348	(12,048)	327%
Parks, Recreation & Culture Services	334,800	229,159	105,641	68%
	1,137,600	422,217	715,383	37%
Chief Administration Office				
Economic Diversification Executive Administration	114,800 -	577 -	114,223	1% -
Employee Services Legal Services	140,900	66,987	73,913	48%
Legal Gel vices	255,700	67,564	188,136	26%
Chief Financial Office	723,700	131,157	592,543	18%
Corporate Services				
Customer Services	148,300	83,987	64,313	57%
Elections Information Services	-	- 92,174	(92,174)	-
Legislative Services	-	-	-	-
Procurement Services	-	-	- 0.000	-
Records Management & FOIP Strategic Planning & Intergovermental Affairs	30,000 110,500	21,400 71,110	8,600 39,390	71% 64%
Strategic Frankling & Intergoverniental Alians	288,800	268,671	20,129	93%
Operations Services	220,000	70.405	154.405	220/
Drainage, Utilities & Aggregate Resources Engineering Services	226,900 1,237,300	72,405 330,843	154,495 906,457	32% 27%
Facility Maintenance	83,000	9,061	73,939	11%
Fleet Management Services	,	, , , ,	-,	
Planning & Development Services	228,400	95,616	132,784	42%
Road Maintenance Services	100 500	-	450.754	-
Solid Waste Services Water & Wastewater Services	199,500 20,000	40,749	158,751 20,000	20%
Water & Wastewater Screeces	1,995,100	548,675	1,446,425	28%
	1,000,100	0-10,070	1,440,420	20 /0
Strategic Initiatives	20.000	40.054	00.040	400/
Emergency Management PMO - Grants & Miscellaneous	39,600 1,161,500	16,951 86,411	22,649 1,075,089	43% 7%
PMO - Major Capital Projects	95,600	56,502	39,098	59%
PMO - UNITE and IT Major Projects	1,336,800	199,679	1,137,121	15%
· ·	2,633,500	359,543	2,273,957	14%
Total Expenditures	7,034,400	1,797,826	5,236,574	26%
. ota: Expelialtates	-,00-1,-00	1,707,020		

PARKLAND COUNTY Capital Project Expenditures by Division As at September 30, 2019

	2019 Budget	2019 Actuals	Budget (Over)/Under	Budget Spent
	\$	\$	\$	%
Council	-	-	-	-
Agriculture, Community & Protective Services				
Agriculture Services Communications Services	-	-	-	-
Community Sustainability	-	-	-	-
Connected Communities Emergency Communications Services	902,800 445,900	583,300	319,500 445,900	65%
Enforcement Services	445,900	-	445,900	-
Fire Services	690,200	8,332	681,868	1%
Parks, Recreation and Culture	<u>100,000</u> 2,138,900	1,262,303 1,853,935	(1,162,303) 284,965	1262% 87%
	2,100,000	1,000,000	20-1,000	01 /0
Chief Administrative Office				
Economic Diversification Employee Services	- 28,700	-	28,700	-
Executive Administration	-	-	-	-
Legal Services				
	28,700	-	28,700	-
Chief Financial Office	-	-	-	-
Comparato Samilago				
Corporate Services Customer Service	410,800	387,242	23,558	94%
Elections	-	-	· -	-
Information Services Legislative Services	514,200 45,000	119,468 41,021	394,732 3,979	23% 91%
Procurement Services		41,021	-	-
Strategic Planning & Intergovernmental Affairs		(51,110)	51,110	
	970,000	496,621	473,379	51%
On austieura Camilana				
Operations Services Facility Maintenance	369,200	(1,760)	370,960	_
Fleet Management Services	4,144,200	669,017	3,475,183	16%
Planning and Development Services Road Maintenance Services	3,646,800	131,733	3,515,067	4%
Solid Waste Services	-	-	-	-
Water and Wastewater Services	1,031,900	194,708	837,192	19%
Engineering Services Drainage, Utilities and Aggregate	16,666,000 493,900	3,549,234 -	13,116,766 493,900	21%
	26,352,000	4,542,932	21,809,068	17%
Strategic Initiatives				
Emergency Management	-	-	-	_
PMO Grants & Miscellaneous	-	1 050 045	- 10 100 050	-
PMO Major Capital Projects PMO UNITE and IT Major Projects	13,443,700 845,000	1,253,647 1,447,247	12,190,053 (602,247)	9% 171%
	14,288,700	2,700,894	11,587,806	19%
Total Ermandianna	42 770 200	0.504.392	24 492 040	220/
Total Expenditures	43,778,300	9,594,382	34,183,918	22 %

Parkland County Effect on Tax Rate Based on Council Approvals As at September 30, 2019

		Date	RFD		Cost			Tax Rate Impac	t
ltem	n Description	Approved	Number	2020	2021	2022	202	20 202	1 2022
1	Entwistle Pool & Community Hub Operating Costs	May 8, 2018	RFD 18- 079/ PRE	\$ 265,000	\$ -	\$ -	0.46	0.00	% 0.00%
2	Fire Hall Debt Payments & Operating Costs	July 10, 2018	RFD 18-129	-	-	850,000	0.00	0.00	% 1.47%
3	Transit - Tax Phase back	May 22, 2018	RFD 18-090	100,000	100,000	-	0.17	'% 0.17'	% 0.00%
4	Acheson Infrastructure* Debt Payments (Cash Flow)	January 22, 2019, April 9, 2019	RFD 18- 284, 19-065	-	700,000	600,000	0.00	1.21	% 1.03%
5	Wabamun Boat Launch	December 13, 2016	RFD 16-285	-	30,000	-	0.00	0.05	% 0.00%
6	Entwistle Fibre	April 10, 2018	RFD 18-055	200,000	-	-	0.34	% 0.00	% 0.00%
7	Waste Transfer Station	April 26, 2016	RFD 16-081	-	40,000	-	0.00	0.07	% 0.00%
8	Hamlet Reinvestment Strategy	June 25, 2019	RFD 19- 124	50,000	50,000	50,000	0.09	0.09	% 0.09%
9	Parkland County Library Board Budget	September 10, 2019	RFD 19-164	181,800	-	-	0.31	% 0.00	% 0.00%
10	Recreation Capital Cost Shares	September 24, 2019	RFD 19 - 175	294,500	-	-	0.51	% 0.00	% 0.00%
11	Pioneer Museum Budget Request	September 10, 2019	RFD 19 -170	9,000	-	-	0.02	0.00	% 0.00%
12	Stony Plain Heritage Agricultural Society	September 10, 2019	RFD 19 - 171	15,000	-	-	0.03	0.00	% 0.00%
	Total			\$ 1,115,300	\$ 920,000	\$ 1,500,000	1.92	% 1.599	% 2.59%

^{*}Cash Flow debt payments for 231st Street, Acheson Zone 4 Reservoir, Acheson Zone 5 Water Loop, Acheson Zone 1 and 2 Waste Water Note: 1% tax rate is approximately \$ 580,000

Parkland County Contingency Funds Utilization As at September 30, 2019

	Description	Department	CAO Approval	Added/ (Utilized)	Balance Remaining
1	Opening balance from 2019 Budget			\$500,000	\$500,000
2	Recruitment - CFO Division	CFO	2019-06-17	(\$32,500)	\$467,500
3	Musical Ride Clay/Wood Shaving Donation	Parks, Recreation & Culture Services	2019-07-18	(\$5,000)	\$462,500
4	Agriculture Services Open House	Agriculture Services	2019-07-03	(\$2,700)	\$459,800
5	Custer Service Renovation - Furniture, Fixtures, Equipment Purchases	Customer Service	2019-08-08	(\$50,000)	\$409,800
6	Sand & Salt Shed	Strategic Initiatives	2019-09-26	(\$275,000)	\$134,800
	Sturgeon County Review of the				
7	Provincial Government's Blue Ribbon	Strategic Initiatives	2019-09-30	(\$7,500)	\$127,300
	Panel				

Parkland County Statement of Financial Position As at September 30, 2019

	September 2019	June 2019	Change \$	Change <u>%</u>
Financial Assets				
Cash and Cash Equivalents (Note 1)	43,530,521	53,171,649	(9,641,129)	(18%)
Accounts Receivable (Note 2)	14,168,159	24,559,189	(10,391,030)	(42%)
Investments (Note 3)	120,278,716	118,006,476	2,272,240	2%
Inventories for Resale	1,095	2,775	(1,680)	(61%)
	177,978,491	195,740,089	(17,761,598)	(9%)
Liabilities				
Accounts Payable and Accrued Liabilities (Note 4)	1,920,573	4,055,685	(2,135,111)	(53%)
Deposit Liabilities	4,258,571	4,270,668	(12,097)	-
Employee Benefits and other Liabilities	2,652,234	2,758,397	(106,163)	(4%)
Deferred Revenue	63,497,157	78,024,812	(14,527,655)	(19%)
Long-term Debt (Note 5)	28,749,057	28,911,879	(162,822)	(1%)
Requisitions Payable	8,084,984	14,717,277	(6,632,293)	(45%)
Environmental Liabilities	5,629,719	5,629,719		
	114,792,294	138,368,436_	(23,576,141)	(17%)
Net Financial Assets	63,186,197	57,371,654	5,814,543	10%
Non-Financial Assets				
Tangible Capital Assets (Note 6)	485,626,971	485,643,835	(16,864)	_
Consumable Inventories (Note 7)	9,527,727	10,943,664	(1,415,936)	(13%)
Prepaid Expenses	141,359	426,728	(285,369)	(67%)
	495,296,057	497,014,227	(1,718,169)	
Accumulated Surplus (Note 8)	558,482,254	554,385,880	4,096,374	1%

^{*}Due to timing and reclassifications, prior period comparators may not match what was reported as of June 30, 2019.

Parkland County Notes to Financial Statements As at September 30, 2019

	September	June
	2019	2019
1. Cash and Cash Equivalents		
Cash	14,327,678	53,096,835
Cash Equivalents	29,202,843	74,814
	43,530,521	53,171,649
Cash equivalents include investments that have effective interest rates of 1.6%		
to 2.15% (June 1.6% to 2.15%) that mature in less than three months.		
2. Accounts Receivable		
Municipal Taxes - current	8,801,553	17,681,353
Municipal Taxes - arrears	1,611,360	2,161,834
Government transfers receivable	363,882	218,995
Local Improvements	902,043	805,004
Accrued interest receivable - investments	978,515	2,462,949
Trade and other	1,510,807	1,229,054
	14,168,159	24,559,189
3. Investments		
Cash Invested	111,597	9,107,916
Notes and Deposits	5,529,080	5,493,034
Bank & Callable Bonds	74,004,729	62,880,216
Principle Protected Notes	25,429,977	25,321,977
Guaranteed Investment Certificates	15,000,000	15,000,000
Membership/Shares	203,334	203,334
	120,278,716	<u>118,006,476</u>
Notes, term deposits and other investments have effective interest rates of 2.03%		
to 4.86% (June - 2.03% to 4.86%), growth index deposits have variable		
interest and are linked to the performance of an equity market index with maturity		
dates between June 2019 to March 2031 (April - March 2020 to August 2028).		
4. Accounts Payable and Accrued Liabilities		
The accounts payable and accrued liabilities is made up of the following:		
Trade Payables and Accrued Liabilities	890,692	2,561,290
Holdbacks	604,138	723,991
Other Payables	25,516	18,871
Other Government Payables	266,561	80,759
Accrued Interest on Long Term Debt	133,666	670,774
	1,920,573	4,055,685

Parkland County Notes to Financial Statements As at September 30, 2019

	September	June
	2019	2019
5. Long-term Debt	•	
Long Term Debt - user pay	28,171,005	28,333,827
Long Term Debt - tax supported	578,052	578,052
8	28,749,057	28,911,879
Debenture debt is repayable to Alberta Capital Finance Authority. The debentures		
have been issued on the credit and security of the County at large. It is payable and		
due over various periods up to the year 2031 with effective interest rates ranging from		
2.15% to 6.25% (June - 2.15% to 6.25%).		
The Occupant and internal internal information have been facilities assessment with Occupan Occupitable in		
The County entered into an infrastructure loan facility agreement with Servus Credit Union for a term of 20 years, bearing interest at the Credit Union's prime rate less 0.5%.		
The loan can be paid in full prior to maturity and is provided on the faith and credit of the County.		
The four curred paid in fair prior to maturity and is provided on the faith and credit of the obtains.		
6. Tangible Capital Assets		
Buildings	30,561,633	30,935,900
Land	158,716,501	158,716,501
Land Improvements	4,789,933	4,878,693
Engineered Structures	239,697,887	242,572,137
Machinery & Equipment	17,320,865	16,448,519
Vehicles	8,940,182	9,155,838
Construction in Progress	25,599,969	22,936,247
	<u>485,626,971</u>	<u>485,643,835</u>
7. Consumable Inventories		40.004.000
Gravel - pit run	7,927,921	10,291,922
Gravel - crushed	1,155,575 201,825	225,333 195,086
Gas, oil and parts Other	242,406	231,323
Out of	9,527,727	10,943,664
	5,527,727	10,070,007

Parkland County Notes to Financial Statements As at September 30, 2019

	September 2019	June 2019
8. Accumulated Surplus		
Restricted Surplus	95,884,742	94,436,217
Invested in Tangible Capital Assets	456,877,914	456,731,956
Unrestricted Surplus	893,309	893,309
Current Year Surplus/(Deficit)	4,826,289	2,324,398
, , , , , , , , , , , , , , , , , , , ,	558,482,254	554,385,880
Restricted Surplus		
Asset Management		
Future Specified Needs		
Future Capital	696,020	925,158
Granular Aggregates	367,592	389,477
Lifecycle Plans	16,669,366	16,493,136
Water and Wastewater	6,714,831	6,609,040
Future Unspecified Needs		
County Facilities	6,098,783	5,458,308
Environmental	637,393	636,568
Future Transportation	2,254,107	2,227,776
Hamlet Sustainability	709,226	704,435
Information Technology	288,597	279,847
Overland Drainage	506,690	506,690
Recreation Facilities	4,572,298	4,675,063
Waste Management	11,790,223	11,726,908
Waste Management	51,305,127	50,632,406
Risk Mitigation		
Extreme Events	7,691,317	7,691,716
Long Term Sustainability	21,681,140	20,156,259
Externally Restricted	29,372,457	27,847,975
Development Charges	124,311	130,182
Community Development	374,999	374,999
Municipal Park	5,401,758	5,428,180
Mullicipal Falk	5,901,068	5,933,361
	3,901,008	3,933,301
Other		
Benefit Premium Stabilization	269,127	269,127
Business Attraction	2,430,039	2,331,621
Future Operating	6,502,167	7,259,090
Local Improvements	104,757	162,637
	9,306,090	10,022,475
Total Restricted Surplus	95,884,742	94,436,217
Invested in Tangible Capital Assets		
Tangible Capital Assets	485,626,971	485,643,835
Long-term debt	(28,749,057)	(28,911,879)
Long-term debt not yet invested in tangible capital assets	456,877,914	<u>-</u> 456,731,956
	450,677,914	450,751,950

^{*}Due to timing and reclassifications, comparators may not match what was reported as of June 30, 2019.

PARKLAND COUNTY Statement of Operations As at September 30, 2019

	2019 <u>Budget</u> \$	2019 Actuals \$	Budget (Over)/Under \$	Budget Spent %
Operating Revenues				
Taxation	61,617,750	45,824,059	15,793,691	74%
Special Taxes	1,637,600	576,576	1,061,024	35%
User Fees and Sale of Goods and Services	8,805,100	6,115,232	2,689,868	69%
Government Transfers	2,381,900	1,696,574	685,326	71%
Investment Income Licenses and Permits	1,751,400 1,487,400	3,157,948 1,063,362	(1,406,548) 424,038	180% 71%
Penalties	1,301,600	1,246,735	54,865	96%
Other Revenue - Operating	392,600	291,294	101,306	74%
Gain on Disposal of Tangible Capital Assets	47,000	14,458	32,542	31%
Transfers from Restricted Surplus	5,116,000	920,969	4,195,031	18%_
Total Revenues	84,538,350	60,907,207	23,631,143	72 %
Operarting Expenditures				
Salaries, Wages and Employee Benefits	35,641,700	24,351,596	11,290,104	68%
Contracted and General Services	11,374,100	7,119,306	4,254,794	63%
Materials, Goods, Supplies and Utilities	7,510,100 1,478,300	5,346,161 617,942	2,163,939 860,358	71% 42%
Interest on Long Term Debt Bank Charges	39,300	25,361	13,939	42 % 65%
Transfers to Governments, Agencies & Organizations	5,219,800	3,110,171	2,109,629	60%
Purchases from Other Governments	3,885,400	2,638,029	1,247,371	68%
Amortization of Tangible Capital Assets	17,094,600	13,071,724	4,022,876	76%
Loss on Disposal of Tangible Capital Assets	302,900	18,139	284,761	6%
Other Expenses - Operating Debenture Payments	(63,650) 1,898,100	(134,754) 731,091	71,104 1.167.009	212% 39%
Transfers to Restricted Surplus	14,878,300	11,259,212	3,619,088	76%
Total Expenditures	99,258,950	68,153,978	31,104,972	69%
One wasting Supplied//Showsfall)	(4.4.720.600)	(7.246.774)	(7 472 920)	400/
Operating Surplus/(Shortfall)	(14,720,600)	(7,246,771)	(7,473,829)	49%
Add/(Subtract)				
Amortization	17,094,600	13,071,724	4,022,876	76%
Proceeds on Sale of Tangible Capital Assets	249,900	22,298	227,602	9%
Gain on Disposal of Tangible Capital Assets Loss on Disposal of Tangible Capital Assets	(47,000) 302,900	(14,458) 18,139	(32,542) 284,761	31% 6%
Operating Impact on Taxation	2,879,800	5,850,932	(2,971,132)	203%
oporating impact on razation			(2,011,102)	
Operating Projects Revenue				
Government Transfers	1,220,700	182,536	1,038,164	15%
Other Revenue - Operating Transfers from Restricted Surplus	204,000 3,820,300	132,950 856,972	71,050 2,963,328	65% 22%
Operating Projects Revenues	5,245,000	1,172,458	4,072,542	22 %
	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , ,	,- ,-	
Operating Project Expenditures	050 700	4 40 000	510 100	000/
Salaries, Wages and Employee Benefits Contracted and General Services	658,700 6,145,200	148,238 1,443,848	510,462 4,701,352	23% 23%
Materials, Goods, Supplies and Utilities	230,500	205,741	4,701,352 24,759	23% 89%
Operating Projects - Expenditures	7,034,400	1,797,827	5,236,573	26%
	<u> </u>			
Operating Projects Surplus/(Shortfall)	(1,789,400)	(625,369)	(1,164,031)	35%

PARKLAND COUNTY Statement of Operations As at September 30, 2019

2019 Budget	2019 <u>Actuals</u>	Budget (Over)/Under	Budget Spent
\$	\$	\$	%
10,838,100	4,495,307	6,342,793	41%
14,552,200	3,373,382	11,178,818	23%
6,845,200	1,326,421	5,518,779	19%
10,452,400		10,452,400	
42,687,900	9,195,110	33,492,790	22%
26,805,700	8,394,383	18,411,317	31%
10,452,400	-	10,452,400	-
6,520,200	1,200,000	5,320,200	18%
43,778,300	9,594,383	34,183,917	22%
(1,090,400)	(399,273)	(691,127)	37%
	4.826.289	(4.826.289)	
	\$ 10,838,100 14,552,200 6,845,200 10,452,400 42,687,900 26,805,700 10,452,400 6,520,200 43,778,300	Budget Actuals \$ \$ 10,838,100 4,495,307 14,552,200 3,373,382 6,845,200 1,326,421 10,452,400 - 26,805,700 8,394,383 10,452,400 - 6,520,200 1,200,000 43,778,300 9,594,383	Budget Actuals (Over)/Under \$ \$ \$ 10,838,100 4,495,307 6,342,793 14,552,200 3,373,382 11,178,818 6,845,200 1,326,421 5,518,779 10,452,400 - 10,452,400 42,687,900 9,195,110 33,492,790 26,805,700 8,394,383 18,411,317 10,452,400 - 10,452,400 6,520,200 1,200,000 5,320,200 43,778,300 9,594,383 34,183,917 (1,090,400) (399,273) (691,127)